National Jewish Health opened its doors in 1899 as a groundbreaking, free hospital for indigent tuberculosis patients. Throughout the 120 years since, National Jewish Health has continued to break new ground in its relentless pursuit of better diagnosis, treatment and prevention of respiratory and related diseases.
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Over the past decade, faculty and staff at National Jewish Health have helped drive tremendous advances in the care of respiratory and related diseases.

We conducted pivotal clinical trials that led to the first effective medications for idiopathic pulmonary fibrosis. Basic and translational research and clinical trials at National Jewish Health helped usher in a new generation of precision diagnosis and medications for severe asthma. Lung-cancer screening, rolled out over the past few years at National Jewish Health and across the nation, has saved thousands of lives through early detection. New genomic techniques developed at the Center for Genes, Environment and Health have opened whole new avenues of research into asthma, cystic fibrosis, COPD, lung repair and nontuberculous mycobacterial disease.

We know, however, that more can and must be done. Millions of patients around the world need better treatments, real cures and new ways to prevent respiratory and related diseases. That is why we are always pushing forward, advancing science and medicine to help patients live better lives. We are constantly Breaking New Ground, the theme of this year’s annual report.
Precision medicine — the right treatment for the right patient at the right time — has been a focus and goal of our institution for more than a decade. On the following page, you’ll see a story that features an extraordinary example of breaking new ground in precision medicine. Drs. Kanao Otsu and Amanda Goddard Grippen discovered an extremely rare genetic mutation that caused a confusing constellation of serious symptoms for patient Jennifer Gleason. Then they found an existing medication that addresses that exact mutation. Jennifer has responded terrifically.

Michael Wechsler, MD, and his colleagues in the PrecISE trial are further refining precision care of asthma patients with an innovative trial that lets each patient’s biology guide which of several experimental medications to try. The adaptive design then allows for modifications of the trial and medications tailored to the responses of individual patients.

In 1983, National Jewish Health speech therapist Florence Blager, PhD, broke new ground when she and her colleagues described vocal cord dysfunction for the first time in the New England Journal of Medicine. Now called exercise-induced laryngeal obstruction, or EILO, it is a terrifying closure of the vocal cords that blocks air from entering the lungs. In recent years, Tod Olin, MD, was frustrated at the difficulty of diagnosing and treating EILO, which can appear suddenly during strenuous exercise and disappear just as suddenly when a person stops. So, he developed an innovative technique for detecting the disorder during exercise, and, with his speech therapy colleagues, developed a medication-free treatment for the disorder.

We have also broken new ground in novel relationships and partnerships with Saint Joseph Hospital and SCL Health, The Icahn School of Medicine at Mount Sinai in New York, Jefferson Health in Philadelphia, Rocky Mountain Hospital for Children and Banner Health across the western United States. These collaborations leverage the strengths of these institutions and partners while bringing the unique National Jewish Health model of care to many more patients around the nation.

In a more literal sense, we are preparing to break new ground on the Center for Outpatient Health. Made possible by generous donors and in collaboration with our partners at Saint Joseph Hospital and SCL Health, this new building will help us meet the demand for our services that has grown so dramatically in recent years.

We hope you enjoy this annual report and share our sense of excitement at all the ways that National Jewish Health is breaking new ground.
After diagnosis and treatment at National Jewish Health, Jennifer Gleason (left) is once again able to take walks with her three children.
Rare Genetic Disorder Drives Precision Therapy

It got to the point that Jennifer Gleason’s 5-year-old daughter cried every time she had to leave her mother. Gleason, a single mother from Canyon, Texas, had been to so many doctors in so many cities, had so many operations and had been away from her three young children so much, that every parting felt traumatic.

What started as an out-of-the-blue seizure in 2017, progressed into a medical odyssey that included consultations with 16 different specialists; biopsies of her brain, lungs and bone marrow; and diagnoses ranging from stroke to cancer to immune deficiency.

In early 2018, Ms. Gleason’s breathing began declining rapidly. “I could hardly breathe. I could do nothing with my kids. I started feeling like I wasn’t going to be around for them.”

By the time she arrived at National Jewish Health, she had nodules throughout her lungs and a working diagnosis of common variable immune deficiency. While some symptoms and tests pointed to immune deficiency, others did not.

“Her story just didn’t make sense,” said pulmonologist Gregory Cosgrove, MD, who saw Ms. Gleason first. So he consulted his allergy/immunology colleagues Kanao Otsu, MD, MPH, and fellow Amanda Grippen Goddard, DO, for an immunological evaluation.

Genetic sequencing of Ms. Gleason’s DNA, ordered by Drs. Otsu and Grippen Goddard, uncovered an extremely rare mutation to the CTLA-4 gene, which provided a much better explanation for her strange constellation of symptoms. The mutation causes a complex combination of both an overactive immune response and one lacking crucial elements to fight some infections.

Fortunately, there was a medication, abatacept, that was likely to work because it replaces the missing CTLA-4 protein. But abatacept is not approved for treating the CTLA-4 deficiency. Insurance companies were reluctant to pay for the expensive medication. Dr. Grippen Goddard marshalled all the relevant literature and spent hours on the phone convincing two insurance companies that the medication was worth it.

Finally, in March 2019, Ms. Gleason began therapy with abatacept. And it is already working. Her lung function is improving. The nodules in her lungs and elsewhere in her body are rapidly resolving. Her energy has returned.

“This has been an extraordinary case, a perfect example of precision medicine,” said Dr. Otsu. “We discovered the exact genetic defect that was causing her disease and were able to treat it with a medication targeted at the malfunctioning protein.”

“This has been a godsend for me,” said Ms. Gleason. “I have hope for the future. And, I can play with my children again.”
10% of adolescent athletes are affected by EILO.

Tod Olin, MD, has developed innovative techniques to diagnose and treat exercise-induced laryngeal obstruction (EILO).
Whenever Helena looks at a map of the United States, she looks at California and Arizona and thinks about unfinished business.

Helena, 16, was on a cross-country bicycle tour when she suffered a sudden scary shortness of breath that stopped her in her tracks on a hill in Arkansas. An asthma inhaler given to her at a local emergency department provided no relief. She tried to push through, but the breathing problems finally forced her to abandon the trip in New Mexico and return home to New York City.

