

A Winter's Evening

benefiting
National Jewish Health®

**Real Estate & Construction Industries
Dinner Dance**

Honoring

Matthew J. Lustig

Lazard Frères & Co. LLC

and Establishing

**The Matthew and Andrea Lustig Family Fund for the
Advancement of Precision Medicine**

Saturday, December 12, 2015



Dear Friends,

Thank you for being a part of A Winter's Evening. We appreciate your support of the institution.

For the talented physicians, researchers and staff at National Jewish Health, the “We Never Say Never[®]” mindset is at the core of what we do each and every day. Since 1899, we have taken on the toughest medical conditions and most challenging cases – finding answers that change our patients’ lives and making discoveries that advance care for people across the globe.

Our donors have been with us every step of the way. Through your attendance tonight, you accelerate the pace of discovery by providing funding for innovative research and ensure that we can care for all patients, regardless of their ability to pay. You also help to educate and train the next generation of leaders in medicine and science through contributions to fellowships and endowments.

I hope you will have the opportunity to visit our campus, where you can see in person what makes National Jewish Health the leading respiratory hospital in the nation. Our website (njhealth.org) is also a resource to learn about our work and the conditions we treat.

Once again, we are grateful for your generosity. On behalf of everyone at National Jewish Health, thank you for joining us at A Winter's Evening. Warm regards.

Sincerely yours,

A handwritten signature in black ink that reads "Michael Salem". The signature is fluid and cursive, with the first name "Michael" and last name "Salem" clearly distinguishable.

Michael Salem, M.D.
President and CEO



Matthew J. Lustig



Matthew J. Lustig is Managing Partner of North American Investment Banking and Head of Real Estate at Lazard Frères & Co. LLC. He is responsible for managing Lazard's investment banking businesses across North America, and advising clients on strategic transactions in the real estate and lodging industries.

Before joining Lazard in 1989, Matthew was with Drexel Burnham Lambert and Chase Manhattan Bank. With Lazard, Matthew has overseen multiple funds with over \$2.5 billion of equity capital invested in real estate operating companies and properties. He serves on the boards of Boston Properties, Inc., and Ventas, Inc.

Matthew is a member of the Real Estate Roundtable and serves on the boards of the Pension Real Estate Association; Larson Leadership Initiative at the Urban Land Institute; The Samuel Zell and Robert Lurie Real Estate Center at the University of Pennsylvania's Wharton School, where he is Vice Chairman; and the Paul Milstein Center for Real Estate at Columbia Business School. He is also a member of the Council on Foreign Relations and the Board of Visitors at the School of Foreign Service at Georgetown University, his alma mater.

Matthew lives in Manhattan with his wife, Andrea, and their three children.

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Induction of Trustee

Ric Clark

Saturday, December 12, 2015

Grand Hyatt New York



Humanitarian Award Recipients

Established in 1969 as the institution's highest recognition for distinguished service, the following leaders have earned the National Jewish Health Humanitarian Award.

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Saul Horowitz	1970	Leonard Boxer	1993
Bernard J. Rosen	1971	James D. Kuhn	1994
James E. Gorman	1972	Joseph A. DeLuca	1995
Sylvan Lawrence	1973	Michael D. Fraizer	1996
John W. Larsen	1974	Timothy J. Welch	1997
Hon. Samuel J. Lefrak	1975	Thomas M. Flexner	1998
Richard S. Lefrak	1975	Richard B. Saltzman	1999
Donald J. Trump	1976	Owen D. Thomas	2000
E. Virgil Conway	1977	Mark A. Walsh	2001
Larry A. Silverstein	1978	Andrew Farkas	2002
Richard J. Boyle	1979	Michael E. Pralle	2003
Benjamin V. Lambert	1980	John Z. Kukral	2004
Conrad D. Stephenson	1981	John R. Klopp	2005
Robert S. Olnick	1982	Thomas J. Saylak	2006
F.L. Bryant, Jr.	1983	Marty Cohen	2007
Robert W. Lisle	1984	Lee S. Neibart	2008
Carol D. Nichols	1985	Jonathan L. Mechanic	2009
Albert E. Lawrence	1986	Bruce E. Mosler	2010
James F. Murray	1987	Marc Holliday	2011
Steven Spinola	1988	Robert J. Ivanhoe	2012
William C. McCahill Jr.	1989	Klara & Larry Silverstein	2013
Arthur J. Mirante, II	1990	Ric Clark	2014
Edward S. Gordon	1991		

**A Winter's Evening
2015 Real Estate & Construction Industries
Dinner Dance**



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The Matthew and Andrea Lustig Family Fund for Advancement of Precision Medicine

For 116 years, National Jewish Health has been “the only place that could help.” We have pioneered precision medicine – approaching each case differently and applying the latest discoveries to find answers when all hope is lost.

Today, the institution and medicine are at a tipping point. Technological advances offer previously unimagined opportunities to find cures for diseases that have been deemed hopeless. National Jewish Health has recruited the best and brightest scientists and clinicians who are leading research that will unlock the mysteries of these diseases.

