

110 Years of Coordinated Care and Prevention



Science Transforming Life®



Our Mission since 1899 is to heal, to discover, and to educate as a preeminent healthcare institution.

We serve by providing the best integrated and innovative care for patients and their families; by understanding and finding cures for the diseases we research; and by educating and training the next generation of healthcare professionals to be leaders in medicine and science.

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MICHAEL SALEM, MD, FACS President and CEO The Carole and Albert Angel Presidential Chair

At National Jewish Health, we strive to see the whole patient clearly, with a model of care that emphasizes and innovates through coordination and communication...I hope that this integrated model of research and care can serve as a model for the nation, one that is valued and thrives for the benefit of patients around the country.

Coordinated Care and Prevention at National Jewish Health

As the nation debated healthcare reform this past summer, the problem of fragmented care came up time and again. Too many physicians work in isolation, which can limit their ability to see the whole patient. Allergists see only allergies; pulmonologists see only lungs, and cardiologists see only hearts. It is increasingly difficult to find a "field general" to assume the responsibility for coordination of care. Part of this challenge relates to the vast amounts of new medical information and technology available in the care of patients. Part, of course, relates to communication.

As a result, patients can troop from doctor to doctor, receiving many different diagnoses, but none that accurately encompass the whole patient, and lead to successful prevention, diagnosis, coordination, targeted treatments and follow up.

At National Jewish Health, we strive to see the whole patient clearly, with a model of care that emphasizes and innovates through coordination and communication. In the pediatric day unit, a weekly Plan of Care meeting brings together pulmonologists, allergists, gastroenterologists, nutritionists, psychologists and nursing staff to share information, knowledge and ideas. On page 4 you can read an excellent example of this preventive strategy in action with the case of threeyear-old Lilac Secaur, a severe asthma patient who, for the first time in her life, has stayed healthy, active and out of the hospital since she visited us this summer.

Coordination, communication and responsibility are part of the culture at National Jewish. We actively encourage clinicians and researchers to share observations, insights and ideas. Such exchanges can lead to exciting new research endeavors, as you can read on pages 20 and 21. And when a physician has a question about a difficult patient, he is more likely to turn to a nearby colleague than refer a patient to another specialist across town. When pulmonologist Gary Cott, MD, suspected a new patient of his may have lupus, he called Aryeh Fischer, MD, who came over from his nearby office, examined the patient, looked at her charts, and made a lupus diagnosis and provided optimal care.

This approach leads not only to higher quality healthcare, but to more efficient healthcare. Patients stop traipsing futilely from doctor to doctor for unnecessary tests and ineffective treatments. With our model of coordinated and differentiated care, they find answers to their medical mysteries. That leads to appropriate care, better health, prevention of complications and worsening disease, and reduced healthcare costs.

There are many good ideas circulating about how to improve outcomes and deliver more cost-efficient healthcare in America. At National Jewish Health we have seen how our model of coordinated, individualized care can do both. I hope that this integrated model of research and care can serve as a model for the nation, one that is valued and thrives for the benefit of patients around the country.

STEPHEN W. ARENTChairman, Board of Directors

STEVE AND WENDY SIEGEL Co-Chairs, Council of National Trustees

Keeping the Momentum

In 2009 at National Jewish Health, we continued executing our ambitious 10-year strategic plan. Patient visits to National Jewish Health increased 35 percent. Almost 75 investigators received a record \$56.8 million in funding from the NIH and other federal sources. We hired 29 new faculty members. Our ability to maintain institutional momentum during challenging times is a tribute to our hard-working clinical, scientific, and other staff as well as to our supporters across the country.

This is my last report to you as Chairman of the Board; my three-year term ended in October. I passed the gavel to Tom Gart, a friend, long-time supporter of National Jewish Health, and a most capable leader. It has been a labor of love serving this fine institution as its Chair. I am proud of our many accomplishments during my tenure, including our continued ranking as the number one respiratory hospital in the nation, the adoption of a thoughtful and ambitious strategic plan, and our delivery of personalized medical care and cutting-edge research.

Without question, the greatest satisfaction has been knowing and working with so many fine individuals who comprise our administration, faculty, staff, board members and national trustees, including Dr. Michael Salem, a true visionary in the field of medicine. This truly is an institution that transforms lives throughout the world.

True Friends Step Up In Tough Times

It was a year of recession and unemployment. The housing market declined, and so did charitable contributions.

1893 was also a year when a very dedicated group of people erected a state-of-the-art tuberculosis sanatorium in Denver. Then came a depression that prevented the hospital from opening.

Our founders refused to give up. They persuaded a nationwide service organization, B'nai B'rith, to run and support the hospital. And so, 110 years ago, National Jewish Hospital for Consumptives opened its doors.

Going national made all the difference. With friends from across the country, National Jewish was assured a reliable stream of support. Equally important were the ideas that came in with the contributions.

While fiscal 2009 was a challenge, our national support helped to sustain us. We held dinners and events where honorees and volunteers stepped forward. Old friends brought new faces to events, where they learned about world-class patient care and landmark science.

During tough times, people and institutions find out who their friends are. National Jewish Health found over the past year that we have wonderful friends, ones who enabled us to accomplish the achievements you will see in the pages to follow. To them and to the thousands of others who helped us during this time, we extend a most heartfelt thanks.

Coordinated Care Finds Solutions for Lilac's Asthma

"We've learned more about Lilac's lungs and allergies in two days here than in two years before. I feel like I have been given a miracle."

For the Secaur family, a cold was more than the minor nuisance it is for most families; it was a life-threatening episode. Colds invariably led to an asthma attack and a race to the emergency room for three-year old Lilac; she had spent more than 100 nights in the hospital during the previous 18 months. Even on the best of days, Lilac was listless and struggled to breathe.

The Secaurs had seen pediatricians, pulmonologists, allergists and others near their home in Kentucky. They had even moved out of a moldy house on physician's advice. But no one could help Lilac get her breath back. Then the Secaurs learned about National Jewish Health, and drove 1,100 miles hoping and praying for answers.

Last hope and option

"National Jewish Health was our last hope and our last option," said Lilac's mother, Kristin.

Lilac and her family spent two weeks at National Jewish Health, seeing a team of experts who evaluated every possible factor that might contribute to her severe asthma. Lilac received a pH probe to look for acid reflux, skin tests for allergies, a bronchoscopy to obtain tissue samples and to look for physical abnormalities in her airways, CT scans of her lungs and sinuses, a barium swallow test, psychological evaluations, pulmonary function tests, exercise tests and more.

"We've learned more about Lilac's lungs and allergies in two days here than in two years before," Kristin wrote in a blog after her second day at National Jewish Health. Each day added a new "piece of the puzzle" about her daughter's condition.

Team approach

After the initial evaluations the National Jewish Health team gathered at its weekly Plan of Care meeting to share their findings. Among other things, Lilac had severe acid reflux, a bacterial infection, allergies to two trees common in Kentucky, and exercise-induced asthma.

"There was no great Aha! moment for Lilac, no single thing that explained what was causing her so much trouble," said Professor of Pediatrics Joseph Spahn, MD. "We just did what we do for every patient; thoroughly evaluated her from a variety of perspectives. Then we pooled our knowledge, developed a treatment strategy that addressed her unique situation."

They began adjusting Lilac's medications, teaching the Secaur family how to monitor her disease, how to manage worsening asthma, and how to properly administer medications, as well as how to cope emotionally with such a difficult situation. A week later the team met again to evaluate Lilac's progress and to adjust her personalized treatment plan.

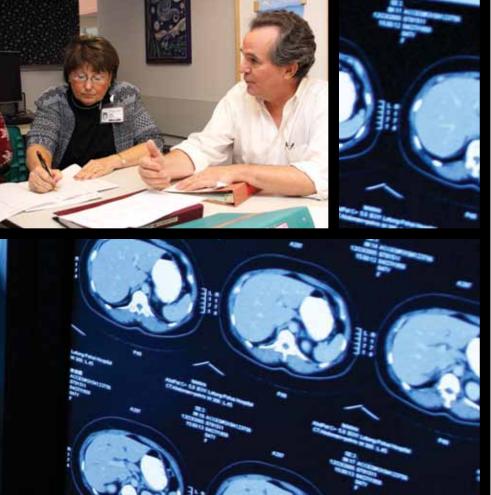
Healthy at home

By the time the Secaur family headed back to Kentucky, Lilac was a happy, energetic girl who could run and play once again. She was no longer taking oral steroids and grew two inches in the first month back home. Then she got a cold. But Lilac was healthier this time, and the Secaurs knew much better how to care for her. She did not go to the hospital.

"We learned how to better manage Lilac's asthma," said Kristin. "We learned how to identify when she was in trouble, to properly administer her medication, combat her acid reflux through her diet, and to deal with her asthma as a family.

"I feel like I have been given a miracle."





Top: Three-year-old Lilac Secaur and her father, Ben, learned not only what was causing Lilac's severe asthma, but also how to monitor and manage it effectively.

Left: The healthcare team at National Jewish Health meets every week to share knowledge and ideas that help them develop individualized treatment plans for pediatric patients like Lilac Secaur.

Monfort Investment Yields Major Returns for COPD

Charitable gifts can provide invaluable seed funding for new research initiatives that are crucial to pioneering novel treatment approaches. In 2004, the Monfort Family Foundation made just such a gift, \$2.25 million to the Kenneth W. Monfort Comprehensive Program for Research into COPD.

"Our family knows firsthand what a devastating disease COPD is, both for the individual and the family," Kyle Monfort Futo said at the time of the gift. "We believe National Jewish to be the forerunner in this field, and we're looking forward to an exciting association with them."