After extensive testing in New York City showed she did not have asthma, her pulmonologist referred her to Tod Olin, MD, to be evaluated for exercise-induced laryngeal obstruction (EILO), formerly called vocal cord dysfunction. EILO occurs when the vocal cords involuntarily close, obstructing breathing and causing shortness of breath that can mimic asthma.

“EILO comes on suddenly, usually when a person is exercising strenuously, and can cause terrifying shortness of breath,” said Dr. Olin. “But it also can stop as soon as a person stops exercising, making it very challenging to diagnose.”

Over the last several years, Dr. Olin and his colleagues at National Jewish Health have developed innovative techniques to diagnose and treat EILO. He puts a flexible camera, a laryngoscope, through the nose and down a patient’s throat to observe the vocal cords, then has the patient exercise, usually on a stationary bicycle or treadmill, as hard as they can. When EILO symptoms appear, he can see the vocal cords closing.

In Denver, Dr. Olin diagnosed Helena with EILO. She found it tremendously helpful that she could see what was happening to her vocal cords when she was struggling to breathe. She also found it helpful to see her vocal cords as she practiced the Olin EILOBI Breathing Technique as she exercised. With breathing exercises keeping the vocal cords open, many patients can discontinue medications they had been taking for months or even years. After just a week at National Jewish Health, Helena was breathing better and increasing her exercise tolerance from just five to 10 minutes, to more than half an hour.

“He was so calm and patient,” said Helena. “He just kept working with me to teach me how to breathe.”

Dr. Olin is working hard not just to help patients, but also to get the word out about EILO. This past year, the Exercise and Performance Breathing Center moved into a new, dedicated space. Pulmonologist Mohammad Dalabih, MD, will join the center later this year to help diagnose and treat the hundreds of patients who come to the center from around the nation.

As Helena continues to increase her exercise capacity, she thinks more and more about taking care of that unfinished business in Arizona and California.
Soon after 8-year-old Remy Escala began having terrible episodes of breathlessness and coughing up “stones,” his mother, Angela Lujan, knew what she had to do.

“We’re not messing around. We are going to the best,” she told her family. To Angela Lujan, the best meant National Jewish Health, which had already saved the life of one family member.

Several years before, Lujan’s partner, David Espinosa, had been suffering mysterious symptoms that several physicians could not diagnose. His skin had changed color in places and had become stiff and tight. He had an intense cough, trouble breathing, stiffness in his hands and severe fatigue, among other problems. A dermatologist told him it was nothing to worry about, but Angela and David’s mother kept after him until he made an appointment at National Jewish Health. Rheumatologist Mehrnaz Maleki, MD, and pulmonologist Amy Olson, MD, evaluated David thoroughly and settled on a diagnosis of scleroderma.

“Drs. Maleki and Olson were so thorough,” said Espinosa. “They did a full-blown array of tests that allowed them to really understand what was going on in my body.”

Drs. Maleki and Olson then prescribed an intense treatment regimen, including chemotherapy, that now has Espinosa’s life-threatening condition in remission.

One night soon after David’s scleroderma went into remission, Remy rushed out of a restaurant in terror, panicked and crying, “I can’t breathe. I need to go to the hospital.” He had several more sudden attacks of breathlessness over the next two weeks and then began coughing up what seemed like small stones — hard BB-sized balls of an unknown substance. The attacks were becoming more and more frequent.

With one lifesaving experience behind them, they turned once again to National Jewish Health. This time, Pamela Zeitlin, MD, chair of the Silverstein Department of Pediatrics, saw Remy.

“We will get to the bottom of this,” Dr. Zeitlin assured Remy and his mother during their first visit. “We are going to figure this out.”

They ran extensive tests of lung function, allergies and anything else that might shed light on Remy’s breathing problems. Dr. Zeitlin sent one of the stones off to the laboratory for analysis.

“You guys were phenomenal,” said Lujan. “She really checked him out.”

In the end, the stone was the key to a diagnosis. The laboratory reported that it was actually a small bit of bacteria surrounded by mucus that had dried out and become very hard. That confirmed Dr. Zeitlin’s suspicion that Remy was suffering from a specific form of asthma in which the mucus blocking his smallest airways was plastic-like and contributing to his chest pains.

Dr. Zeitlin prescribed an inhaled steroid used for asthma and his attacks stopped completely.

“Twice your doctors have gotten to the bottom of mysteries others could not solve,” said Lujan. “We are twice blessed and thankful to National Jewish Health every day.”
Successful treatment of David Espinosa’s scleroderma inspired a return to National Jewish Health when 8-year-old Remy developed frightening episodes of breathlessness.
Ayuana and Cecil Thompson participated in clinical trials that helped researchers at National Jewish Health identify asthma treatments that work best for African American children.
Asthma Research Advances
Personalized Care

Asthma is a tremendously variable disease with causes, symptoms and response to medications often differing from one patient to the next. Some experts have suggested that asthma is really several different diseases masquerading as one.

“Everyone’s asthma is a little different,” said Michael Wechsler, MD, director of the Cohen Family Asthma Institute. “We need to individualize therapy for each patient.”

National Jewish Health has been at the forefront of precision medicine for asthma — delivering the right medication to the right person at the right time. Four new medications aimed at specific subsets of patients have come to market in the past four years. They have dramatically reduced hospitalizations and emergency room visits for severe asthma patients. Basic and translational research at National Jewish Health helped reveal the disease mechanisms targeted by these medications. Pivotal clinical trials of all the medications were conducted at National Jewish Health.

Researchers continue to identify and characterize subgroups of asthma patients who could benefit from precision therapies. Two studies published recently in the prestigious New England Journal of Medicine identified two such subgroups. In one study, Dr. Wechsler; Ronina Covar, MD, director of the Pediatric Severe Asthma Clinic; and their colleagues showed that patients with low numbers of cells called eosinophils in their airways responded poorly to standard therapy with inhaled steroids, suggesting new alternatives to inhaled corticosteroids need to be found. In another study, Drs. Wechsler, Covar and pediatric pulmonologist Tod Olin, MD, showed that black children with asthma responded differently to medications than did black adults, white children and white adults, suggesting different strategies for treating them.

