

# **National Jewish Health and Subsidiary**

Consolidated Financial Statements  
(With Independent Auditor's Report Thereon)

June 30, 2021 and 2020

**National Jewish Health and Subsidiary**  
**June 30, 2021 and 2020**

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## Independent Auditor's Report

Board of Directors  
National Jewish Health  
Denver, Colorado

We have audited the accompanying consolidated financial statements of National Jewish Health and Subsidiary (National Jewish Health), which comprise the consolidated statements of financial position as of June 30, 2021 and 2020, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors  
National Jewish Health

***Opinion***

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of National Jewish Health as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

***Emphasis of Matter***

As described in Note 13 to the consolidated financial statements, in 2021, National Jewish Health adopted ASU 2016-02, *Leases (Topic 842)*. Our opinion is not modified with respect to this matter.

***BKD, LLP***

Denver, Colorado  
October 27, 2021

**National Jewish Health and Subsidiary**  
**Consolidated Statements of Financial Position**  
**June 30, 2021 and 2020**  
(In thousands)

	<b>2021</b>	<b>2020</b>
Current assets:		
Cash and cash equivalents	\$ 44,299	\$ 26,125
Accounts receivable:		
Patient care, net	29,810	26,968
Pledges and bequests, net	22,582	19,954
Contributions receivable - program services	7,111	6,214
Receivable from joint ventures	1,569	4,801
Other receivables	8,982	7,895
Assets held by trustees - current portion	2,805	2,750
Prepaid and other	5,516	5,424
Total current assets	122,674	100,131
Assets whose use is limited:		
Internally-designated assets	58,986	51,749
Assets held under split interest	6,704	6,854
Assets held by trustees - net of current portion	1,073	1,188
Total assets whose use is limited	66,763	59,791
Other assets:		
Long-term investments	82,949	65,676
Pledges, net of current portion and allowance	17,625	14,620
Beneficial interest under perpetual and other trust agreements	14,488	12,199
Contributions receivable under unitrust agreements	2,062	2,091
Right-of-use assets - operating leases	6,796	-
Right-of-use assets - finance leases	371	-
Other	2,641	1,626
Total other assets	126,932	96,212
Property and equipment:		
Land, building and equipment, net	73,555	71,892
Building finance lease deposit	64,049	21,900
Total assets	\$ 453,973	\$ 349,926

**National Jewish Health and Subsidiary**  
**Consolidated Statements of Financial Position (continued)**  
**June 30, 2021 and 2020**  
(In thousands)

	<u>2021</u>	<u>2020</u>
Current liabilities:		
Accounts payable and accrued expenses	\$ 18,074	\$ 11,795
Refundable advances, current portion	9,249	16,099
Accrued salaries, wages, and employee benefits	10,948	11,415
Unearned revenue	1,911	941
Estimated settlements with third-party payors	4,498	6,649
Split-interest agreements, current portion	1,517	1,525
Long-term debt, current portion	2,505	3,525
Operating lease liabilities, current portion	2,387	-
Finance lease liabilities, current portion	75	-
CARES Act payable - employer social security taxes, current portion	2,441	-
Total current liabilities	<u>53,605</u>	<u>51,949</u>
CARES Act payable - employer social security taxes, net of current portion	2,441	2,207
Refundable advances, net of current portion	4,602	-
Split-interest agreements, net of current portion	8,740	8,665
Long-term debt, net of current portion	19,263	23,557
Operating lease liabilities, net of current portion	4,490	-
Finance lease liabilities, net of current portion	302	-
Building finance lease	64,049	21,900
Other	3,633	2,495
Total liabilities	<u>161,125</u>	<u>110,773</u>
Net assets:		
Without donor restrictions	114,812	91,391
With donor restrictions	178,036	147,762
Total net assets	<u>292,848</u>	<u>239,153</u>
Total liabilities and net assets	<u>\$ 453,973</u>	<u>\$ 349,926</u>

**National Jewish Health and Subsidiary**  
**Consolidated Statements of Activities**  
**Years Ended June 30, 2021 and 2020**  
(In thousands)

	<b>2021</b>	<b>2020</b>
Changes in net assets without donor restrictions:		
Revenue, gains, and other support without donor restrictions:		
Patient service revenue	\$ 178,450	\$ 148,489
Grant research awards	57,270	61,322
Health initiatives revenue	13,525	13,831
Revenue from joint ventures	1,649	10,209
Other operating revenue	76,994	52,817
Gifts, special events - net and bequests	15,134	17,822
Split-interest contributions	521	312
Investment income, net	8,361	1,684
Total revenue, gains, and other support without donor restrictions	<u>351,904</u>	<u>306,486</u>
Net assets released from restriction	12,998	11,359
Expenses:		
Academic services	106,853	109,817
Clinical services	162,812	129,444
Other programs	13,187	13,899
Fund development	7,152	8,280
Administration and support services	51,096	52,049
Total expenses	<u>341,100</u>	<u>313,489</u>
Other expense:		
Change in split-interest agreements	(381)	(572)
Total other expense	<u>(381)</u>	<u>(572)</u>
Increase in net assets without donor restrictions	<u>23,421</u>	<u>3,785</u>

**National Jewish Health and Subsidiary**  
**Consolidated Statements of Activities (continued)**  
**Years Ended June 30, 2021 and 2020**  
(In thousands)

	<b>2021</b>	<b>2020</b>
Changes in net assets with donor restrictions:		
Program services	2,255	3,452
Gifts, special events - net, and bequests	20,260	14,662
Increase (decrease) in value of split-interest agreements	16,862	(1,646)
Investment gain, net	3,120	2,730
Contributions - restricted in perpetuity	775	726
Total revenue with donor restrictions	43,272	19,924
Total net assets released from restrictions	(12,998)	(11,359)
Increase in net assets with donor restrictions	30,274	8,565
Increase in net assets	53,695	12,349
Net assets, beginning of year	239,153	226,804
Net assets, end of year	\$ 292,848	\$ 239,153



**National Jewish Health and Subsidiary**  
**Consolidated Statements of Cash Flows**  
**Years Ended June 30, 2021 and 2020**  
(In thousands)

	<b>2021</b>	<b>2020</b>
Cash flows from operating activities:		
Increase in net assets	\$ 53,695	\$ 12,349
Items not requiring (providing) cash:		
Depreciation	8,460	7,885
Amortization - finance lease	50	-
Unrealized (gains) losses	(18,018)	5,199
Increase in net assets with donor restrictions in perpetuity	(774)	(549)
Bond premium, discount, and issuance cost amortization	(54)	(55)
Noncash operating lease expense	81	-
Changes in:		
Transfer of short term investments to internally designated assets	-	(3,000)
Patient care accounts receivable	(2,842)	474
Pledges and bequests receivable	(5,633)	(1,534)
Other current assets	2,054	(3,654)
Contributions receivable - program services	(897)	1,726
Contributions receivable - other	29	(443)
Beneficial interest under perpetual trust	(2,289)	496
Other assets	(800)	655
Estimated third-party payor settlements	(2,151)	3,842
Accounts payable and accrued expenses, workers compensation, accrued salaries, wages, and employees benefits and unearned grants	10,428	5,287
Refundable advances	(2,248)	13,036
Net cash provided by operating activities	39,091	41,714

**National Jewish Health and Subsidiary**  
**Consolidated Statements of Cash Flows (continued)**  
**Years Ended June 30, 2021 and 2020**  
(In thousands)