Her comments proved prophetic.

The Monfort gift funded a dozen researchers and technicians, led by Professor of Medicine James Crapo, MD. The research team assembled a group of COPD study patients and began investigating genes involved with the disease.

"When applying for federal grants, you need to prove that you can do the work and that the effort is worthwhile," said Dr. Crapo. "The Monfort gift made it possible for us to do both."

Based on preliminary findings from this work, the team garnered a \$36-million grant from the NIH for COPDGene, the largest, most comprehensive study ever done on COPD, involving 12,000 patients followed for five years at 21 different medical centers.

"The size, scope and duration of this study is unprecedented for chronic obstructive pulmonary disease. We believe it could have an impact on COPD comparable to some of the most important studies in medicine, including the Framingham Heart Study, The Women's Health Initiative and the Childhood Asthma Management Program," said Dr. Crapo. "We were able to leverage the \$2 million Monfort gift into a \$38-million research effort. One family's generosity will change the face of this disease."

COPDGene Promises to Deliver Personalized Medicine

Even though chronic obstructive pulmonary disease (COPD) is the fourth leading cause of death in the United States, afflicting an estimated 20 million Americans, it has proven very difficult to find effective treatments for the disease.

In large part, that is because COPD is really several different diseases masquerading as one. Although all patients suffer restricted airflow in and out of the lungs, some patients have more airway inflammation, while others suffer tissue destruction. Each patient has a unique combination of genes and biological pathways that actively contribute to the disease.

Such variety means there is no such thing as a one-sizefits-all treatment. Instead, scientists need to characterize the different forms of the disease so that effective treatment strategies can be developed for the individual circumstances of each person's disease. The COPDGene study, funded

by the National Institutes of Health and the Monfort Family Foundation, and led by National Jewish Health Professor of Medicine James Crapo, MD, seeks to do just that.

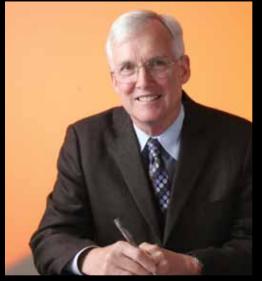
COPDGene researchers are examining subjects' genomes, their CT scans, and blood samples. They will gather patient histories and monitor the course of their disease. All this information will then be carefully analyzed so that the researchers will be able to separate COPD patients into distinct, biologically relevant subgroups.

"Once we can distinguish different forms of COPD, we will be able to develop prevention and treatment strategies tailored to the individual," said Dr. Crapo. "With COPDGene National Jewish Health is truly pioneering the development of personalized medicine."



Above: The Monfort family provided crucial seed funding that National Jewish Health leveraged to obtain a \$36-million grant from the NIH for the largest, most comprehensive study ever of chronic obstructive pulmonary disease.

Right: James D. Crapo, leads COPDGene, which seeks to identify different forms of chronic obstructive pulmonary disease so that treatments can be tailored to the individual.



"With COPDGene, National Jewish Health is truly pioneering the development of personalized medicine."

James Crapo, MD

Author David Eddings Leaves \$10 Million to National Jewish Health

In June 2009 National Jewish Health received the single largest gift in its 110-year history. Fantasy author David Eddings, left one-third of his estate, approximately \$10 million, to National Jewish Health for the diagnosis and treatment of childhood asthma.

Leigh Eddings, Mr. Eddings' wife and co-author on several of his books, was the driving force behind the gift to National Jewish Health. She suffered from asthma most of her life. According to her attorney and brother-in-law, she wanted to leave money to an institution that could make a difference in the fight against childhood asthma, and chose National Jewish Health.

Asthma is the major chronic disease of childhood and a leading cause of childhood disability. Rates of asthma among children have risen more than 160 percent since 1980 with approximately 6 million children in the United States now suffering the disease. Asthma is

a leading cause of missed school days and emergency room visits among children, and kills thousands of people in the US each year.

National Jewish Health is one of the leading centers for research and treatment of pediatric and adult asthma. Children from around the nation come to National Jewish Health to find help that other centers could not provide. The National Institutes of Health and other organizations fund dozens of research projects at National Jewish Health aimed at understanding the causes of asthma, the best treatments and outreach to promote better management of the disease. The Eddings' gift will provide an invaluable addition to these efforts.

"This gift will help countless children, not only at National Jewish Health, but throughout the world," said Erwin Gelfand, MD, Chairman of Pediatrics at National Jewish Health.

Environment at Kunsberg School Inspires Support

Two decades ago Brian Parks attended the Kunsberg School for chronically ill students. The experience made such a lasting impression on him that today he is one of its leading supporters.

At the school, he learned how to manage his asthma better. But the biggest impact didn't come from the small classes, medical care or field trips; it was the connection to other students.

"It's just like a regular school, but all your classmates are dealing with the same issues you are," he said. "They understand, so you don't feel so alone anymore." That's why Parks has adopted Kunsberg as his cause. In 2007 Parks attended Cocktails & Karaoke, an annual fundraising event for the school in Denver. The next day, he joined the small but dynamic Kunsberg Promotion Committee. Shortly after, he launched a Kunsberg School page on the social media Web site Facebook, donated playground equipment and backpacks to Kunsberg students, advocated support for the school among his friends, became chair of Cocktails & Karaoke, and secured a lead sponsor.

"My goal is to get the word out about Kunsberg," Parks said. "I believe in Kunsberg."

Small Gifts Add Up

The \$10 million bequest from author David Eddings is worthy of great celebration. But the same reason that it is so outstanding — it has occurred only once in 110 years — also highlights the importance of the many individuals who year-in and year-out remember National Jewish Health in their estate plans. In an average year, more than 150 individuals collectively leave National Jewish Health about the same amount as David Eddings did, \$10 million. It would be impossible for National Jewish Health to continue providing the first-class treatment, research and education without their generous support.



Top: Fantasy author David Eddings' \$10 million gift will go to the diagnosis and treatment of childhood asthma.

Bottom: Brian Parks' positive experience as a student at the Kunsberg School inspired him to become one of its most enthusiastic supporters.





On the Road to Better Asthma Care

Genetics, better imaging capabilities and other high-tech inventions have all brought great advances to the medical field. In many cases, however, nothing can replace old-fashioned legwork when it comes to improving healthcare. A successful program in Colorado that relies on legwork could be a model for asthma care across the nation.

Sharing expertise

Registered nurse Lori Jarrell has logged more than 40,000 miles crisscrossing the highways and byways of rural eastern Colorado, bringing expert knowledge from National Jewish Health to the people who need it most: the primary care medical practices who care for asthma patients.

Jarrell is the outreach coordinator for the Asthma Toolkit Program, directed by Bruce Bender, PhD, head of Pediatric Behavioral Health at National Jewish Health. Jarrell visits primary care providers and teaches them best practices for asthma diagnosis and treatment, many of which were developed at National Jewish Health. She provides the practices with spirometers, instruments used to evaluate patients' breathing capabilities, and dozens of Asthma Toolkits, a small kit for patients that contain educational materials, a peak flow meter, and asthma symptom diary.

"I feel I am truly making a difference," said Jarrell. "Time and again, physicians and their staff have told me how this program has empowered them to diagnose, manage and inspire their asthma patients."

Initial findings suggest the program is making a real difference. The Asthma Toolkit Program has resulted in a 10-fold increase in the use of spirometry, a crucial tool for effective asthma diagnosis. Most practices have also initiated or increased use of asthma action plans, and increased prescriptions of inhaled corticosteroids, the most effective controller medication for asthma. Based on those statistics, Dr. Bender conservatively predicts that the program will result in a 33 percent drop in asthma hospitalizations in eastern Colorado. In spite of severe budget restrictions, the state of Colorado has funded an expansion of the program into southern Colorado.

"Discoveries made at academic medical centers like National Jewish Health shape the best practices in asthma care," said Bender. "If we are not careful, however, that expert knowledge can remain secluded within the academic medical community where it serves relatively few. Lori is spreading that expert knowledge to healthcare providers in rural America who are using it to improve the health of their patients."

Working With Schools to Achieve Better Asthma Care

Two programs at National Jewish Health are using the public school systems as partners and entry points in their efforts to improve asthma care in Colorado communities.

"We have the knowledge and the tools to effectively manage asthma for the vast majority of patients," said Associate Professor of Medicine Lisa Cicutto, RN, PhD, head of the San Luis Valley program. "Yet, too many children with asthma continue to seek urgent care and miss school."

Both the Denver Public Schools Asthma Program and the Comprehensive Asthma Management Program in the San Luis Valley are working with public schools and their nursing staff to identify students who have asthma, educating school personnel, students and their families about asthma, and working to coordinate good asthma care among students, health providers and schools.

"We know from experience at National Jewish Health that we can improve asthma patients' health when we get them, their families and healthcare providers all working together," said Stanley Szefler, MD, leader of the Denver Public Schools Program. "These programs will help improve health and reduce the burden of asthma in these communities. We hope these programs can serve as models for similar efforts across the nation."



Top: Registered nurse Lori Jarrell has driven more than 40,000 miles bringing expert knowledge and The Asthma Toolkit to medical practices in rural Colorado.

Right: Sandalyn Boren, Medical Manager of the Salud Health Clinic, says clinic staff feel more empowered to diagnose and manage their patients' asthma after Lori Jarrell shared best practices from National Jewish Health and gave them Asthma Toolkits for their patients.







"We have the knowledge and the tools to effectively manage asthma for the vast majority of patients. Yet, too many children with asthma continue to seek urgent care and miss school."