An innovative, $60 million study, just beginning at National Jewish Health and other centers around the world, will use an adaptive design to evaluate several medications not typically used for asthma. The Precision Interventions for Severe and/or Exacerbation-Prone Asthma Network (PrecISE) study will identify subsets of asthma patients based on the biology of their disease. The researchers will choose a medication they believe will address the biological problem causing asthma symptoms. Several weeks into the intervention, they will evaluate success of the treatment. If the first medication is not working well, the researchers will shift the patient to another medication and another if that does not work, until they find the right medication for the right patient.

“We think so differently about asthma than we did just a few years ago,” said Dr. Wechsler. “We are making tremendous progress identifying variations in asthma and how to treat them.”
National Jewish Health researchers conduct basic, translational and clinical research that advances the frontiers of science and medicine, publishing more than 400 peer-reviewed scientific journal articles every year. Below are samples of groundbreaking research conducted by National Jewish Health.

**Severe Silicosis Discovered in Stonecutters**

Engineered stone, made of ground quartz and resin, has become a very popular material for kitchen countertops. Cecile Rose, MD, MPH, reported in the *Morbidity and Mortality Weekly Report* that workers who form, cut and polish the material risk developing severe silicosis.

Silicosis is an incurable, potentially fatal lung disease caused by inhaling particles of crystalline silica. Engineered stone contains up to 90 percent silica, compared to less than 45 percent in granite.

After seeing several silicosis patients, Dr. Rose reviewed patient files and discovered seven recent cases of silicosis among engineered stone workers in her practice. Public health officials in several other states have identified 11 more cases.

“There may be thousands of silicosis cases among workers in the engineered-stone industry,” said Dr. Rose. “We urgently need to identify workers at risk and reduce their exposure to silica dust.”

**Lung Scarring Responds to Medication**

Kevin K. Brown, MD, and colleagues have found that nintedanib, a medication approved for the treatment of idiopathic pulmonary fibrosis, slows the decline in lung function among patients with a broad range of scarring lung diseases. Many more people may benefit from nintedanib than are currently approved for treatment.

“Our findings indicate that all the different progressive, scarring interstitial lung diseases share scarring mechanisms and may respond to the same treatments,” said Dr. Brown. “This gives us further insight into pulmonary fibrosis and will help accelerate our search for new, more effective therapies in the future.”
Researchers Seek Root Causes of Asthma

The National Heart, Lung and Blood Institute has awarded researchers at National Jewish Health and other institutions a $10 million, five-year grant to follow 4,000 children in Puerto Rico from birth through 3-years-of-age to help understand the root causes of asthma.

The researchers will take advantage of novel genetic techniques and strategies developed at National Jewish Health to observe changes in the airways that occur as asthma develops.

“This is an extraordinary opportunity to understand how asthma develops,” said Max Seibold, PhD, associate professor in the Center for Genes, Environment and Health. “By monitoring genes, viral infections and the changing function of the airways, we will gain unprecedented insight into the causes of asthma.”

Puerto Rico is an especially rich environment to study asthma, because prevalence and deaths from the disease there are among the highest in the world. The researchers anticipate that a significant portion of infants in the study will develop the disease. Dr. Seibold is collaborating with researchers at the University of California, San Francisco, and Centro Neumología Pediátrica in Puerto Rico, who have cared for asthma patients in Puerto Rico for close to 20 years.

The researchers hope their discoveries will lead to biomarkers that predict disease outcomes and the development of therapeutics for early intervention and prevention of disease.
Infants and children who develop eczema have an increased risk of developing food allergies. Donald Leung, MD, PhD, and his colleagues discovered markers in the skin that identify eczema patients likely to develop food allergies. Personalized treatments for those patients might help prevent food allergies.

Eczema, also known as atopic dermatitis, is characterized by dry, itchy and cracked skin.

“The skin of atopic dermatitis patients loses water and dries out,” said Dr. Leung. “It can crack like potato chips.” Increasing evidence indicates that when food particles enter those cracks, they can promote the development of food allergies. Dr. Leung and his colleagues found that the skin of children with atopic dermatitis who later develop food allergies lacks structural proteins needed to retain moisture, and these children also have active genes associated with allergic diseases.

“The skin of atopic dermatitis patients with food allergies shows clear markers of a predisposition to allergic diseases and a faulty skin barrier,” said Dr. Leung, head of Pediatric Allergy/Immunology at National Jewish Health for Kids. “They suggest that personalized treatment of these children may reduce the risk of developing both atopic dermatitis and food allergies.”

Researchers led by John Kappler, PhD, and Shaodong Dai, PhD, have identified an elusive trigger of type 1 diabetes. The research solves a long-standing mystery about the specific molecule that triggers many cases of type 1 diabetes.

The researchers showed that a fragment of the insulin protein, known as B:14-22, activates pathogenic T cells to attack and destroy insulin-producing beta cells in the pancreas. Lack of insulin is a hallmark of type 1 diabetes. The findings cap almost a decade of work by Drs. Kappler and Dai to definitively prove that the insulin fragment is an important trigger for type 1 diabetes.

“The recycling process inside beta cells produces many protein fragments that can activate pathogenic T cells,” said Dr. Kappler. “We have finally identified the precise target for T cells that cause type 1 diabetes and have identified a process that can produce those disease triggers.”
Reducing Inflammation in COPD

Most flare-ups of chronic obstructive pulmonary disease (COPD) are caused by viral or bacterial infections in the lungs. Inflammation associated with those infections worsens patients’ symptoms and can cause irreversible lung damage. Fabienne Gally, PhD, and her colleagues report that a protein known as FABP5 may be a key to reducing inflammation associated with respiratory infections.

Inflammation is a normal part of an infection; it occurs when disease-fighting cells flock to attack the infectious organisms. FABP5 levels normally increase during infections, but instead of increasing inflammation, FABP5 helps resolve and reduce inflammation as the immune response winds down.