	<u>2021</u>	<u>2020</u>
Cash flows from investing activities:		
Purchases of property and equipment	(10,123)	(7,990)
Transfer of short term investments to internally designated assets	-	3,000
Purchases of internally designated assets	(18,221)	(15,218)
Proceeds from sale of internally designated assets	14,830	13,325
Proceeds from sale of assets held by trustees	32	93
Purchases of investments and assets reserved for gift annuities	(26,014)	(12,948)
Proceeds from sale of investments and assets reserved for gift annuities	23,041	9,679
Net cash used in investing activities	<u>(16,455)</u>	<u>(10,059)</u>
Cash flows from financing activities:		
Line of credit, net change	-	(6,924)
Repayment of long-term debt and finance lease liabilities	(5,303)	(2,912)
Increase (decrease) in split-interest liability	67	(570)
Increase in net assets with donor restrictions in perpetuity	774	549
Net cash used in financing activities	<u>(4,462)</u>	<u>(9,857)</u>
Net increase in cash and cash equivalents	18,174	21,798
Cash and cash equivalents, beginning of year	26,125	4,327
Cash and cash equivalents, end of year	<u>\$ 44,299</u>	<u>\$ 26,125</u>
Supplemental schedule of noncash activities:		
Cash paid for interest	\$ 910	\$ 1,193
Capital lease obligation incurred for building	\$ -	\$ 21,900
ROU assets obtained in exchange for new operating lease liabilities	\$ 6,796	\$ -
ROU assets obtained in exchange for new finance lease liabilities	\$ 42,520	\$ -

**National Jewish Health and Subsidiary**  
**Notes to Consolidated Financial Statements**  
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**(In thousands)**

**(1) Corporate Organization**

***Organization***

National Jewish Health and Subsidiary (National Jewish Health), a Colorado nonprofit corporation, is the leading respiratory hospital in the nation. Founded in 1899 as a nonsectarian charity hospital for tuberculosis patients, National Jewish Health today is the only facility in the world dedicated substantially to groundbreaking medical research and treatment of patients with respiratory, cardiac, immune and related disorders.

National Jewish Health is a nonprofit corporation as described in Section 501(c)(3) of the Internal Revenue Code (IRC) and is exempt from federal income taxes on related income pursuant to Section 501(a) of the IRC and a similar provision of state law.

In 2002, the National Jewish Illiquid Assets Holding Company, LLC, a wholly owned subsidiary of National Jewish Health, was incorporated. The purpose of this subsidiary is to hold donated property until sold. All related intercompany transactions and balances have been eliminated in consolidation.

***Joint Ventures***

Effective December 2013, National Jewish Health formed a limited liability corporation in a joint venture with the Icahn School of Medicine doing business as the Mount Sinai – National Jewish Respiratory Institute to oversee the creation and operations of a joint respiratory institute at various sites in the Mount Sinai integrated health care system in New York City, New York.

Effective August 2014, National Jewish Health entered into a joint operating agreement with Sisters of Charity of Leavenworth (SCL) Health/St. Joseph Hospital for the joint management and operation of National Jewish Health's in-state patient care and St. Joseph Hospital. The new entity is overseen by a Board of Directors with representation from both entities.

Effective April 2017, National Jewish Health formed a limited liability corporation in a joint venture with Thomas Jefferson University doing business as the Jane and Leonard Korman Jefferson Health | National Jewish Health Respiratory Institute to oversee the development and operations of a joint respiratory institute at various sites in the Jefferson Health System in Philadelphia, Pennsylvania.

**(2) Summary of Significant Accounting Policies**

***(a) Use of Estimates***

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions which affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts or revenue and expenses during the reporting period. Actual results could differ significantly from those estimates.

**National Jewish Health and Subsidiary**  
**Notes to Consolidated Financial Statements**  
**June 30, 2021 and 2020**  
**(In thousands)**

***(b) Contributions, Promises to Give and Bequests***

National Jewish Health receives funding from a number of sources such as: individuals, foundations, government programs, corporations, and pharmaceutical companies. Some contributions are restricted to specific purposes. These are provided for various programs including, but not limited to research, smoking cessation services, and educational programs.

Contributions received from donors and other funding agencies are recorded as net assets without donor restrictions, unless otherwise stipulated by the donor or agency. If the contribution is restricted, revenue is recorded to net assets with donor restrictions at the time of receipt or commitment is received, whichever is earlier. When the donor restriction expires, the contribution is reclassified to net assets without donor restrictions through net assets released from restriction in the consolidated statements of activities. All expenses directly related to donor restrictions are included in the appropriate expense category on the net assets without donor restrictions section of the consolidated statements of activities, creating a reduction in net assets without donor restrictions.

Unconditional promises to give expected to be collected within one year are recorded at fair value, while if collection is expected in future years they are recorded at their estimated fair value, which represents the present value of their estimated future cash flows. Amortization of the related present value discounts is included in contribution revenue.

Conditional promises to give are not included as revenue, gains, and other support without donor restrictions until the conditions placed on the gift by the donor or agency are substantially met. When the contribution is both conditional and restricted to a purpose, and both of these are met simultaneously, National Jewish Health has elected to record contribution revenue directly to net assets without donor restrictions according to the simultaneous release accounting election provided in FASB Accounting Standards Codification 958-605-45-4B.

Bequest income is recognized when all of the following criteria are met: (1) National Jewish Health has received notification of the donor's death; (2) National Jewish Health has a copy of the valid will or trust document evidencing the bequest; and (3) the value of the gift can be reasonably estimated. Accrued bequest income is shown as net assets with donor restrictions until received.

Contributions restricted to purchase property, plant, and equipment are reported as net assets with donor restrictions, then released to without donor restrictions when purchased and placed in service, unless the donor stipulates how long the assets must be used. In that case, the restriction is released as stipulated and the asset is depreciated over the asset's useful life.

***(c) Split-interest Agreements***

National Jewish Health receives certain planned gift agreements in which National Jewish Health has an interest in the assets and receives benefits that are shared with another beneficiary designated by the donor. These contributions are termed split-interest agreements. National Jewish Health benefits from the following types of split-interest agreements: irrevocable charitable remainder trusts, charitable lead trusts, charitable gift annuities, pooled income funds, and perpetual trusts. Assets are invested and payments made to the appropriate beneficiary in accordance with the agreements. The fair value of the future payments is recorded as a liability.

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Assets held under the split-interest agreements were \$6,704 and \$6,854 as of June 30, 2021 and 2020, respectively, and were recorded in the appropriate investment category. When applicable, the amounts to be received in future periods were discounted using a risk-adjusted rate of 5.3% in addition to the expected term of the split-interest agreements.

The amount of the contribution is recorded as the difference between the asset and the liability as revenue without donor restrictions unless otherwise restricted by the donor. Subsequent changes in the fair value are recorded as change in split-interest agreements on the consolidated statements of activities.

Included in long term investments, are assets held to meet the mandated annuity reserves as required by the governing state the agreement was written in.

**(d) Grant Research Awards**

Total grant research awards consist of grants from the federal government, charitable foundations, and private corporations. These grants are classified as exchange transactions if the grantor is receiving the direct benefit of the research and contributions. Most grants are contributions where the public receives the direct benefit. All grants have a restricted purpose and most are conditional. This is determined from the award document.