Lisa Cicutto, RN, PhD

Four Decades of Food Allergy Research From Diagnosis to Cure

Food allergies are a growing problem. Having doubled in the last decade, food allergies now afflict about 12 million Americans, and cause an estimated 100,000 emergency-room visits and 150 deaths every year. Thirty-five years ago, however, when Professor of Pediatrics Allan Bock, MD, was beginning his career, food allergy was a backwater of medical research. The condition was rare and poorly understood. National Jewish Health was one of the only medical centers studying food allergies.

"No one seemed to know what was a real food allergy and what wasn't," said Dr. Bock. "National Jewish Health brought scientific rigor to a field that really needed it."

Gold standard

In the mid- to late-1970s, nationally renowned pediatrician Charles May, MD, and a young post-graduate fellow, Dr. Bock, helped define the biological nature of food allergies. They established the food challenge as the definitive diagnostic test. In a food challenge, patients are fed tiny, then increasing amounts of food and closely monitored for any allergic reactions. This helped sort out what was truly an allergic reaction to food and what was often caused by other things such as medications, allergen exposures by inhalation or contact, viral illness, exercise, or even panic.

In the decades since, National Jewish Health has continued to be a leader in the treatment of food

allergies. In that time skin and blood tests have become widely used as diagnostic tools for food allergy, but food challenges remain the gold standard.

"Food challenges have allowed us to accurately identify allergenic foods for thousands of children over the years," said Professor of Pediatrics Dan Atkins, MD, who leads the food-allergy unit. "Maybe more importantly, they have allowed us to rule out many suspected allergies and add crucial foods back into children's diets."

Research leading to treatment?

Today, National Jewish Health researchers are conducting studies to better understand and treat food allergies. Assistant Professor of Pediatrics David Fleischer, MD, and his colleagues are feeding peanut-and egg-allergic people increasing doses of a protein extract from the foods to see if they can induce the patient's immune systems to tolerate the food. The hope is that these trials will lead to the development of the first preventive treatment for food allergies.

"Today, the advice we offer food-allergy patients is to avoid the allergenic foods and carry epinephrine to treat accidental exposures," said Erwin Gelfand, MD, Chairman of Pediatrics. "If our research identifies the first truly effective food-allergy treatment, it will help prevent thousands of unnecessary emergency-room visits, hospitalizations and deaths."

Food for Grayson

When two-year old Grayson Grebe arrived at National Jewish Health, he had eaten only chicken, rice and sweet potatoes for more than a year. Blood tests administered to determine possible causes of his severe eczema had indicated that Grayson was allergic to all 30 foods he had been evaluated for. In spite of the restricted diet, the young boy's eczema remained severe, and he was failing to grow.

During a two-week visit to National Jewish Health, Grayson's eczema cleared up, the Grebe's learned how to care for the allergic skin disease at home in Albuquerque, and the young boy added nine foods to his diet following successful food challenges. He will almost certainly add more foods in the coming months. He is growing again.

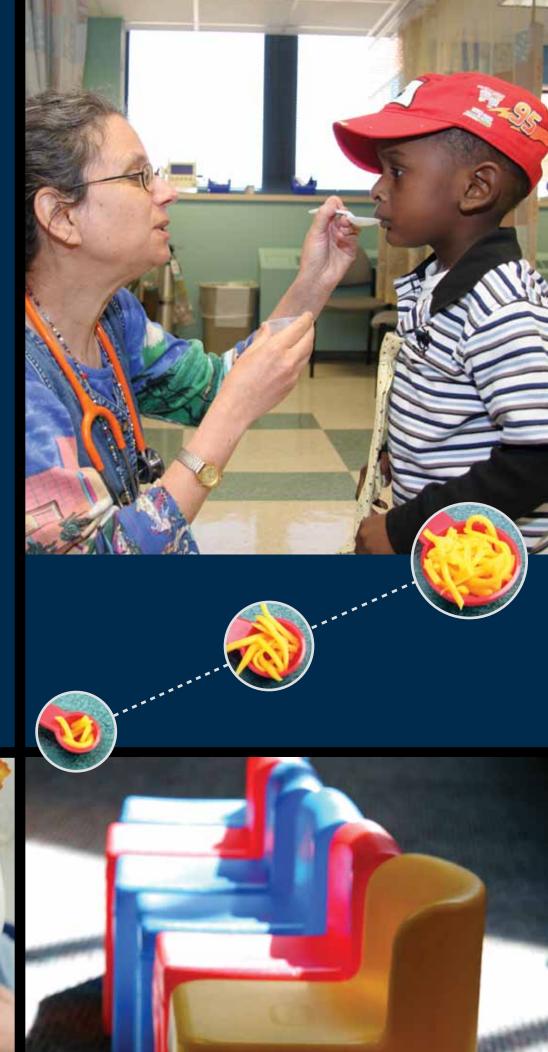
"National Jewish has changed our little boy's life, and ours, for the better," said Amy Grebe. "We feel truly blessed."

Top: Nursing staff carefully feed children increasing amounts of potentially allergenic foods in a food challenge, the gold standard of food-allergy diagnosis, which was developed at National Jewish Health.

Bottom left: Food challenges showed that Grayson Grebe could eat many foods he had previously avoided.

"National Jewish has changed our little boy's life, and ours, for the better," said Amy Grebe. "We feel truly blessed."





Diagnosing Lung Cancer Before it Spreads

More than 150,000 people each year learn they have potentially cancerous lung nodules after a routine X ray or CT scan. These nodules present an excrutiating dilemma for patients and their doctors: they have to choose between invasive chest surgery or watchful waiting to see if the nodule grows.

In 2009, National Jewish Health pioneered a better choice. The National Jewish Health Lung Nodule Clinic, which draws on the combined technology and expertise of the Institute for Advanced Biomedical Imaging® and the Minimally Invasive Diagnostic Center, can make a definitive diagnosis right away without invasive surgery.

Early diagnosis is the key in lung cancer, the most common and deadly cancer in America. Lung-cancer survival is depressingly low in America, with just 15 percent of people surviving five years after diagnosis. That is because most cancers are diagnosed late, after they have spread. In contrast, 88 percent of patients diagnosed early, with Stage I lung cancer, survive for 10 years.

High-resolution PET scanners in the National Jewish Health imaging center provide good clues about the cancerous nature of a lung nodule. PET scanners detect glucose metabolism, a measure of metabolic activity, which is high in rapidly dividing cancer cells. When a PET scan of a nodule indicates it is metabolically active, patients are referred to Ali Musani, MD, Director of the Minimally Invasive Diagnostic Center.

Thanks to rapidly advancing technology and miniaturization, Dr. Musani can biopsy these nodules using an advanced bronchoscope inserted through a patient's airway in an outpatient procedure. Patients avoid invasive and potentially dangerous surgery but don't have to wait anxiously for months or even years to get a definitive answer about the nodule in their lungs.

"Early diagnosis of lung cancer saves lives," said Dr. Musani. "The lung nodule clinic is providing patients with early diagnosis of nodules in their lungs without invasive surgery or months of anxious waiting."

Minimally Invasive Approach Saves a Lung

Randy Hemm, of Topeka, Kansas, actually felt the mass in his lungs before it showed up on a CT scan. But for months he didn't realize it was the cause of his breathing difficulties. Doctors first prescribed asthma medications in the mistaken belief that it was asthma, not a possible tumor, that was causing his shortness of breath.

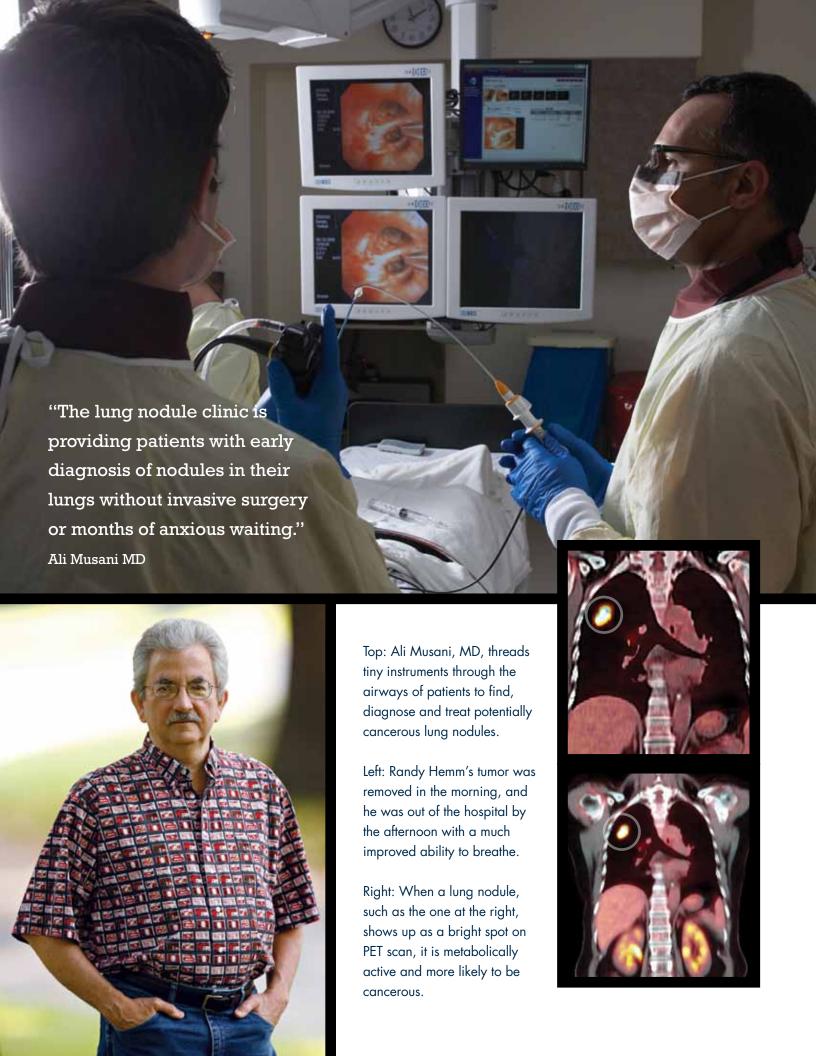
But when his condition continued to worsen, a CT scan showed a mass blocking one of his large airways. An initial bronchoscopy failed to clearly determine the cancerous or benign nature of the mass. Since removal of the mass would have required opening up Hemm's chest and the likely loss of his lung, doctors advised watchful waiting.