The researchers showed that FABP5 levels are low in COPD patients’ lungs and that cigarette smoke reduces the cells’ ability to produce FABP5 when it is needed. Animals lacking FABP5 suffer greater inflammation during respiratory infections. Restoring cells’ ability to produce FABP5 reduced inflammation associated with bacterial infection. FABP5 may be an important target for reducing inflammation, symptoms and lung damage caused by respiratory infections in COPD patients.
NEW PROGRAM ADDRESSES TEEN VAPING EPIDEMIC

For the better part of two decades, National Jewish Health has been a leader in helping people quit smoking by operating tobacco-cessation quitlines for states across the nation. Now, the meteoric rise in popularity of electronic cigarettes, or vaping, has inspired experts at National Jewish Health to research and develop a program specifically for teens who want to quit tobacco and e-cigarettes.

Use of e-cigarettes among high school students has risen more than 10-fold since 2011. In 2018, more than 20 percent of high school students in the United States, 3 million of them, reported that they use e-cigarettes, with use increasing 36 percent in one year alone. While e-cigarettes do not expose users to tobacco smoke, hospitalizations of young people using e-cigarettes across the nation in late summer 2019 suggest there are unknown hazards to vaping. Experts do know that vaping exposes users to high doses of nicotine, an addictive chemical that can impact the developing brains of teens and increase chances of later tobacco use. Yet there are few resources available to help teens stop using e-cigarettes.

To address this concerning trend, tobacco-cessation experts at National Jewish Health reviewed the latest research literature, conducted focus groups with teen vapers and their parents, and consulted experts on teens’ health-related decision-making, their perceptions of risk and effective health communication. Equipped with that knowledge, they developed My Life, My Quit™, a program specifically for teens who want to stop using tobacco products, including electronic cigarettes.

“Our coaches are helping young people set goals for quitting and then talking about how to meet those goals, including managing the stress of nicotine withdrawal and triggers to use again,” said Thomas Ylioja, PhD, clinical director of Health Initiatives at National Jewish Health.

Teens can text or call a toll-free number (855.891.9989) dedicated specifically to teens, or visit the website (mylifemyquit.com) for real-time coaching. Teens work with a coach who listens and understands their unique needs, provides personalized support and helps them build a quit plan to become free from nicotine. Ten states across the country partnered with National Jewish Health to launch the program.

National Jewish Health provides evidence-based, comprehensive tobacco-cessation programs that offer personalized coaching, print and online resources. National Jewish Health currently operates the quitline for 16 states and numerous health plans. The program has helped thousands of adults quit using tobacco and has a nearly 40 percent participant quit rate, one of the highest quit rates in the country.
Research Explores Impact of E-Cigarettes

National Jewish Health faculty have been actively researching both the behavioral and biological aspects of vaping for several years. In 2014, Hong Wei Chu, MD, reported that e-cigarette vapor reduces the ability of lung cells to fight off viral infections. He has continued this line of research and a forthcoming paper will show that even nicotine-free e-cigarette vapor increases inflammation and mucus production in human lung tissue. Dr. Chu and Irina Petrache, MD, recently earned a four-year grant to further evaluate the effects of e-cigarette vapor on the immune system.

Russell Bowler, MD, PhD, reported that adult tobacco smokers often begin using e-cigarettes in hopes of reducing their tobacco use. He reported, however, that more often than not, they fail to do so. He is also examining the airways and lungs of people who vape THC, the active ingredient in marijuana, and a suspect in the recent outbreak of vaping-related illnesses.
Gerald Short and his wife, Mimi, relied on physicians and staff at National Jewish Health and Saint Joseph Hospital to treat his acute breathlessness.
Gerald Short was sitting at home in December 2017 when he started having difficulty breathing. “I couldn’t walk two steps without having to stop, rest and breathe really heavy,” said Short. He was rushed to his local hospital in Pueblo, Colorado.

His wife called his National Jewish Health pulmonologist, James Woodrow, MD, who told her to transfer Short immediately to Saint Joseph Hospital in Denver. National Jewish Health and Saint Joseph Hospital collaborate on a wide variety of programs through a joint operating agreement.

Fluid had built up in Short’s lungs, making it hard to breathe. His right heart was enlarged and not working properly. His heart was beating irregularly. Cardiologists at Saint Joseph Hospital gave Short medication to lower blood pressure and shocked his heart to stabilize its rhythm. “He had a lot of things going on,” said Saint Joseph Hospital Interventional Cardiologist Jake Chanin, MD. “We were dealing with his rapid heart rhythm, with pulmonary hypertension, heart failure and shortness of breath.”

For years, Short has seen Dr. Woodrow for his chronic obstructive pulmonary disease (COPD), but that was unlikely to be causing his new symptoms. Dr. Woodrow asked for additional tests.

“The real person who gets the gold star here is Dr. Woodrow because he thought about it and ordered a repeat echocardiogram,” said Patricia George, MD, director of the Pulmonary Hypertension Program at National Jewish Health. “His symptoms really seemed to be coming from pulmonary hypertension.”

Pulmonary hypertension is high blood pressure in the arteries of the lungs. This can cause the heart rhythm to become irregular, the right ventricle to become enlarged, fluid to build up in the chest and heart failure. It can be hard to diagnose because it often looks like other heart or lung conditions.

While there is no cure for pulmonary hypertension, it is treatable. The pulmonary hypertension program at National Jewish Health has grown significantly in recent years, with access to the most advanced therapies and a multidisciplinary team of cardiologists, rheumatologists, physical therapists, palliative care specialists and dietitians to manage the complex disease.

Short now sees Dr. George regularly to manage his pulmonary hypertension. “He is doing much better,” said Dr. George. Short’s breathing tests have improved significantly and he has nearly doubled the distance he can walk in six minutes.

Despite everything he’s been through, he called his time at Saint Joseph Hospital and National Jewish Health “nothing but a great experience.”
When National Jewish Health and Saint Joseph Hospital, a part of the SCL Health system, signed a joint operating agreement five years ago, their primary goals were to deliver patient-centered, innovative health care, medical education and training, and to advance medical science through research.