Generally, both the condition and restricted purposes are met simultaneously and National Jewish Health has elected the expediency of recording these grant awards to revenues, gains and other support without donor restrictions when the conditions and restrictions have been met. Unconditional restricted contributions are recorded to revenue, gains, and other support with donor restrictions at the time the grant is awarded, and released to revenue, gains, and other support without donor restrictions when the restricted purpose has been met.

Exchange transactions are recorded directly to revenue, gains, and other support without donor restrictions as performance obligations are met over time. Both the contributions and the exchange transactions are recorded as grant research awards in the consolidated statements of activities. The composition of total grant revenue for the years ended June 30, 2021 and 2020 is:

	<b>2021</b>			<b>2020</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Contributions	\$ 53,270	\$ -	\$ 53,270	\$ 57,240	\$ -	\$ 57,240
Exchange transactions	4,000	-	4,000	4,082	-	4,082
	<u>\$ 57,270</u>	<u>\$ -</u>	<u>\$ 57,270</u>	<u>\$ 61,322</u>	<u>\$ -</u>	<u>\$ 61,322</u>

At June 30, 2021 and 2020, National Jewish Health had \$63,047 and \$52,558, respectively, of conditional contributions remaining consisting of federal grants whose conditions and restrictions relate to National Jewish Health expending allowable costs. These agreements had award end dates ranging from one month to three years.

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Additionally, at June 30, 2021 and 2020, National Jewish Health had \$8,628 and \$12,003, respectively, of conditional contributions remaining consisting of state smoking cessation contracts whose conditions and restrictions relate to National Jewish Health performing services related to the contract. These contracts had award end dates ranging from six months to three years.

**(e) Cash and Cash Equivalents**

Cash and cash equivalents include investments in highly liquid debt instruments with original maturities of three months or less. Cash and cash equivalents included in long-term investments, endowment accounts, and assets limited as to use restricted internally by the board or externally are not considered to be cash and cash equivalents.

**(f) Debt Issuance Costs**

Bond issuance costs and bond discounts related to the issuance of bonds are deferred and amortized over the life of the respective bond issue using the straight-line method. Additionally, capital lease issuance costs related to the issuance of capital leases are deferred and amortized over the life of the capital lease using the straight-line method.

**(g) Investments and Net Investment Return**

Investment income, net includes interest and other investment income, dividend, realized and unrealized gains and losses on investments, less investment expenses. Investment income from endowment investments is reflected in net assets with donor restrictions, then is released from restriction when the Board appropriates the funds for expenditures. Other investment income is reflected in net assets without donor restrictions.

**(h) Property and Equipment**

Property and equipment is stated at cost if purchased, or if donated, is recorded at fair value at the date of donation. If donors stipulate how long the assets must be used, the contributions are recorded as net assets with donor restrictions, otherwise, they are recorded as net assets without donor restrictions. Non-depreciable assets (land) at June 30, 2021 and 2020 is \$13,073 and \$13,053, respectively. Depreciation of buildings and equipment is calculated using the straight-line method over the estimated useful lives of the assets in accordance with American Hospital Association guidelines. Depreciation expense for 2021 and 2020, respectively, is \$8,460 and \$7,885, while accumulated depreciation is \$136,885 and \$129,250. The estimated useful lives for buildings is 20 – 40 years and for equipment and software is 3 – 15 years. In 2020, National Jewish Health began amortizing the goodwill related to the sleep lab purchase over a period of three years (fiscal years ended June 30, 2020 – 2022), based on recent and expected future market changes and competition. Assets under capital lease obligations and leasehold improvements are amortized over the shorter of the lease term or their respective estimated useful lives.

**(i) Long-lived Asset Impairment**

National Jewish Health evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimate of future cash flows expected

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to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. There was no asset impairment loss in fiscal years ended June 30, 2021 and 2020.

**(j) Net Assets**

Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantor restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or certain grantor restrictions. The governing board has designated, from net assets without donor or certain grantor restrictions, net assets for operating reserves and an endowment.

Net assets with donor restrictions are subject to donor or certain grantor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor or grantor stipulates that resources be maintained in perpetuity.

**(k) Patient Service Revenue**

Patient service revenue is recognized as National Jewish Health satisfies performance obligations under its contracts with patients. Patient service revenue is reported at the estimated transaction price or amount that reflects the consideration National Jewish Health expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors, and others for services rendered, taking into consideration both explicit price concessions (such as contractual agreements) and implicit price concessions (such as uncollectible self-pay portions). National Jewish Health pursues collection of self-pay portions, but anticipates a small amount of loss based on historical results. Due to insurance plans, government programs, charitable financial policies (state and National Jewish Health), and uncollectibles, amounts received are generally less than established billing rates.

**(l) Other Operating Revenue**

Other operating revenue is primarily composed of contract pharmacy revenue totaling \$67,175 and \$40,733 for the years ended 2021 and 2020, respectively. The revenue is earned at a point in time as the performance obligation is met. Remaining other operating revenue also includes physician contracted services, radiology services, and other miscellaneous revenue.

**(m) Subsequent Events**

Subsequent events have been evaluated through October 27, 2021, which is the date the consolidated financial statements were issued.

# National Jewish Health and Subsidiary

## Notes to Consolidated Financial Statements

June 30, 2021 and 2020

(In thousands)

### **(n) Presentation of Financial Statements**

Management has elected to present the financial statements under the not-for-profit model rather than the healthcare model since National Jewish Health's non-patient revenues, gains and other support are historically in excess of patient service revenue. The difference in presentation would have no effect on the change in net assets.

### **(o) Reclassifications**

Certain reclassifications have been made to the 2020 financial statements to conform to the 2021 financial statement presentation for long-term investment classifications in Note 17. These reclassifications had no effect on the change in net assets.

## **(3) Patient Service Revenue**

Patient service revenue generally relates to contracts with patients in which the performance obligations are to provide health care services to patients over a period of time. Revenue is estimated for patients who have not been discharged as of the reporting period based on actual charges incurred to date in relation to total expected charges. National Jewish Health believes this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. The contractual relationship with patients also typically involves a third-party payer (Medicare, Medicaid, managed care plans, and commercial insurance companies), and the transaction prices for the services provided are dependent upon the terms provided by or negotiated with the third-party payers. The payment arrangements with third-party payers for the services provided to the related patients typically specify payment or reimbursement to National Jewish Health at other-than-standard charges.

Since all of its performance obligations relate to contracts with a duration of less than one year, National Jewish Health has elected to apply the optional exemption provided in FASB ASC 606-10-50-14(a), so is not required to disclose the aggregate amount of the transaction price allocated to performance obligations which are unsatisfied or partially unsatisfied at the end of the reporting period. National Jewish Health has also elected the practical expedient allowed under FASB ASC 606-10-32-18 so patient accounts are not adjusted for a financing component since National Jewish Health's expectation is accounts will be paid within one year. Generally, National Jewish Health bills within several days for services provided and the majority of receivables are paid within one year of service. National Jewish Health does enter into contracts where payments extend beyond one year. In these limited cases, the financing component is not deemed to be significant to the contract.

National Jewish Health determines the transaction price based on standard charges for goods and services provided, reduced by explicit price concessions which consist of contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with its policy, and implicit price concessions provided to uninsured patients. National Jewish Health determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies, and historical experience. National Jewish Health determines its estimate of implicit price concessions based on its historical collection experience with private pay and



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uninsured patients. For the fiscal years ended June 30, 2021 and 2020, implicit price concessions were \$1,596 and \$1,865 respectively.