When Hemm's condition continued to worsen, he searched the Internet for answers, found National Jewish

Health, and booked an appointment with Ali Musani, MD, Director of the Minimally Invasive Diagnostic Center. To Hemm's surprise, Musani said he could make a definitive diagnosis, and possibly remove the mass in a minimally invasive outpatient procedure.

The next day, Dr. Musani used an array of cutting-edge tools to guide a bronchoscope down Mr. Hemm's throat to the mass, to evaluate it, and remove it. The mass turned out to be a rare slow-growing tumor. Mr. Hemm has unobstructed airways, both lungs and a good prognosis.

"It was fantastic. I am breathing better and exercising again," said Hemm. "It is a tremendous relief to know exactly what that mass was and to have it out of my lungs."



Scientists Spread Influence Around the World

Immunologists Philippa (Pippa) Marrack, PhD, and John Kappler, PhD, are well known for the profound influence their work has had on the field of immunology. Their influential discoveries include isolation of the T-cell receptor, the primary tool used by the adaptive immune system to recognize foreign invaders; and discovery of superantigens, extremely potent stimulators of the immune system responsible for toxic shock syndrome, food poisoning, and other illnesses.

Less recognized is the influence Drs. Marrack and Kappler have had through their education and training of future immunologists. Graduate students and postdoctoral fellows come to National Jewish Health from around the world to learn from and work with the husband-and-wife team before dispersing to all corners of the world to launch their own careers.

"Right now, we have 13 post-docs and three graduate students in this lab. We've had about that level of staffing for the last 20 years, so you can see how many people come through here," said Dr. Marrack. "And we're just one lab out of 60 or 70 others at National Jewish Health."

She explained that she and Dr. Kappler benefit from the constant influx of young minds fresh from obtaining a PhD. "They bring us new questions to address and new ways of addressing them," she said. "And, thank goodness, they bring us their enthusiasm!"

In turn, Drs. Marrack and Kappler strive to teach their students three things: first, how to run a world-class experiment. Second, to follow their heart's desire and advocate for their own work.

"If you don't think what you do is the most important thing in the world no one else will," said Dr. Kappler.

Finally, Drs. Marrack and Kappler seek to instill in their students the philosophy of collaboration – to value their colleagues and work together.

"We hope they will leave National Jewish Health and push the field forward," said Dr. Marrack, "and enrich the students who subsequently come to them. That's how the game is played."

Thanks From a Former Fellow

I owe my passion for immunology to my post-doc mentors, Pippa Marrack and John Kappler. During my interview for admission to her lab, Pippa commented on my stated goal of 'answering important scientific questions' by quoting Bernhard Haisch:

"Advances are made by answering questions. Discoveries are made by questioning answers."

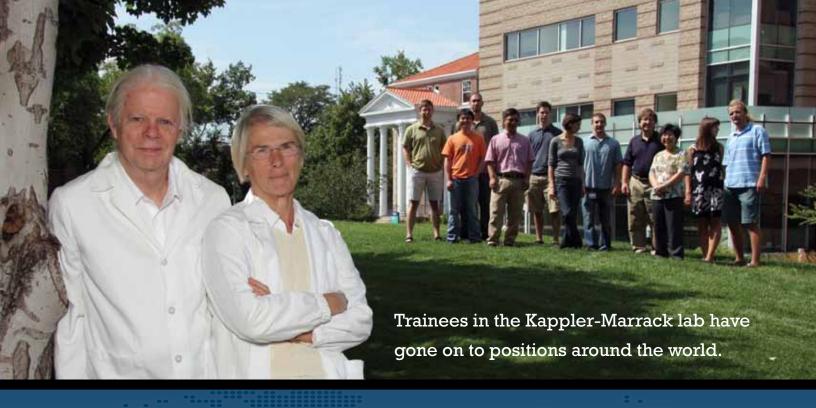
While this was only one small part of what John and Pippa taught me, to observe the two of them questioning answers was amazing. Our weekly lab meetings were always an adventure. I would watch in awe as these giants of immunology would set aside preconceptions, consider the data as presented, and pull intangible strings

together in a way that made everything clear – to make yet another fundamental biologic discovery, while also defining a new tenet of immunology.

I have at times, during my career, advanced theses that have flown in the face of dogma and, to the extent that I have done so successfully, I owe my success to Pippa and John.

John and Pippa, thank you for teaching me immunology and for your many years of invaluable mentorship, guidance, and friendship.

Terri H. Finkel, MD, PhD Chief, Division of Rheumatology The Children's Hospital of Philadelphia



City of Hope Medical Center Duarte, CA Johns Hopkins University School of Medicine Baltimore, MD

Purdue, University Lafayette, IN University of Bristol Bristol, United Kingdom

University of Warwick Coventry, United Kingdom Osaka University Osaka, Japan

Peter MacCallum Cancer Center Melbourne, Australia



Top: John Kappler, PhD, and Philippa Marrack, PhD, have mentored nearly 100 graduate students and post-doctoral fellows during their career.

Left: Terri H. Finkel, MD, PhD, (highlighted) now at the University of Pennsylvania, keeps this picture of her 'family of immunologists' in the Kappler-Marrack lab, many of whom have gone on to make important discoveries.

National Jewish Health Reaches Out to the World

The influence of National Jewish Health extends well beyond the borders of our country. Every year, dozens of faculty travel to foreign countries, sharing their expertise at medical conferences, providing care for the underserved, training physicians and more. Below are a few examples of faculty who have reached out to those in need around the world.



Infectious disease specialist Carlos Perez-Velez, MD, spent a month in Colombia leading a research program seeking to improve the diagnosis of tuberculosis in children and slow the spread of drugresistance.

Balkissoon, MD, spent two weeks providing intense pulmonary training for the medical residents in Rwanda.

Ali Musani, MD, demonstrates an advanced bronchoscope at an interventional pulmonology and lung cancer course organized by Singapore General Hospital.

The world also comes to National Jewish Health. These North Korean doctors, posing with Leonid Heifets, MD, (second from right) Director of the Mycobacteriology Laboratory, learned how to set up effective programs for diagnosing and treating tuberculosis.



Joshua Solomon, MD, (right) established a mobile clinic in rural Vietnam to care for patients, and works to educate local doctors to improve their skills. Richard Meehan, MD, served for seven months in Iraq with the U.S. Navy. Community Medical Engagements, such as the one above, were conducted to provide local medical care and promote good will between Iraqis and Coalition Forces.

Bedside to Bench and Back Again

Translational research is traditionally seen as a one-way path, advancing basic scientific discoveries into medications, diagnostics and other clinical applications that help patients. The Translational Research Initiative at National Jewish Health, however, seeks to foster a more back-and-forth, iterative research process. In addition to the classic path, observations made at the bedside can also inspire basic scientific research.

"Research should not only be bench-to-bedside, but also bedside-to-bench and back again," said Greg Downey, MD, Executive Vice President of Academic Affairs.

The Translational Research Initiative provides seed funding for collaborations between basic scientists and clinical researchers at National Jewish. By bringing together researchers with very different perspectives, tools and approaches, the initiative seeks to develop promising lines of investigation that might not otherwise have occurred. Successful collaborations produce enough preliminary data to earn larger funding from outside institutions.

Cell suicide, obesity and asthma

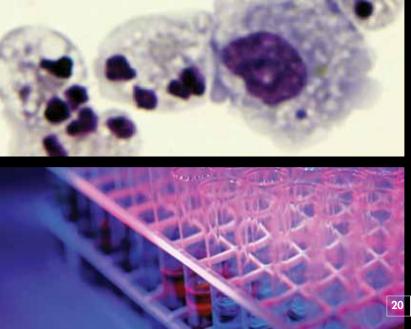
Inside a single human, billions of cells can develop and die in a single day. In most cases, the dying cells are efficiently absorbed and "recycled" by nearby cells. If those dying cells are not absorbed, however, they fall

apart and scatter their contents, which can cause all sorts of problems, including autoimmunity, inflammation and damage to nearby cells.

Professor of Pediatrics Donna Bratton, MD, has been a pioneer, along with Dr. Peter Henson, in the study of this cellular recycling process. Recently, Dr. Bratton found that chemicals in the body associated with inflammation, including the type of inflammation present in obesity, appear to alter cells known as macrophages, the main scavengers of dying cells. The altered macrophages do not effectively recognize and consume dying cells.

She approached Associate Professor of Medicine Rand Sutherland, MD, who had sifted through clinical patient data to discover that obesity increases the chances of developing asthma, and that obese patients are more resistant to the most effective asthma medication.