The past year has seen success in all of these areas. A new extracorporeal membrane oxygenation (ECMO) program to care for the sickest pulmonary and cardiovascular patients was launched. The lung cancer program was named a Center of Excellence by the GO2 Foundation for Lung Cancer. In December 2018, Glen Hirsch, MD, began his tenure as chief of Cardiology and director of the Cardiovascular Service line for both organizations with ambitious plans to expand our cardiac programs.

The thoracic surgery team began performing robotic surgery that is less invasive and has shorter recovery time than traditional surgery. Saint Joseph Hospital became the second hospital in Colorado recognized for reducing sepsis mortality with certification by The Joint Commission for its sepsis program. And clinical research at the hospital continued to expand, as did continuing medical education for other health care providers.

Over the course of the year, both organizations were recognized for success and performance by respected organizations such as U.S. News & World Report. National Jewish Health was rated the #1 pulmonary hospital in the nation for the 18th year. Saint Joseph Hospital was named one of the top five hospitals in Colorado and Denver. It also was recognized as High Performing for abdominal aortic aneurysm repair, aortic valve surgery, heart bypass surgery, hip replacement, knee replacement and lung cancer surgery.
Collaborations with Mount Sinai in New York and Jefferson Health in Philadelphia have continued to grow, bringing the unique National Jewish Health model of care to patients around the nation and expanding our ability to affect outcomes and the quality of respiratory care.

Led by Charles Powell, MD, the Mount Sinai – National Jewish Health Respiratory Institute continues to grow in the number of patients served, the range of conditions treated and collaborative research. The opening in 2018 of a second completely renovated and updated location in Union Square in New York City significantly increased capacity to serve more patients with our comprehensive and collaborative model of care.

The Institute in New York also increased its capacity and expertise to help patients with nontuberculous mycobacterial infections and bronchiectasis with the addition of Sebastian Kurz, MD, a nationally recognized expert in the research and treatment of those conditions.

In the past year, Respiratory Institute faculty have published research findings on COPD, asthma and management of idiopathic pulmonary fibrosis. Mount Sinai and National Jewish Health faculty continue to collaborate on research in those diseases.

In Philadelphia, the Jane and Leonard Korman Respiratory Institute Jefferson Health – National Jewish Health added faculty and staff, moved into a new space and established programs in several disciplines as operations continue to grow. Under the leadership of Jesse Roman, MD, nine new faculty, specializing in pulmonary medicine, allergy and immunology, and critical care, joined the Institute over the past year. The Institute also added a clinical research coordinator, seven medical assistants, two nurses, two nurse practitioners and an administrator. The Institute’s training program expanded to include 15 postgraduate fellows for a three-year accredited program.

New programs were established at the Respiratory Institute in Critical Care Medicine, Lung Cancer, Interventional Pulmonology, Hypertension, Asthma/Allergy, Interstitial Lung Disease and COPD. These new staff and programs moved into an expanded space, which allows for more extensive pulmonary testing and more clinical interactions.
National Jewish Health extends care across Colorado through key collaborations with Rocky Mountain Hospital for Children and the University of Colorado School of Medicine. Other relationships, including with Banner Health, are helping patients across the west.

Pediatric Collaboration

National Jewish Health for Kids provides diagnostic and treatment services at Rocky Mountain Hospital for Children for respiratory, allergic and immune system disorders. Our physicians also provide on-call pediatric consultations for emergency and inpatient needs at HealthOne locations across the Denver metro area.

In the past year, National Jewish Health for Kids physicians treated an increasing number of infants in the neonatal intensive care unit (NICU) at Rocky Mountain Hospital for Children and opened a formal post-NICU clinic for children on our campus. The two organizations are developing an aerodigestive program for premature babies whose immature digestive and pulmonary systems cause overlapping breathing and eating problems.

Advancing Academics

National Jewish Health and the University of Colorado School of Medicine collaborate in advancing knowledge through research collaboration and through training the next generation of research scientists and health professionals through their longstanding academic affiliation. National Jewish Health faculty, who all have academic appointments at the University, teach medical and graduate science classes at the University. Medical students, residents and postdoctoral fellows work in both clinics and laboratories throughout the institution.

Tele-ICU Serves Banner Health Patients Across the West

Acutely ill patients in intensive care units (ICUs) at 25 Banner Health hospitals across the west benefit from the expertise and care of National Jewish Health intensivists via the Tele-ICU program. From an office on the National Jewish Health campus, National Jewish Health intensivists use a suite of electronic resources to monitor seriously ill patients and provide guidance on their care. Banner has found that Tele-ICU technology improves care, saves lives and shortens ICU stays for patients.
GROWTH FUELS EXPANSION FOR MORE PATIENT CARE

Tremendous growth in demand for the specialty care provided by National Jewish Health has led to an urgent need for new clinical space to serve patients seeking care.

In 2019, National Jewish Health officially began preparations to build the new Center for Outpatient Health on the main Denver campus, a project that has been a part of the organization’s long-term strategic plan for growth.

National Jewish Health offers a unique care experience. Almost 30 percent of our patient revenues come from outside Colorado, and these patients present with some of the most complicated and devastating diseases, often having already seen multiple physicians. Our multidisciplinary care, where all specialties interact under one “roof” with the patient at the center, is key to our success in helping these patients through their difficult illnesses.

The National Jewish Health Center for Outpatient Health will provide the setting to support advanced diagnostic and treatment programs for patients. The five-story, 230,000-square-foot building will feature a stunning brick-and-glass exterior. When stepping inside, patients will walk into a welcoming and open two-story atrium. As happens now, a friendly face will greet patients and direct them to their destinations from a centrally located concierge station.

More than 100 new state-of-the-art exam rooms will be included in the new building. Physicians, nurses and staff will continue to work across specialties and come together as a team with the patient at the center, the hallmark of our patient care model. Patients and their families will visit specialists, receive treatments and undergo procedures with an ease and comfort not often delivered in today’s health care environment.

A three-story parking garage with more than 250 spaces will be situated under a portion of the building. More than 100 surface parking spaces will be located outside, adjacent to the building. Construction details and permits are being finalized, with groundbreaking expected to happen near the end of 2019.
Comprehensive Campaign Lays Groundwork for Future

Visionary Supporters Are Key to Success

From across the nation, supporters have given generously to The Comprehensive Campaign for National Jewish Health: We Never Say Never®. The Campaign is funding a variety of initiatives vital to our future success and leadership in the field of medicine.