National Jewish Health has determined the nature, amount, timing and uncertainty of revenue and cash flows are affected by payer class. The composition of patient service revenue by primary payor for the fiscal years ended 2021 and 2020 is as follows:

	<u>2021</u>	<u>2020</u>
Medicare	\$ 47,890	\$ 38,961
Medicaid	18,449	20,418
Managed Care, Commercial and Other	111,410	87,609
Self-Pay	701	1,501
Total patient service revenue	<u>\$ 178,450</u>	<u>\$ 148,489</u>

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. As a result of investigations by governmental agencies, various health care organizations have received requests for information and notices regarding alleged noncompliance with those laws and regulations, which, in some instances, have resulted in organizations entering into significant settlement agreements. Compliance with such laws and regulations may also be subject to future government review and interpretation, as well as significant regulatory action, including fines, penalties and potential exclusion from the related programs. There can be no assurance that regulatory authorities will not challenge the National Jewish Health's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon National Jewish Health. In addition, the contracts National Jewish Health has with commercial payors also provide for retroactive audit and review of claims.

National Jewish Health provides services in Colorado to patients from throughout the United States and internationally. As of June 30, 2021 and 2020, National Jewish Health's patient care receivable for services rendered was \$29,810 and \$26,968, respectively.

Settlements with third-party payers for retroactive adjustments due to cost report or other audits and reviews are variable consideration and are included in the determination of the estimated transaction price for providing patient care. This includes an assessment to ensure it is probable a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known based on newly available information or as years are settled or no longer subject to such audits and reviews. Adjustments arising from a change in the transaction price were not significant in 2021 nor 2020.

Consistent with National Jewish Health's mission, care is provided to patients regardless of their ability to pay. Financial assistance is made available to patients based upon their ability to pay, and determinations in individual cases are made during National Jewish Health's preadmission process. Because National Jewish Health does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. Expansion of eligibility coverage under Medicaid by the Affordable Care Act has decreased charity care substantially.

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National Jewish Health's direct and indirect costs for services furnished under its charity care policy totaled \$344 and \$302 in 2021 and 2020, respectively. National Jewish Health also participates in the Medicare and Medicaid programs. Under these programs, National Jewish Health provides care to patients at payment rates determined by governmental agencies, regardless of actual cost. Governmental rates are frequently below cost.

**(4) Natural and Functional Expense Analysis**

The tables below present expenses by both their nature and their function for the fiscal years ended June 30, 2021 and 2020.

	June 30, 2021					
	Program Activities			Supporting Activities		
	Academic Services	Clinical Services	Other Services	Fund Development	Administration and Support Services	FY21 Total Expenses
Salaries and fringe benefits expense	\$ 79,324	\$ 49,747	\$ 6,063	\$ 4,218	\$ 31,783	\$ 171,135
Professional fees	6,735	4,567	2,061	546	4,006	17,915
Medical supplies and drugs expense	4,563	93,313	2,817	-	990	101,683
Occupancy expense	940	3,785	476	719	6,384	12,304
Office expense	830	992	640	1,218	2,928	6,608
Depreciation and interest	3,730	4,375	658	221	1,459	10,443
Collaborative agreements	9,272	-	-	-	-	9,272
Other expense	1,459	6,033	472	230	3,546	11,740
<b>Total expenses</b>	<b>\$ 106,853</b>	<b>\$ 162,812</b>	<b>\$ 13,187</b>	<b>\$ 7,152</b>	<b>\$ 51,096</b>	<b>\$ 341,100</b>

  

	June 30, 2020					
	Program Activities			Supporting Activities		
	Academic Services	Clinical Services	Other Services	Fund Development	Administration and Support Services	FY20 Total Expenses
Salaries and fringe benefits expense	\$ 77,756	\$ 48,634	\$ 6,348	\$ 4,505	\$ 32,790	\$ 170,033
Professional services expense	6,786	5,330	1,178	757	4,021	18,072
Medical supplies and drugs expense	6,263	61,852	3,566	-	824	72,505
Occupancy expense	914	3,620	375	700	5,829	11,438
Advertising expense	828	814	785	1,509	2,882	6,818
Office expense	3,677	3,748	407	269	1,711	9,812
Equipment and depreciation expense	11,441	1	-	-	-	11,442
Other expense	2,152	5,445	1,240	540	3,992	13,369
<b>Total expenses</b>	<b>\$ 109,817</b>	<b>\$ 129,444</b>	<b>\$ 13,899</b>	<b>\$ 8,280</b>	<b>\$ 52,049</b>	<b>\$ 313,489</b>

The consolidated financial statements report certain categories of expenses attributable to more than one program or support function. Therefore, these expenses require allocation on a reasonable basis that is applied consistently. The expenses include depreciation and interest allocated based on the percentage of total expenses.

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**(5) Liquidity and Availability of Funds**

The following reflects National Jewish Health's liquid financial assets available to meet cash needs for general expenditures for the period of one year after the consolidated statements of financial position dates of June 30, 2021 and 2020.

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 44,299	\$ 26,125
Patient care, net	29,810	26,968
Contributions receivable, without donor restrictions	7,111	3,765
Receivable from joint ventures	1,569	4,801
Pledges without donor restrictions and bequests, net	1,127	1,207
Other	8,982	7,895
Total liquid financial assets	<u>\$ 92,898</u>	<u>\$ 70,761</u>

National Jewish Health maintains a line of credit in the amount of \$15,000, which it could draw upon in the event of liquidity needs. This line of credit is unused as of June 30, 2021. National Jewish Health also has board-designated and donor-restricted assets limited to use which the institution does not intend to spend outside of approved expenditures. Of these, the internally designated assets of \$38,686 at June 30, 2021, may be drawn upon, if necessary, to meet unexpected liquidity needs.

National Jewish Health invests cash in excess of daily requirements in various short-term instruments as allowed by the investment policy.

**(6) Promises to Give**

The following are unconditional promises to give recognized as receivables as of June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Pledges and bequests, before discount and allowances	\$ 47,019	\$ 40,259
Less unamortized discount – pledges	(1,425)	(1,462)
Less allowance for uncollectibles – pledges and bequests	<u>(5,387)</u>	<u>(4,223)</u>
Net unconditional promises to give	<u>\$ 40,207</u>	<u>\$ 34,574</u>
Amounts due in:		
Less than one year	\$ 24,863	\$ 20,527
One to five years	17,121	14,837
More than five years	<u>5,035</u>	<u>4,895</u>
Total	<u>\$ 47,019</u>	<u>\$ 40,259</u>

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Discount rates are established when the promise to give is made. Discount rates ranged from 0.21% to 3.42% for fiscal years ended June 30, 2021 and 2020, respectively.