Together, they forged and are testing a hypothesis that systemic inflammation associated with obesity may impair macrophage's ability to recycle dying cells in the airways, thus promoting more inflammation, airway hyperresponsiveness and asthma. Their research could uncover the mechanism that connects asthma and obesity, and suggest potential therapeutic strategies for preventing and fighting asthma among the overweight.







Where Does the Damage Begin in Emphysema?

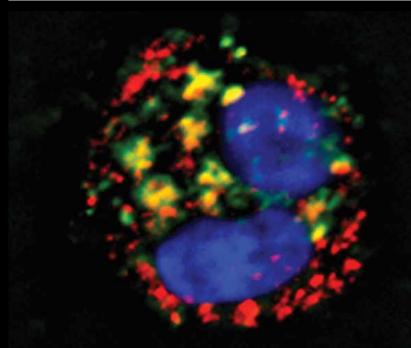
Conventional wisdom holds that cigarette smoke causes emphysema by attacking epithelial cells lining the air sacs in the lungs. This leads to tissue destruction, which is the hallmark of emphysema. But when Assistant Professor of Medicine William Janssen, MD, examined lung tissue from emphysema patients, he was struck by the complete absence of blood vessels in the damaged portions of the lungs.

So, when Assistant Professor of Pediatrics Aftab Ahmad, PhD, approached Dr. Janssen about a possible research collaboration, Janssen had an idea. The two researchers decided to see if the tissue damage in emphysema might originate in the blood vessels rather than the air sacs.

Using blood donated from Dr. Janssen's emphysema patients, the two researchers are studying endothelial progenitor cells. In addition to maturing into endothelial cells, these cells also play a role in maintenance and growth of blood vessels. The researchers are studying if emphysema patients have fewer of these cells, if the cells are somehow less able to migrate to areas of vessel damage, and if they express genes associated with the growth of blood vessels. If their hypothesis is correct, it could lead to new targets for treatment and prevention of emphysema.

Above: Clinician Rand Sutherland, MD, and basic scientist Donna Bratton, MD, looked at the problem of obesity in asthma from very different perspectives, and came up with a new hypothesis they are now testing.

Right: Drs. Bratton and Sutherland believe scavenger cells in obese asthmatics fail to recognize the "eat me" signals displayed by dying cells (red, green and yellow at right), which leads to worsening inflammation and more severe asthma.



Genes and Environment Interact to Shape Human Health

The deciphering of the human genome focused intense attention on the power of genes to influence health. But in recent years, it has also become increasingly clear that genes are not enough. Environmental exposures, from diet to air pollution and infections, also influence health by helping to turn on or off different genes. Genes and environment interact in complex ways to shape human health.

Up and running

Recognition of the role that both genes and environment play in health, National Jewish Health launched the Center for Genes, Environment and Health in 2008 with the appointment of David Schwartz, MD, as its Director. Since then, Dr. Schwartz and Assistant Professor of Medicine Ivana Yang, PhD, have moved rapidly to hire staff, purchase equipment, obtain funding, and begin scientific investigations.

"They have made phenomenal progress," said Greg Downey, MD, Executive Vice President of Academic Affairs. "In a very short time, the Center has gone from a concept to a fully functioning, world-class center."

By the end of fiscal 2009, the center had hired 5 faculty, equipped the laboratory with several of the most advanced gene sequencing and analytic equipment, and garnered more than \$4 million in grants from the National Institutes of Health and other agencies.

Pulmonary fibrosis gene

"I thought it would take us three to five years to accomplish what we have done in 15 months," said Dr. Schwartz. "With the work that we are doing now, I am confident we will begin reporting a series of important discoveries in the next year."

Dr. Schwartz and his colleagues already reported in May the discovery of a gene associated with familial pulmonary fibrosis, MUC5AC and are pursuing this discovery with mouse studies and a group of Icelandic patients whose genes have been closely studied.

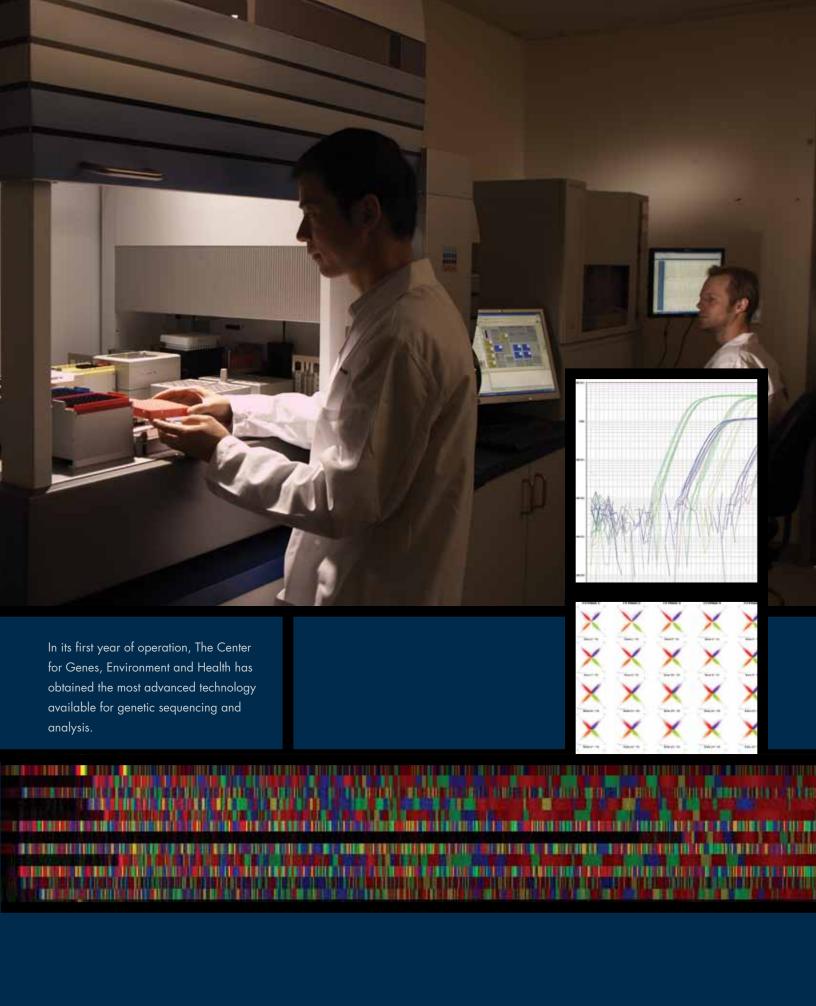
Epigenetics and asthma

In addition to pulmonary fibrosis, the Center will also focus initially on asthma. Dr. Schwartz reported in August 2008 that a pregnant mother's diet can induce "epigenetic" changes that influence her developing child's risk for asthma. Instead of altering actual DNA, the diet appears to cause chemical groups to attach to the DNA, thus altering their expressions. Drs. Schwartz, Yang and Assistant Professor of Medicine Gregory Cosgrove, MD, are now pursuing this line of research by closely studying asthma and epigenetic changes in a group of well studied European individuals whose various dietary and environmental exposures have been closely documented.

Resource for collaboration

The Center will also serve as a resource for National Jewish Health researchers studying other diseases. Discussions and early work have already begun on beryllium disease and chronic obstructive pulmonary disease.

"National Jewish is a very collaborative, interactive, and supportive research environment. Investigators are not boxed into their own laboratories, but think of the institution as a collaborative space for them to develop their science," said Dr. Schwartz. "That not only makes our science better, but it allows our science to interact with other indviduals and create new areas of research that we couldn't possibly do on our own."



FitLogix® Reduces Weight, Improves Health

National Jewish Health has taken a lead in the fight against one of America's most pressing health problems, obesity. The FitLogix program, offers customized personal coaching, Internet education and support, and wireless activity monitors and scales to help people lose weight. National Jewish Health began offering this program to corporate clients in 2008. In the past fiscal year, results have shown just how effective this approach can be.

After 12 months, 74 percent of 1,500 FitLogix participants lost an average of 5.9 percent of their body weight. The longer they participated in the program, the more weight they lost. Not only did participants lose weight, they also reduced their healthcare costs. Total healthcare costs dropped almost 14 percent from \$28.8 million in the year before participating in FitLogix to \$25.0 million in the year they participated in FitLogix. The estimated return on investment for companies using the program was 2.82.

"Our data indicate that we have found the right combination of tools and strategies to keep weight off and improve health," said David Tinkelman, MD, Vice President of Health Initiatives. "They also indicate that successful weight management can be an effective way to reduce healthcare costs. With two-thirds of Americans overweight or obese, and spending on obesity-related healthcare reaching \$147 billion per year, we have plenty of opportunity for reducing healthcare costs."

The FitLogix program has built on experience in disease management, behavior modification, and telephonic counseling. National Jewish Health nurses have been answering callers health questions for more than 25 years via the LUNGLINE®. In the 1990s, National Jewish Health was one of the first national providers of disease management techniques to help asthma and COPD patients to manage their disease and reduce flare ups. Then, in 2002, National Jewish Health launched its Quitline tobacco-cessation program, which started in Colorado and has now expanded to seven states.

"We have relied on our experience, combined with the latest scientific research on behavior modification to develop a successful program that we hope can help many more people in the coming years," said Dr. Tinkelman.