The Comprehensive Campaign grew out of our 10-Year Strategic Plan: The Decade of Innovation, and has made a difference every step of the way.

To date, the Comprehensive Campaign has raised an unprecedented $255 million in private philanthropy. One of the key recipients of funds has been the Center for Outpatient Health with the Comprehensive Campaign providing the foundational funding to enable the project to move forward. Equally key have been investments in recruiting and retaining renown physicians and scientists for our faculty, a critical component for our care, research and education missions. Annual research investments have also been significantly enhanced thanks to the funding provided through the Comprehensive Campaign. Additional support continues to secure the future for National Jewish Health and the patients around the world that we serve.

“We are immensely grateful for our community of supporters in Colorado and around the nation for their investment in the future of the institution and our work,” said Michael Salem, MD, president and CEO of National Jewish Health. “They are true philanthropic visionaries who have the bold foresight to imagine a world free from the devastating diseases we face.”
Fiscal year 2019 was a strong year for National Jewish Health with ongoing financial success. Net patient service revenue grew 5 percent to $148 million. Demand for our unique, patient-centered approach continues to exceed our capacity.

Accordingly, a significant focus during the year was on expanding availability for patients with the recruitment of new providers in cardiology, pulmonology, gastroenterology, infectious disease and pediatrics.

Though we practice at over 25 locations in Colorado, expansion is only possible on our main campus with the addition of clinic space. During the year, we worked with our partners at SCL Health to finance the new Center for Outpatient Health, which will significantly increase our clinical footprint providing more exam rooms, a state-of-the-art infusion center and allowing for the expansion of our diagnostic services. The Board of Directors from both National Jewish Health and SCL Health approved a financing mechanism, allowing National Jewish Health to access the bond markets with a guarantee from SCL Health. This financing augments the generous gifts given to our Comprehensive Campaign and enables us to build this much needed facility earlier than would otherwise be possible. We closed on this financing in October 2019.

A primary focus of our strategic plan has been the development of new programs and revenue sources. One of these new revenue streams is the expansion of pharmacy access for our patients around the country, including specialty pharmacies. This revenue stream provided $23.6 million in gross revenues in 2019.

Our Respiratory Institutes® around the country continue to exceed expectations with a new site and additional programs. Revenues from joint ventures decreased from 2018, as a result of the strong performance of the National Jewish Health stand-alone clinical programs.

National Jewish Health continues to expand and diversify our research portfolio. Grant revenue increased over 10 percent. With the help of our dedicated donors, development raised $24 million. This represents a decline of $9.5 million over 2018, which was the highest ever due to one very generous gift. The investment markets were tumultuous during the year but, due to the National Jewish Health diversified portfolio, investment revenues ended the year only $1.9 million lower than in 2018. Overall, total revenues were more than $16 million higher than in the prior year.

Larry Silverstein
Treasurer
## Consolidated Statements of Activities (millions)

<table>
<thead>
<tr>
<th>Revenues, Gains and Other Support</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Patient Service Revenue</td>
<td>$148.0</td>
<td>$141.0</td>
</tr>
<tr>
<td>Health Initiatives Revenue</td>
<td>14.0</td>
<td>9.7</td>
</tr>
<tr>
<td>Revenue from Affiliates</td>
<td>9.4</td>
<td>17.2</td>
</tr>
<tr>
<td>Grant Revenue</td>
<td>56.7</td>
<td>51.5</td>
</tr>
<tr>
<td>Contributions</td>
<td>24.0</td>
<td>33.5</td>
</tr>
<tr>
<td>Investment Returns</td>
<td>6.1</td>
<td>8.0</td>
</tr>
<tr>
<td>Other Income</td>
<td>38.4</td>
<td>17.1</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>$296.6</strong></td>
<td><strong>$278.0</strong></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Services</td>
<td>$103.9</td>
<td>$ 98.8</td>
</tr>
<tr>
<td>Clinical Services</td>
<td>108.5</td>
<td>92.9</td>
</tr>
<tr>
<td>Other Services</td>
<td>18.5</td>
<td>15.3</td>
</tr>
<tr>
<td>Admin, Fiscal and Support Services</td>
<td>44.6</td>
<td>44.1</td>
</tr>
<tr>
<td>Fund Development</td>
<td>8.1</td>
<td>8.1</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>-</td>
<td>1.8</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$283.6</strong></td>
<td><strong>$261.0</strong></td>
</tr>
</tbody>
</table>

| Increase in Net Assets           | $ 13.0| $ 17.0|
| Net Assets Beginning of Year     | $213.8| $196.8|
| Net Assets End of Year           | $226.8| $213.8|

## Consolidated Statements of Financial Position (millions)

### Assets

| Cash and Cash Equivalents        | $ 4.3 | $ 2.6 |
| Short-Term Investments           | 3.0   | 0.0   |
| Accounts Receivable — net        | 64.4  | 68.0  |
| Investments — at fair value      | 125.4 | 122.8 |
| Other Assets                     | 35.3  | 35.1  |
| Property, Plant and Equipment — net| 71.8  | 73.4  |
| **Total Assets**                 | **$304.2** | **$301.9** |

### Net Assets and Liabilities

| Accounts Payable and Current Liabilities | $ 41.8 | $ 44.8 |
| Long-term Debt                        | 24.1   | 30.1   |
| Other Long-term Liabilities           | 11.5   | 13.2   |
| Net Assets                            | 226.8  | 213.8  |
| **Total Net Assets and Liabilities**  | **$304.2** | **$301.9** |
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In July of 2019 and after nearly 40 years at National Jewish Health, including 15 years as Chair of the Department of Medicine, Richard J. Martin, MD, has stepped down as Department Chair. An internationally recognized expert in asthma care and research, Dr. Martin also mentored dozens of young physicians/scientists early in their careers.