**(7) Contributions Receivable**

Contributions receivable are due within one year and for the fiscal years ended June 30, 2021 and 2020, consists of the following:

	<u>2021</u>
	<u>Without Donor</u>
	<u>Restrictions</u>
Grants	\$ 3,850
Health initiatives	2,635
Professional education	626
Total	<u>\$ 7,111</u>

  

	<u>2020</u>
	<u>Without Donor</u>
	<u>Restrictions</u>
Grants	\$ 3,767
Health initiatives	1,914
Professional education	533
Total	<u>\$ 6,214</u>

**(8) Internally-designated Assets**

The governing body has designated certain assets for strategic and other future purposes. On June 30, 2021 and 2020, the composition of internally designated assets stated at fair value, as determined by the most recent market quotations or an estimate based on significant other observable inputs are stated below:

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 2,629	\$ 6,878
Common stocks and equity funds	6,933	7,730
International securities and equities funds	6,277	3,311
Fixed income securities funds	34,382	26,968
U.S. government and agency obligations funds	2,922	2,373
Alternative investments	5,843	4,489
	<u>\$ 58,986</u>	<u>\$ 51,749</u>

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**(9) Long-term Investments**

The composition of long-term investments, stated at fair value, as determined by the most recent market quotations or an estimate based on significant other observable inputs at June 30, 2021 and 2020 is as follows:

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 389	\$ 1,023
Convertible securities and equities funds	23,980	19,948
International securities and equities funds	16,085	10,633
Fixed income securities funds	14,954	13,253
U.S. government and agency obligations funds	2,206	1,934
Alternative investments	<u>25,335</u>	<u>18,885</u>
	<u>\$ 82,949</u>	<u>\$ 65,676</u>

Investments as of June 30, 2021 and 2020 include gift annuity investments of \$11,921 and \$11,316, respectively, and the fair value of the gift annuity obligations under those agreements was \$7,871 and \$8,233, respectively. Reserves for gift annuities are held in separate investment accounts with required minimums as required by appropriate state requirements.

# National Jewish Health and Subsidiary

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### (10) Composition of Investment Returns

The following summarizes investment returns and classification in the consolidated statements of activities:

	<b>2021</b>	
	<b>Without Donor Restriction</b>	<b>With Donor Restriction*</b>
Interest income, net	\$ 1,003	\$ 1,989
Gains:		
Realized gains	2,224	5,409
Unrealized gains	5,134	12,855
Total gains	7,358	18,264
Total return on investments in stock and bond portfolios	\$ 8,361	\$ 20,253
	<b>2020</b>	
	<b>Without Donor Restriction</b>	<b>With Donor Restriction*</b>
Interest income	\$ 1,412	\$ 1,867
Gains:		
Realized gains	1,897	2,552
Unrealized loss	(1,625)	(3,571)
Total gains (losses)	272	(1,019)
Total return on investments in stock and bond portfolios	\$ 1,684	\$ 848

\* Some amounts are included in the increase (decrease) of split-interest agreements on the consolidated statements of activities.

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**(11) Long-term Debt and Building Finance Lease**

Long-term debt at June 30, 2021 and 2020 is summarized as follows:

	<u>2021</u>	<u>2020</u>
Revenue Bonds, Series 2012 (a)	\$ 11,985	\$ 13,985
Revenue Bonds, Series 2005 (b)	8,300	8,700
Building finance lease (c)	64,049	23,009
Gove School Property (d)	1,250	3,000
Unamortized Bond Premium		
Revenue Bonds, Series 2012	<u>519</u>	<u>613</u>
	86,103	49,307
Less: unamortized debt issuance costs	(286)	(325)
Less: current portion	<u>(2,505)</u>	<u>(3,525)</u>
	<u>\$ 83,312</u>	<u>\$ 45,457</u>

**(a) Series 2012 Revenue Bonds**

The Colorado Health Facilities Authority issued \$26,790 aggregate principal amount of its Refunding Revenue Bonds Series 2012 (the 2012 Bonds) dated March 1, 2012. The proceeds were used to refund the Series 1998 and Series 1998B Bonds. The 2012 Bonds are subject to a mandatory sinking fund redemption beginning January 1, 2026. Final principal payments on the bonds are due in January 2027. Redemption amounts are as follows at June 30, 2021:

2022	\$ 2,105
2023	2,205
2024	2,315
2025	2,425
2026	2,555
Thereafter	<u>380</u>
	<u>\$ 11,985</u>

The 2012 Bonds bear interest at fixed rates varying from 3.00% to 5.00% and are secured by the rights to all future revenue derived from National Jewish Health's property, excluding revenue derived from donor-restricted property if such revenue is unavailable for debt service. The 2012 Bonds are subject to covenants which impose certain operating and financial restrictions on National Jewish Health. Management believes National Jewish Health is in compliance with all covenants for the years ended June 30, 2021 and 2020. Unamortized debt issuance costs for the 2012 Bonds were \$166 and \$196 at June 30, 2021 and 2020, respectively.

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**(b) Series 2005 Revenue Bonds**

In January 2005, the Colorado Health Facilities Authority issued \$13,500 aggregate principal amount of its Series 2005 Revenue Bonds (the 2005 Bonds) dated January 20, 2005. Proceeds from the 2005 Bonds were used to finance the construction of a clinical and research building, as well as several renovation projects and equipment. Unamortized debt issuance costs for the 2005 Bonds were \$120 and \$129 at June 30, 2021 and 2020, respectively.

The 2005 Bonds require annual payments of varying amounts. These payments began on January 1, 2007. Final principal payments on the bonds are due in January 2035. Redemption amounts are as follows at June 30, 2021:

2022	\$	400
2023		500
2024		500
2025		500
2026		500
Thereafter		<u>5,900</u>
	<u>\$</u>	<u>8,300</u>

The 2005 Bonds bear a variable rate of interest based on the rate at which the bonds could be remarketed at their face value and are secured by the rights to all future revenue derived from National Jewish Health's property, excluding revenue derived from donor-restricted property if such revenue is unavailable for debt service. The interest rate at June 30, 2021 was 0.05%. The 2005 Bonds are backed by an irrevocable transferable letter of credit, which is automatically extended without amendment for an additional period of 12 months. The letter of credit expires March 1, 2023, and is automatically extended by one year, each year, beginning March 1, unless otherwise terminated before the updated expiration date. Unless certain events occur, such as the expiration date of the letter of credit, advances made on the letter of credit are not due for 366 days from the date of the advance. At June 30, 2021 and 2020, no borrowings were outstanding. The 2005 Bonds are subject to covenants, which impose certain operating and financial restrictions on National Jewish Health. Management believes National Jewish Health is in compliance with all covenants for the years ended June 30, 2021 and 2020.



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**(c) Building Finance Lease**

On October 16, 2019, Colorado Health Facilities Authority Revenue Bonds (NJH-SJH Center for Outpatient Health project) Series 2019 in the aggregate principal of \$72,050 were issued on behalf of the NJH-SJH Center for Outpatient Health LLC (the Borrower), to fund construction of the Center for Outpatient Health building on land owned by National Jewish Health. This land is on the National Jewish Health main campus, and leased to the Borrower of the bonds. Concurrently, National Jewish Health entered into an installment sale contract with the Borrower for use and eventual purchase of the Center for Outpatient Health building. Obligations to make payments under the installment sale contract is a non-recourse obligation of National Jewish Health's limited to National Jewish Health's interest in the building and land.

The payment obligation under the installment sale contract is identical in timing and amount to the obligations of the Borrower under the bonds, which bear interest at fixed rates varying from 3.00% to 5.00% and terminates January 1, 2050. Payments under the installment sales contract will begin January 1, 2023. The obligation under the installment sale contract is guaranteed by the Sisters of Charity of Leavenworth Health System, Inc. (SCL Health).

As of June 30, 2021 and 2020, \$64,049 and \$21,900 of the bond funds have been expended for construction costs, respectively. Since the facility is included in National Jewish Health's joint operating agreement (JOA) with SCL Health | St. Joseph Hospital, 75% of the depreciation and interest for the facility will be recovered from SCL Health | St. Joseph Hospital through the JOA. The Center for Outpatient Health opened in fall 2021.