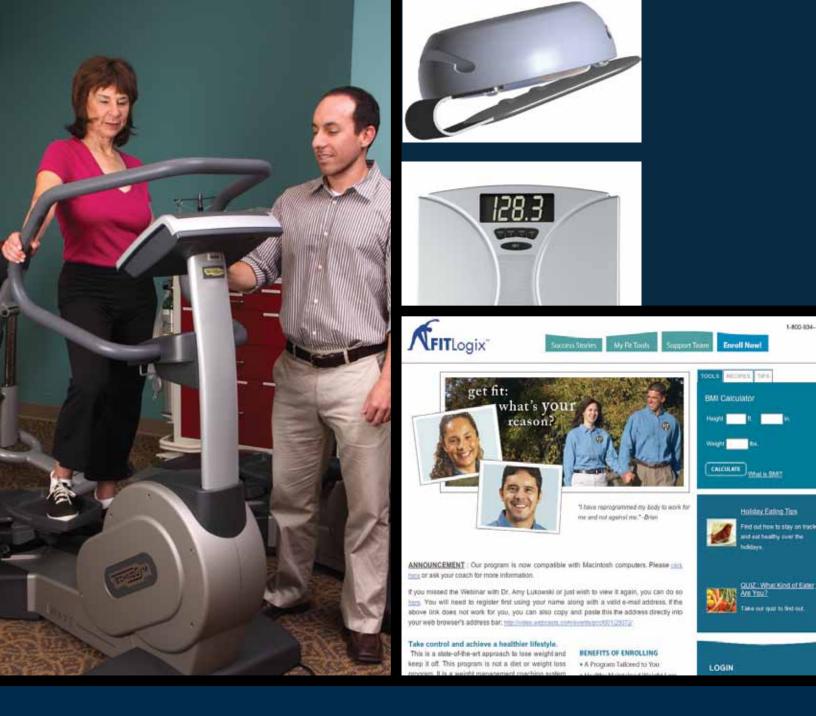
QuitLine Expands, Sees Surge in Calls

A federal tobacco tax increase this spring was just the incentive many people needed to finally decide to quit smoking. The 62-cent federal tax hike on all tobacco products resulted in a flood of calls to quitlines operated by National Jewish Health. Calls into the quitlines rose steadily in March as smokers anticipated the April 1 tax hike, starting at about 1,000 per day and peaking April 1 at 3,176 calls. Call volume would have been expected to be about 750 per day without the tax hike. Overall, the quitlines saw an increased volume of more than 138-percent from the previous year.

"This price hike seemed to inspire many people to make a quit attempt," said Matt Keelin, Director of Health Initiatives

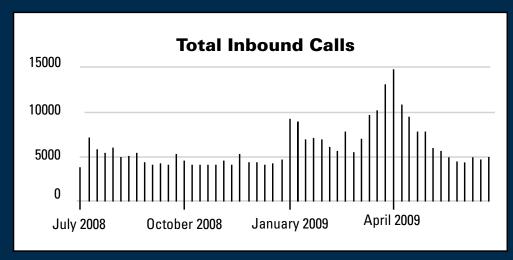
at National Jewish Health. "It was also good news for National Jewish Health, which earned about \$1 million in additional revenue due to the increased call volume."

National Jewish Health added two new clients in 2009: Minnesota and Utah. In combination with the existing state clients — Ohio, Iowa, Colorado, New Mexico, Montana, and Utah — National Jewish Health Quitlines now serve eight states and several health plans. Since its inception in December 2002, the National Jewish QuitLine has helped more than 500,000 people from across the United States who want to quit smoking.



Top: The FitLogix program employs a comprehensive strategy, which includes education, exercise, Web-based activity and weight monitoring, and phone counseling to help clients manage their weight.

Right: A federal tobacco tax that increased on April 1 drove a dramatic surge in calls to the tobacco-cessation QuitLine that exceeded the normal New Year's peak.



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FINANCIAL REPORT

The 2009 financial report reflects the continued success of the institutional strategic plan in spite of the immense challenges posed by the global economic recession. Though National Jewish Health recognized more than \$10.4 million in largely unrealized investment portfolio losses during the fiscal year, the success of both operations and fundraising limited the total change in net assets to a loss of \$8.6 million.

One major tenet of the strategic plan was sustained growth in clinical revenues. Although 2009 saw a substantial increase in charity care, net clinical revenues increased 29 percent from \$60.7 million in FY2008 to \$78.1 million in FY2009. Total patient visits increased almost 30 percent. The scope of the clinical program expanded with the addition of new faculty in Gastroenterology, Cardiology, Allergy, Pulmonology and Critical Care Medicine.

Other significant revenue streams realized continued growth as well. Due to the ongoing success of the Quitline programs, Health Initiatives revenues increased more than 40 percent. Research revenues increased 17 percent during the year. National Jewish Health was very successful in its pursuit of grant funding from the federal stimulus program. We have received grant awards totaling more than \$10.2 million under this program. These awards will advance our research efforts over the next two years.

Thanks to our loyal donors from around the country, who continued to support us in spite of losses in their own portfolios, Development raised \$25.6 million. Included in this total is a very generous bequest from the estate of Mr. David Eddings, which totaled almost \$10 million.

While National Jewish Health always emphasizes expense management, the economic downturn demanded even tighter fiscal control this year. In a great show of solidarity, National Jewish staff reduced expense budgets and accepted benefit reductions to ensure operational success. Capital spending towards the strategic plan was also slowed in order to preserve capital until the full extent of the recession could be determined. Though the financial markets were chaotic for all investors, prudent asset allocation and solid manager selection limited National Jewish's losses to 10.5 percent, putting us well into the top quartile of endowments nationwide.

The outlook for the US economy is improving but remains tenuous. Thanks to the foresight offered by the strategic plan, National Jewish Health finances remain strong. Over the next year we will continue to update our strategy to ensure that we remain financially sound and are prepared to maximize our mission during the economic recovery ahead.

Sincerely,

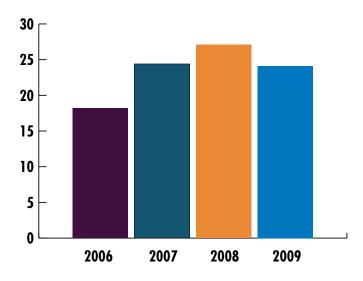
Larry Silverstein Treasurer

STATEMENT OF ACTIVITIES

Consolidated Statements of Activities (in millions)	2009	2008
Revenues, gains and other support: Net Patient Service Revenue	\$78.1	\$60.7
Health Initiatives Revenue	12.8	9.1
Grant Revenue.	56.9	48.6
Contributions	25.6	27.1
Investment Returns	(10.4)	(3.2)
Other Income		7.3
Total Revenues.		\$149.6
Expenses:		
Academic Services	\$81.1	\$70.2
Clinical Services.	46.0	39.9
Administration and Fiscal Support	18.2	17.4
Support Services	10.4	10.1
Health Initiatives and Marketing	11.4	10.2
Fund Development.	6.9	6.4
Other Expenses		4.2
Total Expenses	\$179.0	\$158.4
(Decrease) in Net Assets	\$(8.6)	\$(8.8)
Net Assets Beginning of the Year	\$150.2	\$159.0
Net Assets End of Year	\$141.6	\$150.2
Consolidated Statements of Financial Position (in millions)	2009	2008
Assets: Cash and Cash Equivalents	3.7	4.3
Accounts Receivable - net	35.1	28.7
Investments - at fair value	76.7	92.3
Other Assets	17.7	20.7
Property, plant and equipment - net	93.3	95.0
Total Assets	\$226.5	\$241.0
Liabilities and Net Assets:		
Accounts Payable and Current Liabilities.	22.4	23.0
Long-term Debt	49.6	53.4
Other Long-term Liabilities	12.9	14.4
Net Assets	141.6	150.2
Total Liabilities	\$226.5	\$241.0

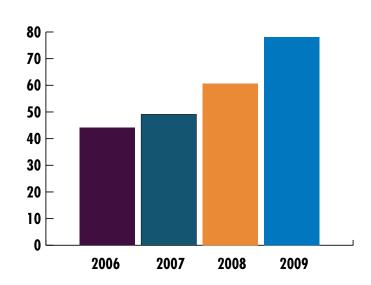
DEVELOPMENT REVENUES (Millions)

The recession has hurt charitable contributions.



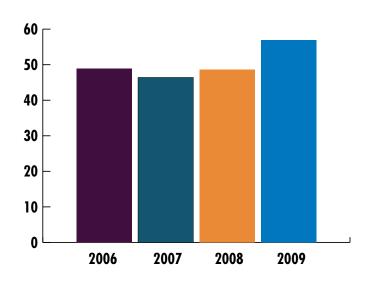
PATIENT REVENUES (Millions)

Patient revenues continue to climb, with 28 percent increase in FY 2009.

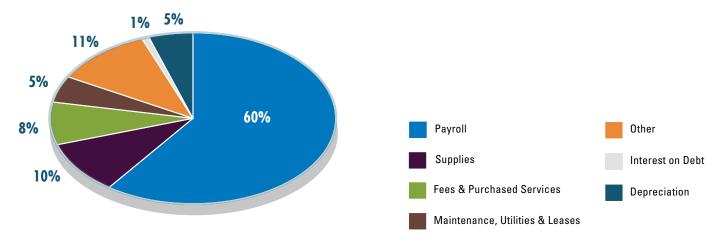


RESEARCH GRANT REVENUES (Millions)

National Jewish faculty have successfully competed for funding in the face of flat NIH budgets.



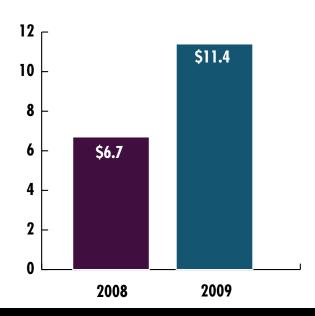
EXPENDITURES (Millions)



Investment in people, in the form of salaries, commands the lion's share of expenditures at National Jewish Health.