Dr. Martin led the Department of Medicine through years of tremendous growth at National Jewish Health. During his tenure, the Department more than tripled in size from 51 faculty members in three divisions to 172 faculty members in 11 divisions, four sections and an office of research. National Jewish Health now offers specialty care from all internal medicine subspecialties and more to provide patients with comprehensive care under one roof.

“Dr. Martin has been a driving force in expanding and implementing the unique, comprehensive and multidisciplinary team approach to care practiced at National Jewish Health,” said Michael Salem, MD, president and CEO of National Jewish Health. “He made us better and stronger. We could never have accomplished so much without him.”

Dr. Martin also played a key role in helping extend the successful National Jewish Health model of patient care to our Respiratory Institutes with partners at Mount Sinai in New York, at Jefferson Health in Philadelphia and at Saint Joseph Hospital in Denver.

Dr. Martin is known for his groundbreaking research into circadian rhythms and nocturnal asthma. He was the first researcher to show that subacute bacterial infection can worsen asthma. Most recently, Dr. Martin and his colleagues demonstrated the value of direct observation of the airways through bronchoscopy in diagnosing causes of uncontrolled asthma.

A leader in the groundbreaking Asthma Clinical Research Network and AsthmaNet research network, Dr. Martin has published more than 300 journal articles, 12 books and nearly 50 book chapters. He has mentored dozens of young physicians/scientists, many of whom have gone on to leadership positions around the nation. He has been recognized as a visiting professor at dozens of national and international universities for more than 30 years.

Today, Dr. Martin continues advising our partners at Mount Sinai and Jefferson Health, mentoring young researchers and holding monthly lunches to advise new faculty about the unique patients that come to National Jewish Health.

“The types of patients with difficult illnesses that we see at National Jewish Health are a scientific challenge that make us think outside the box for diagnostic tools and treatments that help those patients get better,” said Dr. Martin. “It would have been impossible to duplicate what I had here anywhere else.”

Upon Dr. Martin’s retirement, Kevin K. Brown, MD, stepped in to serve as interim chair while National Jewish Health conducted a nationwide search for a new chair.
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The Gerald J. & Dorothy R. Friedman Foundation for Medical Research

The Fund to Cure Asthma
Nancy & James Berry Hill, Marjorie & Stephen Raphael

Dollie & Jack Galter Pediatric Research Laboratories
Dollie Galter Patrons: Philip Rootberg & Co, Hotel Employees and Restaurant Employees International Union

Melvin Garb Foundation Endowed Fellowship for Basic Immunology
Melvin Garb Foundation

Jennie R. Gauger Memorial Fund
Estate of Paul W. Gauger

Barry Ginsberg Memorial Fund
Family & Friends

The Fannie Gluck and Katy Bodansky Endowment Fund to Support Indigent Care
Estate of Samuel Gluck

The Beth and Jim Gold Fund for Pediatric Allergies
2007 New York Retail & Fashion Industries Dinner

The Victoria and Lloyd Goldman Fund for Pediatric Allergy and Respiratory Care and Research
Victoria and Lloyd Goldman

Murray & Charlotte Goldberg Fund
Charlotte & Murray Goldberg

Jacob I. Goldstein Fund
Estate of Jacob I. Goldstein

The Willie Mae and Alexander Goldstein Sr. Endowed Fund for Pediatric Programs
Alexander Goldstein Sr. & Willie Mae Goldstein Foundation

Andrew Goodman Memorial Fund
1993 New York Retail & Fashion Industries Dinner

Nena Goodman Memorial Fund for the Clinical Research Center
1998 New York Retail & Fashion Industries Dinner

Paula Gordon Research Fund for Anaphylactic Shock
Joan J. Gordon & Edward S. Gordon

J. Peter Grace Fund for Immunologic & Respiratory Disease Research
J. Peter Grace

Julian S. Greenspun Fund to Cure Cancer
Beverly Greenspun & Family

The Janet Grove Fund for Lung Disease & Lung Cancer
2000 New York Retail & Fashion Industries Dinner

Joan L. Hafey Memorial Fund for Pulmonary Fibrosis Research
Mark Stroock

George W. Hansen Research Fund
Robert J. Cruikshank & Friends in Houston, Texas

Hasbro Children’s Foundation Program in Pediatric Asthma
Hasbro Children’s Foundation

William Randolph Hearst Research Endowment for the National Research Center for Environmental Lung Disease
William Randolph Hearst Foundation

Holliday Memorial Fund for Lung Cancer Research
2011 New York Real Estate & Construction Industries Dinner

The Elva and Lewis Humphreys and Sally Leonard Endowed Fund for Indigent Patients in Kansas and Texas
Mr. & Mrs. Lewis H. Humphreys

Robert and Anne Ivanhoe Fund for the Research and Care of Rheumatoid Arthritis and Immune-Related Diseases
2012 New York Real Estate & Construction Industries Dinner

The Cathy and Gary Jacob Fund for the Research and Care of Patients with Autoimmune Diseases
2016 New York Real Estate & Construction Industries Dinner

Aron H. and Irma B. Jacobson Fund for Children with Asthma

Anthony M. & Lena M. Javancie Trust for Asthma and Emphysema Research
Billie Javancie

Leonard Kaplan Fund
Edith Kaplan

Samuel & Alma Kates Emphysema Research Fund
Lore Kates

Dr. Abraham J. Kauvar, MD, Presidential Award
Abraham J. Kauvar, MD, & Jean Kauvar

Herman F. Kerner Immunology Research Fund
Herman F. Kerner

Boris & Jacqueline Kliot Fund for Pediatric Pulmonary Research
1990 New York Retail & Fashion Industries Dinner

The John R. and Karen K. Klopp Fund for Childhood Asthma and Environmental Research
2005 New York Real Estate & Construction Industries Dinner

The Doris M. Knauff Memorial Fund for ILD Research
Mr. J. William Knauff III

The Fraeda and Bill Kopman Fund for COPD Programs
William H. & Fraeda Kopman

The Lana Cain Krauter and Philip J. Krauter Fund for Basic and Cancer Research
2001 New York Retail & Fashion Industries Dinner

James D. & Marjorie Kuhn Fund for the Childhood Asthma Management Program at National Jewish Health
1994 New York Real Estate & Construction Industries Dinner