**(d) Gove Middle School Property Promissory Note**

In February 2011, National Jewish Health entered into a contract with School District No. 1, in the City and County of Denver and State of Colorado (DPS) to purchase the closed Gove Middle School property for \$9,000. DPS issued a non-recourse promissory note, collateralized by the land, in the amount of \$8,750 which bears interest at a fixed rate of 4%. An amendment to the contract dated May 28, 2020 extends the payments until October 1, 2022. The property is located adjacent to National Jewish Health's main campus and will be used for furthering National Jewish Health's clinical, research and educational mission. The final principal payment of \$1,250 is due October 1, 2022.

**(e) Held by Trustee**

Assets held by trustees represent funds designated by the bond indenture to pay principal and interest on the 2012 and 2005 Bonds. These funds, which are comprised of cash and cash equivalents, relate to the following as of June 30, 2021 and 2020:

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	<b>2021</b>	<b>2020</b>
2012 Bonds		
Bond Reserve Fund	\$ 2,770	\$ 2,785
Bond Interest/Principal Fund	305	350
	\$ 3,075	\$ 3,135
2005 Bonds		
Bond Reserve Fund	\$ 783	\$ 783
Bond Interest/Principal Fund	20	20
	\$ 803	\$ 803

**(12) Line of Credit**

National Jewish Health has a \$15,000 unsecured revolving bank line of credit expiring on March 1, 2023. At June 30, 2021 and 2020, there was \$0, borrowed against this line. Interest accrues at a floating per annum rate of interest at the borrower's option of (a) 30 day LIBOR rate plus 175 basis points or (b) Prime Rate less 1%. Either selection shall not be less than 2.75%. National Jewish Health's borrowing interest rate was 2.75% on June 30, 2021 and 2020.

**(13) Leases**

***Change in Accounting Principle***

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. This ASU requires lessees to recognize a lease liability and a right-of-use (ROU) asset on a discounted basis, for substantially all leases, as well as additional disclosures regarding leasing arrangements. Disclosures are required to enable users of financial statements to assess the amount, timing and uncertainty of cash flows arising from leases. In July 2018, the FASB issued ASU 2018-11, *Leases (Topic 842): Targeted Improvements*, which provides an optional transition method of applying the new lease standard. Topic 842 can be applied using either a modified retrospective approach at the beginning of the earliest period presented or, as permitted by ASU 2018-11, at the beginning of the period in which it is adopted, *i.e.*, the comparatives under ASC 840 option.

National Jewish Health adopted Topic 842 on July 1, 2020 (the effective date), using the comparatives under ASC 840 transition method, which applies Topic 842 at the beginning of the period in which it is adopted. Prior period amounts have not been adjusted in connection with the adoption of this standard. National Jewish Health elected the package of practical expedients under the new standard, which permits entities to not reassess lease classification, lease identification or initial direct costs for existing or expired leases prior to the effective date. National Jewish Health has lease agreements with nonlease components that relate to the lease components. National Jewish Health did not elect the practical expedient to account for nonlease components and the lease components to which they relate as a single lease component but elected to account for each

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separately. Also, National Jewish Health elected to keep short-term leases with an initial term of 12 months or less off the statements of financial position. National Jewish Health did not elect the hindsight practical expedient in determining the lease term for existing leases as of July 1, 2020.

The most significant impact of adoption was the recognition of operating lease ROU assets and operating lease liabilities of \$6,796 and \$6,877, respectively, while the accounting for existing capital leases (now referred to as finance leases) remained substantially unchanged. The standard did not significantly affect the consolidated statements of activities, change in net assets or cash flows.

***Accounting Policies***

National Jewish Health determines if an arrangement is a lease or contains a lease at inception. Each arrangement with monthly payments in excess of \$5,000 and total lease liability in excess of \$75,000 result in the recognition of ROU assets and lease liabilities on the statements of financial position. ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. National Jewish Health determines lease classification as operating or finance at the lease commencement date and reports each on the statements of financial position on separate lines.

National Jewish Health elected not to combine lease and nonlease components, such as common area and other maintenance costs, property taxes, service and warranty agreements, in calculating the ROU assets and lease liabilities for its office buildings and equipment.

At lease inception, the lease liability is measured at the present value of the lease payments over the lease term. The ROU asset equals the lease liability adjusted for any initial direct costs, prepaid or deferred rent, and lease incentives. For finance leases, National Jewish Health uses the implicit rate when readily determinable. As most of the finance leases do not provide an implicit rate, National Jewish Health uses its incremental borrowing rate based on the information available at the commencement date to determine the present value of lease payments. For finance leases, National Jewish Health determines the present value of lease payments using the incremental or stated borrowing rate. For operating leases, National Jewish Health has made a policy election to use a risk-free rate (the rate of a zero-coupon U.S. Treasury instrument) for the initial and subsequent measurement. The risk-free rate is determined using a period comparable with the lease term.

The lease term may include options to extend or to terminate the lease that National Jewish Health is reasonably certain to exercise. Lease expense is generally recognized on a straight-line basis over the lease term.

National Jewish Health has elected not to record leases with an initial term of 12 months or less on the statements of financial position. Lease expense on such leases is recognized on a straight-line basis over the lease term.

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***Nature of Leases***

National Jewish Health has entered into the following lease arrangements:

***Finance Leases***

These leases mainly consist of office and medical equipment, etc. Termination of the leases generally are prohibited unless there is a violation under the lease agreement. Amortization of finance lease right-of-use asset was \$50 for the year ended June 30, 2021 and interest paid on finance lease liabilities was \$7. The weighted average remaining lease term and discount rate for the year ended June 30, 2021 was 4.88 years and 2.84%, respectively.

Additionally, see Note 11 for the Building finance lease.

***Operating Leases***

National Jewish Health leases office and clinic space that expire in various years through 2026. These leases generally contain renewal options for periods ranging from 1 to 5 years and require National Jewish Health to pay all executory costs (property taxes, maintenance and insurance). Lease payments have an escalating fee schedule, which range from a 0% to 3% percent increase each year. Termination of the leases is generally prohibited unless there is a violation under the lease agreement. Operating lease cost was approximately \$2,448 for the year ended June 30, 2021 and cash paid for amounts included in the measurement of operating lease liabilities was approximately \$2,273. The weighted average remaining lease term and discount rate for the year ended June 30, 2021 was 3.79 years and 0.30%, respectively.

***Short-term Leases***

National Jewish Health leases certain equipment with an expected lease terms are less than 12 months. Total lease expense included in operating expenses for the years ending June 30, 2021 and 2020, was \$23 and \$56, respectively.

***All Leases***

National Jewish Health has no material related-party leases. National Jewish Health's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

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Future minimum lease payments and reconciliation to the consolidated balance sheets at June 30, 2021, are as follows:

	<b>Finance Leases</b>	<b>Operating Leases</b>
2022	\$ 85	\$ 2,406
2023	85	1,751
2024	85	1,078
2025	85	761
2026	43	612
Thereafter	<u>21</u>	<u>317</u>
Total future undiscounted lease payments	404	6,925
Less future interest expense	<u>27</u>	<u>48</u>
Lease liabilities	<u><u>\$ 377</u></u>	<u><u>\$ 6,877</u></u>

**(14) Commitments and Contingencies**

**(a) Professional Liability**

Professional liability reserve estimates represent the estimated ultimate cost of all reported and unreported losses incurred through the respective consolidated statements of financial position. The reserves for unpaid losses and loss expenses are estimated using individual case-basis valuations and actuarial analyses. Those estimates are subject to the effects of trends in loss severity and frequency. The estimates are continually reviewed and adjustments are recorded as experience develops or new information becomes known. The time period required to resolve these claims can vary depending upon whether the claim is settled or litigated. The estimation of the timing of payments beyond a year can vary significantly. Although considerable variability is inherent in professional liability reserve estimates, we believe the reserves for losses and loss expenses are adequate based on information currently known. It is reasonably possible this estimate could change materially in the near term.