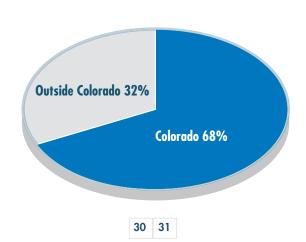
CHARITY CARE AND UNCOLLECTED MEDICARE (Millions)

National Jewish Health has a strong tradition of providing charity care. The current recession has greatly increased demand for charity care, with a 69 percent rise in 2009.



PATIENT REVENUES BY ORIGIN (Gross)

The reach of National Jewish Health extends well beyond Colorado; our physicians see patients from every state in the US and many nations around the world.



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Everyday, somewhere in the United States, our auxilians do something to help National Jewish Health.

Over 500 individuals, belonging to 8 chapters in California, Colorado, Florida, Illinois, Maryland and New York, help raise funds and secure national recognition for National Jewish and its services. In 81 years of existence, the auxiliary chapters have not only raised more than \$10 million for National Jewish Health, but also provided education and public relations to communities around the country.

If you or someone you know would like information on auxiliary chapters in your area, please call Terrie Baros, 1-800-423-8891, extension 1064. If there is not a chapter in your community, we would be delighted to work with you to establish an auxiliary group.

National Volunteer Board 2008 – 2009

An eight member board manages the auxiliary chapters. Its purpose is to render assistance to the chapters and to help establish and implement operating policies and procedures.

Elaine Berman — Pembroke Pines, FL Ross Caplan — Lake Grove, NY Myra Shaps — Sunny Isles Beach, FL Sheila Stern — Lake Worth, FL Merna Sternfeld — Skokie, IL Claire Surval — Jackson Heights, NY Beryl Yaffa — Los Angeles, CA Lucille Zakroff — Sunny Isles Beach, FL

^{*}All of these chapters encourage you and others you know to join them as members or participate in their special events. Also if there is not a chapter in your community, we would be delighted to work with you in establishing an auxiliary group. For more information, please contact Terrie Baros at 303-398-1064 (Outside Denver, 800-423-8891, extension 1064).

NATIONAL JEWISH HEALTH AWARDS

Chairman's Award Recipient

The Chairman's Award for Special Achievement, bestowed by the Chairman of the Board of Directors, is for those who have made significant and unique contributions to National Jewish during the previous year.

2008	Edelstein Family Foundation Mrs. Edith S. McAllister Milton Schneiderman	2000	Evelyn Best Paul R. Charron Sherman McCorkle
2007	No awards given		Howard Michnick Milton Morris
2006	Alex Fryburg Bella Feinstein Doug & Dale Anderson Steve G. Schorr Rachel Kodanaz Taner Kodanaz	1999	Carole and Albert Angel Marianne Cohn David Liniger Roger Gibson Samuel J. Rosenfeld Melba Steeg
2005	Amy M. Murnick, Jay M. Murnick, Lee S. Murnick (New York A.I.R. Society) Myra Schaps Van Pelt Foundation	1998	Maurice Austin Mike O'Callaghan Bill Gold Ron Ruskin
2004	Armstrong McDonald Foundation		Allan Zidell
	C.L.C. Kramer Foundation Abraham & Sonia Rochlin Foundation Grand Aerie Order of Eagles	1997	Joseph J. Carroll Walter F. Imhoff Donald W. Hoagland Wendy Siegel William D. White Jr.
2003	Carol Aaron Philip Leitman Lucille Raphael Dale and Joseph Schuble Ralph Tornberg		
		1996	Leonard Boxer Larry Buchanan
2002	Daniel Freed Irma Jacobson Jeffrey H. Kapor		Kenneth Chirba Cary Marmis Henry Zarrow Jack Zarrow
Samuel Lewis Robert Paller Lila Siegel David Sonnenblick	1995	The A.I.R. Society New York City Joseph Berenbaum, Esq. Sunya Kronstadt Michele S. Marvins	
2001	Joan & Stanford Alexander Herbert L. Ash, Esq. Bruce H. Corbin John Knott Ambrose Monell Foundation Vickie & Trygve E. Myhren	1994	Robert L. Mettler Carol D. Nichols Randy Rutherford

NATIONAL JEWISH HEALTH AWARDS

Lorber Award Recipients

The Arthur B. Lorber Award for Distinguished Service is National Jewish's highest honor. This award, created in 1981, recognizes extraordinary achievement to advance medical science. It is named in memory of Arthur Lorber who led the transformation of the Sheltering Home from an orphanage to the premier treatment center for asthma in the nation.

2008	· · · · · · · · · · · · · · · · · · ·	1995	Burton M. Tansky
Wendy Siegel	1994	Larry A. Silverstein	
2007	No award given	1993	Leonard M. Perlmutter
2006	No award given	1992	No award given
2005	No award given	1991	J. Peter Grace
2004	Herbert L. Ash	1990	Drs. Philippa Marrack and
2003	No award given		John Kappler
2002	The Fund To Cure Asthma	1989	Conrad D. Stephenson
Nancy and James Berry Hill Marjorie and Stephen Raphael	1988	Cecil Green and Howard V. Rickenberg, PhD	
2001	Albert D. Angel	1987	Richard S. Farr, MD
2000	Sunya P. Kronstadt	1986	Robert L. Silber and David S. Touff
1999	Robert L. Mettler	1985	Arthur Robinson, MD
1998	No award given	1984	Dollie and Jack Galter
1997	Carol D. Nichols	1983	Richard N. Bluestein
1996	Peter M. Henson	1982	Andrew Goodman

President's Award Recipients

The President's Award recognizes those who have gone above and beyond the expected in their steadfast support of National Jewish Health.

Milton Morris
W L W C: L
Wendy M. Siegel
Molly Blank
Seryl and Charles Kushner
Louise and Richard Alderson
Honorable Ben Nighthorse Campbell
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We recognize the following donors for their substantial commitment to biomedical research and education through the endowment of chairs, professorships and fellowships, and the faculty and staff who occupy these distinguished positions.

Endowed Chairs	Destruction
	Professors Michael S. Salem, MD, FACS, President and CEO
The Carole and Albert Angel Family Presidential Chair Girard & Madeline Beno Chair in Mycobacterial Diseases	Michael D. Iseman, MD, Chief, Clinical Mycobacterial Services, Division of Mycobacterial and Respiratory Infections, Department of Medicine
Irene J. and Dr. Abraham E. Goldminz Professor of Immunology and Respiratory Medicine	Chair under funding
Ida and Cecil Green Professor of Cell Biology	John C. Cambier, PhD, Chairman, Integrated Department of Immunology
The Catherine Kramer Professor of Clinical Mycobacteriology	Leonid B. Heifets, MD, PhD, Director, Mycobacteriology Reference Library, Department of Medicine
The Catherine Kramer Scientist in Pediatric Medicine	Donna L. Bratton, M. D., Associate Professor of Pediatrics, Division of Allergy
Marjorie and Stephen Raphael Chair in Asthma Research	Chair appointment under consideration
Margaret A. Regan Professor of Pulmonary Inflammation	Peter M. Henson, PhD, Professor, Department of Pediatrics
Veda H. and Chauncey H. Ritter Chair in Clinical Immunology	Rafeul Alam, MD, Ph.D, Professor of Medicine and Head, Division of Allergy and Clinical Immunology
Cetalie & Marcel Weiss Chair in Pulmonary Medicine	Robert J. Mason, MD, Professor and Associate Vice President, Academic Affairs, Director, Environmental Lung Center
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Wollowick Family Foundation Chair in COPD Research	Chair under funding
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Annual Chairs	Professors
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Edelstein Family Chair in Pediatric & Clinical Immunology	Donald Y. M. Leung, MD, PhD, Professor, Head, Division of Pediatric Allergy and Immunology
Rebecca Runyon Bryan Chair in Cystic Fibrosis	Jerry A. Nick, MD, Associate Professor, Department of Medicine

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Diseases (under funding)

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The Stephen B. & Wendy Siegel Fund for Pediatric Asthma & Allergy Research	1992 New York Real Estate & Construction Industries Dinner
llse Silten Memorial Fund for Research in Immunology	R. G. Silten
Amy Simkowitz-Rogers Fund	Sara Simkowitz, Thomas Rogers, Lucy & Isidore Simkowitz
The Roselyn Simon Memorial Fund for Asthmatic Children	Brian Simon, Randy Simon, Robert Simon, MD, Gary Steiner and Rabbi Baruch Cohon
Samuel W. Spain Endowment for Excellence in Graduate Education	Mrs. Goldye M. Spain
Steven Spinola Fund for Infectious Diseases	1988 New York Real Estate & Construction Industries Dinner
Conrad D. Stephenson Laboratory for Research in Immunology	1981 New York Real Estate & Construction Industries Dinner
Leonard and Shirley Sterling Research Fund	Established by Leonard and Shirley Sterling
Michael & Eleanore Stobin Laboratory for Pediatric Research	Eleanore & Michael Stobin