The establishment of The Matthew and Andrea Lustig Family Fund for the Advancement of Precision Medicine helps to ensure that National Jewish Health can continue to lead breakthrough research for respiratory, cardiac, immune and related diseases. No other area at the institution is as universal in its application to health care nor holds the promise to impact as many people as our work in precision medicine.

The Matthew and Andrea Lustig Fund for Advancement of Precision Medicine will help people receive more effective treatment at National Jewish Health in Denver, the new Mount Sinai – National Jewish Health Respiratory Institute in New York, and around the world.

The New Era of Cutting-Edge Research

The National Jewish Health leadership has relentlessly pushed the institution forward toward greater excellence, building innovative clinical programs and implementing research-approach cures to conquer the diseases we treat.

Here are examples of our work in precision medicine.

Max Seibold, PhD, Assistant Professor in the Center, was part of a team that discovered a new genetic variation that increases the risk of developing pulmonary fibrosis by seven to 22 times. This finding not only identifies a major risk factor for pulmonary fibrosis, but also offers a new direction for research into the causes and potential treatments.

Brett Fenster, MD, FACC, FASE, Director of the National Jewish Health Pulmonary Hypertension Center, is leading research to find a new way to detect pulmonary hypertension (PH) in its early stages. PH is a fatal disease that requires an invasive diagnostic test and often takes two to three years to correctly diagnose. Dr. Fenster is using groundbreaking imaging approaches to find a less invasive way to diagnose the disease and its severity.

Michael Wechsler, MD, MMSc, Co-Director of the Cohen Family Asthma Institute, along with other faculty at National Jewish Health, has been working to identify the most effective treatments for a variety of populations, including underserved populations such as African Americans and the elderly who may benefit from a more targeted approach.

Russell Bowler, MD, PhD, Director of the National Jewish Health COPD Clinic, used a repository of tissue samples to identify a protein that appears to play a role in the development of chronic obstructive pulmonary disease (COPD). COPD is the third leading cause of death in the United States and the only major cause of death that is on the rise. This type of research is critical to defining the disease and developing personalized treatment approaches.



Induction of Trustee

Ric Clark



Ric Clark is a Senior Managing Partner of Brookfield Asset Management and the global head of its real estate business. He is also Chief Executive Officer of the Brookfield Property Group, a subsidiary of Brookfield that holds its real estate investments globally, primarily through the flagship publicly listed company, Brookfield Property Partners.

Clark has been with Brookfield's real estate group and its predecessors and affiliates since 1984 in various senior roles. He is also on the board of the Real Estate Roundtable, a long-time Board Member of the Mental Health Association of New York City, and Board Chair of the National Eating Disorders Association. Clark holds a Bachelor of Science degree in business from the Indiana University of Pennsylvania.

Program for Evening

Welcome

Induction of Trustee

National Jewish Health Remarks and Video

Award Presentation

Acceptance Remarks

Thank You



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HE'LL NEVER JUST BE A KID AGAIN.

WE NEVER SAY NEVER.®

As the **leading respiratory hospital since 1899**, National Jewish Health offers innovative research and treatment for pediatric asthma and allergies—helping thousands of children all over the country get back in the game.

To learn more or make an appointment, call 1.800.621.0505 or visit njhealth.org.

 **National Jewish Health®**
Science Transforming Life®



**Save the Dates for Future
National Jewish Health Events**

Thursday, March 10, 2016

39th Annual Financial Industries Dinner

Honoring
Albert Spada
Santander Bank, N.A.

Dinner Chair
Michael P. McGonigle
Audax Group

Dinner Treasurer
Robert V. Love, Signature Bank
New York Hilton

newyorkfinancialindustriesdinner.org

Monday, June 13, 2016

20th Annual Fund to Cure Asthma Golf Tournament

Tournament Co-Chairs
Robert E. Helpern
Tannenbaum Helpern Syracuse & Hirschtritt LLP
Stephen B. Siegel
CBRE, Inc.

Chair Emeritus
Samuel B. Lewis
SBL Property Consultants, LLC

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fundtocureasthmagolf.org

Saturday, December 10, 2016

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Real Estate & Construction Industries Dinner Dance**
Grand Hyatt New York

wintersevegala.org

**SHE'LL
NEVER
DANCE
AGAIN.**

WE NEVER SAY NEVER.®

Karen feared that her lung disease meant she would never dance again, but doctors at the **leading respiratory hospital in the nation** knew better. For over 116 years, the innovative research and approaches to care at National Jewish Health in Denver have helped Karen and millions like her breathe easier. We believe that people with respiratory, heart and immune diseases should never hear "never" again.

To make an appointment, call 1.800.621.0505 or visit njhealth.org.



National Jewish Health®
Science Transforming Life®

National Jewish Health is the leading respiratory hospital in the nation. Founded in 1899 as a nonprofit hospital, National Jewish Health today is the only facility in the world dedicated exclusively to groundbreaking medical research and treatment of patients with respiratory, cardiac, immune and related disorders. Patients and families come to National Jewish Health from around the world to receive cutting-edge, comprehensive, coordinated care.

To learn more, visit [njhealth.org](https://www.njhealth.org).



**National Jewish
Health[®]**

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