**(b) Other**

National Jewish Health has certain pending litigation and claims incurred in the ordinary course of business; however, management believes, based on the advice of legal counsel, the probable resolution of such contingencies will not materially affect the financial position or operations of National Jewish Health.

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National Jewish Health maintains professional and general liability coverage through a claims-made policy with COPIC Insurance. The policy's liability is \$1,000 per medical incident and \$3,000 in the aggregate, with deductibles of \$100 per medical incident/occurrence and \$300 in the aggregate. In addition, umbrella coverage is provided to National Jewish Health through a claims-made policy with COPIC Insurance. The liability limit under the umbrella policy is \$20,000 combined medical incident and in aggregate.

**(c) Risks and Uncertainties**

National Jewish Health invests in securities which are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible changes in the values of investment securities will occur in the near term and those changes could materially affect the investment amounts reported in the consolidated statements of financial position.

Although the spread of the SARS-CoV-2 virus and the incidence of COVID-19 has decline, there remains economic uncertainties which may affect the financial position, result of operations and cash flows of National Jewish Health. The duration of these uncertainties and the ultimate financial effects cannot be reasonably estimated at this time.

**(15) Net Assets**

**(a) Net Assets With Donor Restrictions**

Net assets with donor restrictions at June 30, 2021 and 2020, are restricted for the following purpose or periods.

Net assets reserved for future unrestricted uses represent contributions not yet received by National Jewish Health. Endowed assets not yet appropriated for expenditure represent earnings on permanently endowed funds which have not been appropriated for expenditure by National Jewish Health in a manner consistent with the standard of prudence prescribed by State of Colorado Prudent Management of Institutional Funds Act (SPMIFA).

	<u>2021</u>	<u>2020</u>
Net assets reserved for future unrestricted uses	\$ 493	\$ 545
Subject to expenditure for specified purpose:		
Research, education, patient care and capital construction	81,283	69,632
Endowed assets not yet appropriated for expenditure	32,507	17,980
Unitrust and pooled income agreements	6,828	5,744
Beneficial interest in perpetual trust agreements	14,488	12,199
Permanent endowments	42,437	41,662
	<u>\$ 178,036</u>	<u>\$ 147,762</u>

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National Jewish Health is an income beneficiary of several perpetual trusts controlled by unrelated third-party trustees. The trust document or the trustees' policies govern the investment and distribution of trust assets. Trust income distributed to National Jewish Health for the years ended June 30, 2021 and 2020 was \$649 and \$549, respectively.

**(b) Net Assets Without Donor Restrictions**

Net assets without donor restrictions at June 30, 2021 and 2020, are comprised of both designated and undesignated amounts as follows:

	<u>2021</u>	<u>2020</u>
Undesignated	\$ 76,126	\$ 59,875
Designated by the board for operating reserve	23,940	18,938
Designated by the board for endowment	<u>14,746</u>	<u>12,578</u>
Net assets without donor restrictions	<u>\$ 114,812</u>	<u>\$ 91,391</u>

**(c) Net Assets Released from Restrictions**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	<u>2021</u>	<u>2020</u>
Expiration of time restrictions	\$ 3,088	\$ 3,343
Subject to expenditures for specified purposes:		
Research, education, patient care and capital construction	4,168	3,347
Professional education	3,940	2,545
Distributions (proceeds are not restricted by donors)		
Beneficial interests in charitable trusts held by others	319	283
Release of appropriated endowment amounts without purpose restrictions	437	755
Release of appropriated endowment amounts with purpose restrictions	<u>1,046</u>	<u>1,086</u>
	<u>\$ 12,998</u>	<u>\$ 11,359</u>

# National Jewish Health and Subsidiary

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### (16) Endowment

National Jewish Health's endowment consists of approximately 80 individual donor-restricted funds established as endowments and intended for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by United States of America generally accepted accounting principles (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors has interpreted SPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, National Jewish Health classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the board appropriates such amounts for expenditure. Most of those net assets are also subject to the purpose restrictions which must be met before classifying those net assets to net assets without donor restrictions. The Board of Directors has also interpreted SPMIFA as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by SPMIFA. National Jewish Health has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. National Jewish Health considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purpose of National Jewish Health and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and appreciation of investments
- 6) The resources of National Jewish Health
- 7) The investment policies of National Jewish Health

#### **(a) Investment Policy**

National Jewish Health has adopted investment and spending policies for endowment assets which attempt to provide a predictable stream of funding to programs supported by the endowment while balancing fund growth. Under this policy, approved by the Board of Directors, the assets are invested in a manner intended to produce results which exceed Consumer Price Index plus 5% per year as measured over a rolling 36-month period. To satisfy this long-term rate of return objective, National Jewish Health relies on a total return strategy in which investment returns are achieved through both capital appreciation and current yield. National Jewish Health targets a diversified



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asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives with prudent risk constraints.

**(b) Spending Policy**

National Jewish Health's spending policy varies by the purpose of the endowment and was established by the Board of Directors after considering all seven factors outlined by SPMIFA above. Funds with donor specific purposes have a spending policy of between 3% and 4% of the market value of the fund averaged over the past 12 fiscal quarters preceding the fiscal year in which the distribution is made.

National Jewish Health has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor stipulations or laws and regulations. No expenditures from underwater endowment funds were appropriated for during the years ended June 30, 2021 and 2020.

The composition of net assets by type of endowment at June 30, 2021 is:

	<b>Without Donor Restriction</b>	<b>With Donor Restriction</b>	<b>Total</b>
Donor-restricted endowment funds	\$ -	\$ 77,894	\$ 77,894
Board-designated endowment funds	14,746	-	14,746
Total funds	<u>\$ 14,746</u>	<u>\$ 77,894</u>	<u>\$ 92,640</u>

Changes in endowment net assets for fiscal year ended June 30, 2021:

	<b>Without Donor Restriction</b>	<b>With Donor Restriction</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 12,578	\$ 61,957	\$ 74,535
Contributions	-	774	774
Endowment transfer	-	(1,483)	(1,483)
Investment income	127	1,641	1,768
Net assets released from restriction	-	(42)	(42)
Gain on sale of investments	587	2,959	3,546
Unrealized gain on investments	1,454	12,088	13,542
Endowment net assets, end of year	<u>\$ 14,746</u>	<u>\$ 77,894</u>	<u>\$ 92,640</u>

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The composition of net assets by type of endowment fund at June 30, 2020:

	<b>Without Donor Restriction</b>	<b>With Donor Restriction</b>	<b>Total</b>
Donor-restricted endowment funds	\$ -	\$ 61,957	\$ 61,957
Board-designated endowment funds	12,578	-	12,578
Total funds	<u>\$ 12,578</u>	<u>\$ 61,957</u>	<u>\$ 74,535</u>

Changes in endowment net assets for fiscal year ended June 30, 2020:

	<b>Without Donor Restriction</b>	<b>With Donor Restriction</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 12,339	\$ 62,454	\$ 74,793
Contributions	-	726	726
Endowment transfer	-	(1,841)	(1,841)
Investment income	186	1,534	1,720
Net assets released from restriction	-	(52)	(52)
Gain on sale of investments	499	2,684	3,183
Unrealized loss on investments	(446)	(3,548)	(3,994)
Endowment net assets, end of year	<u>\$ 12,578</u>	<u>\$ 61,957</u>	<u>\$ 74,535</u>

**(17) Fair Value Disclosure**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. A hierarchy of three levels of inputs may be used to measure fair value:

Level 1: Quoted prices in active markets for identical assets or liabilities

Level 2: Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets which are not active, other inputs which are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Unobservable inputs which are supported by little or no market activity and are significant to the fair value of the assets or liabilities.