Funds and Laboratories	Established by:
Burton M. & Rita Tansky Fund for Research on the Influences of Viruses on the Immune System	1988 New York Retail & Fashion Industries Dinner
The Owen D. and Jennifer B. Thomas Research Fund for Immunology	2000 New York Real Estate & Construction Industries Dinner
Tinkel-Wolfson Research Fund in Basic Immunology	Dr. & Mrs. Alexander Tinkel
The Ralph Tornberg Endowed Asthma Research Fund	Barbara Tornberg, Family & Friends
The Ronald Townsend Fund for the Kunsberg School	Ronald Townsend
Marsha & Kenneth L. Tucker Library Fund	Marsha & Kenneth L. Tucker
The Hal J. and Shari Upbin Fund for Immunology Research	2001 Retail & Fashion Industries Dinner
Van Pelt Foundation Research Fund	Directors of the Van Pelt Foundation
Vestal Triage Room	Maxine & Don E. Vestal
The Mark A. and Lisa J. Walsh Fund for Immunology and Allergy Research	2001 New York Real Estate & Construction Industries Dinner
Mary Nan West Memorial Fund	2001 San Antonio Dinner
Thomas D. Welch Memorial Fund for Antioxidant Research in Lung and Immune Diseases	1997 New York Real Estate & Construction Industries Dinner
Samuel L. Westerman Immunology Research Fund	Trustees of the Samuel L. Westerman Fund
Medora White Research Fund	Family & Friends, Dallas, Texas
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Ina Zipper Memorial Fund for Immunological Research	Family & Friends
The Natalie V. Zucker Research Center for Women Scientists - An endowed fund to support women doctors and researchers	Dr. Natalie V. Zucker
Zuckerman Family/Canyon Ranch Structural Biology/Crystallography Lab	Mel Zuckerman & Family & Canyon Ranch

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The following corporations, foundations and organizations provide research grants, contract and educational support for many investigators and laboratories at National Jewish Health.

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Veteran's Affairs Medical Center

Watson Laboratories, Inc.

These federal agencies provide research grants, contracts and educational support for many investigators and laboratories at National Jewish. Centers for Disease Control and Prevention Department of Defense Department of Energy

Department of Housing & Urban Development

Environmental Protection Agency Food and Drug Administration

Health Resources and Services Administration

National Institutes of Health State of Colorado

NATIONAL JEWISH EVENTS

At events throughout the country, National Jewish Health honored Humanitarian (H) Award and Spirit of Achievement (SA) Award recipients and event chairs during the year.

Albuquerque, NM

New Mexico Spirit of Achievement Award Dinner

Honorees:

Dianne & Chet Stewart, French Mortuary, Inc. (SA) Jamie & John Lewinger, Lewinger Hamilton, Inc. (SA) Chair:

Dale Dekker, Dekker/Perich/Sabati Ltd.

Treasurer:

Liz Watrin, Blue Cross & Blue Shield of NM/Health Care Service Corp.

Aspen, CO

Bella Sera

Honoree:

Alex Kaufman

Co-Chairs:

Barbara and Aaron Fleck Madeleine and Karl Larson

Denise and Warren Cohen

Lita and Mort Heller

Carla and Jonathan Thomas

Atlanta, GA

Atlanta Area Golf Outing

Hosted by:

Arthur M. Blank

Peter J. Mallen, Trustee

Robert I. Paller, Trustee

Boca Raton, FL

VIP Kids Luncheon

Honoree:

Mickey Pomeranz

Co-Chairs:

Judy Haas

Lila Siegel

Chicago, IL

Chicago Humanitarian Award Dinner

Honorees:

Kenneth and Marsha Tucker (H)

Co-Chairs:

Matthew Bucksbaum

Dr. Charles Middleton

Lester Rosenbera

Richard H. Tucker

Denver, CO

Beaux Arts Ball

Grand Marshals:

Liane & Robert Clasen, Starz Entertainment Susan & Ed Mueller, Qwest Communications Meghan & Evan Zucker, Black Creek Capital LLC Co-Chairs:

Anne & Rich Baer, Qwest Communications

Cocktails & Karaoke

Co-Chairs:

Josh Hanfling, The AMMA Group Gary M. Schwartz, Patten, MacPhee & Associates, Inc.

Hoops & HooplaSM

Coaches:

Matt Arias, Greiner Electric David Greiner, Greiner Electric Greg Kalkwarf, BKD, LLP

John Kamprath, The Weitz Company

William Mutch, Piper Jaffray

Sean Nohavec, UMB Bank of Colorado

Rick Pastor, Wesco Distribution, Inc.

Rich Schierburg, Peregrine Group Development, LLC

ljamsville, MD

Joseph R. Schuble Memorial Golf Tournament

Honorary Chairs:

Mrs. Dale Schuble, Trustee

J.R. Schuble

Steven Schuble

Co-Chairs:

Neal Charkatz, The Goodman-Gable-Gould Co./

Adjusters International

Solvin W. Gordon, Gordon Insurance Company

Las Vegas, NV

Mike O'Callaghan Memorial Breath of Life Golf Classic

Co-Chairs:

Steve Schorr, Cox Communications Brad Schnepf, Marnell Properties, LLC

Los Angeles, CA

LA Professional Services Dinner

Honorees:

James Perse, James Perse

Enterprises Inc.

Mark Brutzkus, Ezra|Brutzkus|Gubner LLP

Chair:

Jeff Kapor, Buchalter Nemer

New York, NY

Financial Industries Dinner

Honoree:

Warren K. Mino, Webster Business Capital Corp. (H)

Chair:

Carl Toriello, Jefferies Finance, LLC

12th Annual Fund to Cure Asthma Golf & Tennis Tournament

Tournament Co-Chairs:

Robert Helpern, Tannenbaum, Helpern, Syracuse &

Hirschtritt, LLP

Samuel Lewis, Goodstein Management, Inc.

Tennis Chair:

Roger Soo, NL Financial Alliance

Founders:

Nancy & James Berry Hill, Berry-Hill Galleries, Inc.

Marjorie & Stephen Raphael, Merrill Lynch

New York A.I.R. Society "The Sky's the Limit" Benefit

Co-Chairs:

Roger Silverstein, Silverstein Properties

Benjamin Thrush, HUB International Northeast Ltd. Founders:

Kathy Chazen, National Financial Networks, LLC

Bruce S. Dobozin, MD

Keith Locker, Inlet Capital, LLC

Jeffrey Rubin, HUB International Northeast Ltd.

Winter's Eve Real Estate & Construction Industries Dinner

Honoree:

Lee S. Neibart, Apollo Real Estate Advisors (H)

Chairs:

Thomas M. Flexner, Citigroup

Richard J. Mack, Apollo Real Estate Advisors

NATIONAL JEWISH EVENTS

Honorary Chairs:

Leonard Boxer, Stroock & Stroock & Lavan LLP John R. Klopp, Capital Trust, Inc. William L. Mack, Apollo Real Estate Advisors Christopher J. Nassetta, Hilton Hotels Corporation Philip A. Riordan, GE Asset Management Larry A. Silverstein, Silverstein Properties, Inc. Co-Chairs:

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Richard A. Baker, NRDC Equity Partners Souvenir Program Chair: Marina Camacho, Newmark Knight Frank

San Antonio, TX

San Antonio Humanitarian Award Luncheon

Honoree:

Edith McAllister (H)
Luncheon Chairman:
Honorable John Montford
Honorary Chairmen:
Governor Dolph Briscoe
Ed Whitacre

Washington, DC

Washington, DC Humanitarian Award Dinner

Honoree:

Allen Kronstadt, A.R. Kronstadt Realty Investors, Inc. (H)

Co-Chairs:

Millard Bennett, Stein, Sperling, Bennett, DeJong, Driscoll & Greenfeig, P.C.
Donald Sperling, Stein, Sperling, Bennett, DeJong,

Driscoll & Greenfeig, P.C.



Left: The Honorable John Montford, 2008 San Antonio Luncheon Chairman and Edith McAllister, Honoree.

Right: Dr. Michael Salem with the Grand Marshals of the 2009 Beaux Arts Ball. From Left to right: Evan and Meghan Zucker (Black Creek Capital), Ed and Susan Mueller (Qwest Communications), Dr. Michael Salem, and Liane and Robert Clasen (Starz Entertainment).





Left: 2008 DC Humanitarian Award Recipient Allen Kronstadt and with his dinner guests at the dinner held in his honor last October.

Right: Roger Silverstein, Kathy Chazen and Dr. Michael Salem at the 2009 New York AIR Society.





Left: Los Angeles Professional Services Dinner Honoree, Mark Brutzkus with his family. From left to right, daughter Pamela, Mark, sons Ethan & Matthew and wife Beverly.

Right: 2009 New York AIR Society Committee and Dr. Michael Salem.



2008 WINTER'S EVE NEW YORK REAL ESTATE & CONSTRUCTION INDUSTRIES' DINNER

In Honor of Lee S. Neibart

This event established the Lee S. and Joyce L. Neibart Fund for Pediatric and Adult Immunology and Rheumatology.

Honoree's Circle: \$50,000 or more

Apollo Real Estate Advisors Marty and Michele Cohen Lee and Joyce Neibart Klara and Larry Silverstein

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HONOR ROLL OF PHILANTHROPY ANNUAL GIVING

The following lists recognize this year's most esteemed donors. In 2009 each of these individuals, foundations and corporations helped National Jewish Health create a collaborative, multidisciplinary environment that fosters creative solutions to chronic respiratory, allergic and immune diseases. These donors have made many of this year's accomplishments possible.

\$10,000,000+

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The Frances Wisebart Jacobs Founder's Society, The Chairman's Society and The President's Society recognize and honor the lifetime giving of individuals, foundations and corporations. National Jewish pays tribute to those who have helped make this a world-class institution. Their dedication to National Jewish Health inspires others to give philanthropically and helps us shape the future of science and medicine.

Frances Wisebart Jacobs Founder's Society (\$10,000,000+)

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