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**(a) Recurring Measurements**

The following tables represent the fair value measurement of assets recognized in the accompanying consolidated statements of financial position measured at fair value on a recurring basis and the level within the ASC 820 fair value hierarchy in which the fair value measurements fall at June 30, 2021 and 2020:

	June 30, 2021	Fair Value	Fair Value Measurements at Reporting Date Using			
			Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Internally-designated assets						
Common stocks and equity funds	\$	6,933	\$	6,933	\$	-
International securities and equities		6,277		6,277		-
Fixed income securities		34,382		34,382		-
U.S. government and agency securities		2,922		2,922		-
Alternative investments (A)		5,843		-		-
Total internally-designated assets		56,357		50,514		-
Assets reserved for gift annuities						
International securities and equities		2,209		2,209		-
Fixed income securities		3,425		3,425		-
U.S. government and agency securities		895		895		-
Total assets reserved for gift annuities		6,529		6,529		-
Long-term investments						
Convertible securities and equities		23,980		23,980		-
International securities and equities		16,085		16,085		-
Fixed income securities		14,954		14,954		-
U.S. government and agency securities		2,206		2,206		-
Alternative investments (A)		25,335		-		-
Total long-term investments		82,560		57,225		-
Other						
Beneficial interest in perpetual trust		14,488		-		14,488
Total other		14,488		-		14,488
Total assets above		159,934	\$	114,268	\$	14,488
Cash and cash equivalents not included above		3,193				
Total		\$ 163,127				

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June 30, 2020	Fair Value	Fair Value Measurements at Reporting Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Internally-designated assets				
Common stocks and equity funds	\$ 7,730	\$ 7,730	\$ -	\$ -
International securities and equities	3,311	3,311	-	-
Fixed income securities	26,968	26,968	-	-
U.S. government and agency securities	2,373	2,373	-	-
Alternative investments (A)	4,489	-	-	-
Total internally-designated assets	44,871	40,382	-	-
Assets reserved for gift annuities				
Convertible securities and equities	3,168	3,168	-	-
International securities and equities	307	307	-	-
Fixed income securities	2,264	2,264	-	-
U.S. government and agency securities	1,115	1,115	-	-
Total assets reserved for gift annuities	6,854	6,854	-	-
Long-term investments				
Convertible securities and equities	19,948	19,948	-	-
International securities and equities	10,633	10,633	-	-
Fixed income securities	13,253	13,253	-	-
U.S. government and agency securities	1,934	1,934	-	-
Alternative investments (A)	18,885	-	-	-
Total long-term investments	64,653	45,768	-	-
Other				
Beneficial interest in perpetual trust	12,199	-	-	12,199
Total other	12,199	-	-	12,199
Total assets above	128,577	\$ 93,004	\$ -	\$ 12,199
Cash and cash equivalents not included above	7,901			
Total	\$ 136,478			

- (A) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts included above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

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Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying consolidated statements of financial position, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended June 30, 2021.

**(b) Investments**

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases, where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

**(c) Beneficial Interest in Perpetual Trust**

Fair value is estimated at the present value of the trust assets using quoted market prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters. Due to the trusts being held into perpetuity, National Jewish Health will not have the ability to redeem the corpus, and therefore it is classified within Level 3 of the hierarchy.

**(d) Alternative Investments**

Except as described below, the fair value of alternative investments has been estimated using the net asset value per share of the investments. Alternative investments held at June 30 consist of the following:

		<b>June 30, 2021</b>			
		<u>Fair Value</u>	<u>Unfunded</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Funds of Funds	\$	31,178	\$ 10,029	Quarterly or Fund Termination	60 Days or Fund Termination
		<b>June 30, 2020</b>			
		<u>Fair Value</u>	<u>Unfunded</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Funds of Funds	\$	23,374	\$ 7,917	Quarterly or Fund Termination	60 Days or Fund Termination

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This category includes investments in funds of funds that pursue multiple strategies to diversify risks and reduce volatility. The funds' composite portfolio includes investments in U.S. common stocks, global real estate projects, private equity, pooled income vehicles and arbitrage investments. However, as of June 30, 2021, it is probable all investments in this category will be sold at an amount different from the net asset value of National Jewish Health's ownership interest in partners' capital. Therefore, the fair values of the investments in this category have been estimated using recent observable transaction information for similar investments. Investments with quarterly redemptions require lock-up periods of one year which has expired on the funds currently held. Of the remaining funds, they cannot be liquidated prior to the termination of the fund without the approval of the General Manager of the fund. Investment in the funds is intended to be long-term.

**(e) Level 3 Reconciliation**

The following is a reconciliation and ending balances of recurring fair value measurements recognized in the accompanying consolidated statements of financial position using significant unobservable (Level 3) inputs:

	<b>Beneficial Interest in Perpetual Trust</b>
Balance, June 30, 2019	\$ 12,376
Unrealized depreciation on investments in net assets	<u>(177)</u>
Balance, June 30, 2020	12,199
Unrealized appreciation on investments in net assets	<u>2,289</u>
Balance, June 30, 2021	<u><u>\$ 14,488</u></u>

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**(f) Unobservable (Level 3) Inputs**

The following tables present quantitative information about unobservable inputs used in recurring Level 3 fair value measurements.

Description	Fair Value June 30, 2021	Valuation Technique	Unobservable Inputs	Range Weighted Average
Beneficial Interest in Perpetual Trusts	\$ 14,488	Fair value of trust assets	Lack of redeemability	Not Applicable

  

Description	Fair Value June 30, 2020	Valuation Technique	Unobservable Inputs	Range Weighted Average
Beneficial Interest in Perpetual Trusts	\$ 12,199	Fair value of trust assets	Lack of redeemability	Not Applicable

**(18) Employee Benefit Plans**

National Jewish Health maintains a defined contribution plan (the Plan) covering substantially all benefit eligible employees. Under the terms of the Plan, National Jewish Health contributes between 5% and 6% of an employee's covered wages up to the Social Security wage base and between 10% and 11% of covered wages in excess of the Social Security wage base. The Plan contains no provisions requiring National Jewish Health to match a portion of employee contributions. Expenses under the Plan for 2021 and 2020 approximated \$3,495 and \$5,088, respectively. Due to concerns about the impact of COVID-19, the Plan was amended to suspend employer contributions to the Plan from April 16, 2020 through December 31, 2020.

**(19) Related-party Transactions**

National Jewish Health from time-to-time in the normal course of business and within the guidelines of its conflict of interest policy, has entered into transactions with companies for which certain members of the companies' management also serve on the board of National Jewish Health. Management believes prices paid by National Jewish Health have been equal to or less than the prices that would have been paid in transactions with parties not related to National Jewish Health.