The Dr. Albert J. Kukral Memorial Fund for Respiratory Infections
2004 New York Real Estate & Construction Industries Dinner

Lapporte Crystallography Imaging Center
Allen Lapporte

Evelyn and Leonard Lauder Fund
The Lauder Foundation

Joshua Lehman Asthma Research Fund
Ilona V. Katonah, Family & Friends

Richard & Emmy Lou Levin Research Fund for Immune System Diseases
Emmy Lou & Richard Levin

J. Leonard and Myra Levy Family Fund
Mrs. Myra Levy & Family
Liberty Electric Fund for Asthma Research
Mr. & Mrs. Harvey Ball, Mr. & Mrs. Robert Frank

William R. & Nora H. Lichtenberg Pediatric Asthma Fund
Linda Lichtenberg Kaplan & The Lichtenberg Foundation

Lord & Taylor Laboratory for Research in Lung Biochemistry
1981 New York Retail & Fashion Industries Dinner

Sidney M. Louis Memorial Fund
S. M. Louis Fund, Inc.

Steve Love Fund for Asthma Research
Homestead Elementary School

Lung Cancer Research
Anonymous

The Matthew and Andrea Lustig Family Fund for the Advancement of Precision Medicine
2015 New York Real Estate & Construction Industries Dinner

The Harold and Reba Martin Fund for Respiratory Research
Harold & Reba Martin

The Arthur C. and Elizabeth R. Martinez Fund for Childhood Asthma
1994 New York Retail & Fashion Industries Dinner

Michele Sharney Marvins Fund for Pediatric Indigent Care
Mrs. Alex Goldstein Sr.

Esther Mathias Fund for Treatment and Research in Medicine, Nursing and Psychology
Rudolf E. S. Mathias & Camille Mathias

William C. McCahill Jr. Fund for Research in Lung Diseases
1989 New York Real Estate & Construction Industries Dinner

Jonathan L. and Wendy S. Mechanic Fund for Lung Cancer and COPD Research and Treatment Programs
2009 New York Real Estate & Construction Industries Dinner

The Dorris Marcus Mendelsohn Endowment Fund
Estate of Dorris Marcus Mendelsohn

The Robert L. and Susan T. Mettler Fund for Clinical Research in Childhood Asthma
1999 New York Retail & Fashion Industries Dinner

Milken Family Program in Children’s Pulmonary Diseases
Milken Family Medical Foundation

The Robert C. Miller Endowed Fund in Occupational and Environmental Medicine
Janet Schaumburg

Arthur J. Mirante II Fund for Immunological Research
1990 New York Real Estate & Construction Industries Dinner

The Morgridge Academy Fund
Sunshine Chapter of National Jewish Health

William J. & Ruth Morrison Research Fund
Ruth & William J. Morrison

Abraham Moskowitz Laboratory for Asthma Research
Neva & Marvin Moskowitz

Bruce E. and Wendy F. Mosler Fund for Treatment and Research of Pediatric and Adult Asthma
2010 New York Real Estate & Construction Industries Dinner

Joseph & Gail Moss Asthma Research Fund
Gail & Joseph Moss

Theodore and Maxine Murnick Family Endowed Fund for Pediatric Asthma Research
Theodore & Maxine Murnick

Ira & Jacqueline Neimark Laboratory Clinical Pharmacology in Pediatrics
1985 New York Retail & Fashion Industries Dinner

Lee S. and Joyce L. Neibart Fund for Pediatric and Adult Immunology and Rheumatology
2008 New York Real Estate & Construction Industries Dinner

Dolores and Walter Neustadt Jr. Pediatric Asthma Research Fund
Wal-Dot Foundation

New Mexico Fund for Indigent Care
Annual Albuquerque Dinner Donors

Carol D. Nichols Research Laboratories in Immunodeficiency Diseases
1985 New York Real Estate & Construction Industries Dinner

The Arnold & Regina Orlick Fund for Pediatric Immunodeficiencies
1997 New York Retail & Fashion Industries Dinner

The Maurice J. Oringer Fund for Immunologic Research
Estate of Maurice J. Oringer

Morris Perlmutter Fund for Research in Immunology
Sunya P. Kronstadt, Family and Friends

Mary Pickford Fund for Emphysema Research
Mary Pickford Foundation

Bernard Polonsky Fund for Capital Equipment
Bernard Polonsky

The Gene & Ruth Posner Foundation’s Center for Pulmonary Rehabilitation
The Gene & Ruth Posner Foundation

Nathan and Rose B. Posner Research Fund for Emphysema and COPD
Nathan & Rose B. Posner

The Wayne Pralle Memorial Fund for Emphysema and Other Chronic Obstructive Pulmonary Diseases (COPD)
2003 New York Real Estate & Construction Industries Dinner

Mitchel & Florence Kutner Rambar Memorial Fund
Ann R. & Edgar Clark

Rhode Island Fund for LUNG LINE
Rhode Island Friends

Rhode Island Fund for Pediatric Asthma Research
2006 Humanitarian Award Luncheon

Chauncey & Veda H. Ritter Research Program in Arthritis
Mr. & Mrs. Chauncey Ritter

Linnie Belle Roberts Memorial Fund for Research in Asthma
Jack Roberts

Justyn C. Rosen Family Resource Center
Justyn C. Rosen

The Eleanor T. and Samuel J. Rosenfeld Endowed Fund for Asthma Research
The Samuel J. & Eleanor T. Rosenfeld Family Foundation

Louis and Freda Rubenstein Endowment Fund for Indigent Care
Mrs. Louis Rubenstein

Barbara & LeRoy Rubin Fund for Asthma Research
Barbara & LeRoy Rubin
Dr. Nancy Lynne Ruby Fund for Asthma Research
Mrs. Robert N. Ruby

M. Ronald & Myrna Ruskin Clinical ImmunologyDiagnostic Laboratory
1984 New York Retail & Fashion Industries Dinner

The Richard B. and Bette A. Saltzman Fund for Food and Other Allergies
1999 New York Real Estate & Construction Industries Dinner

Thomas J. and Laurie Saylak Fund for Underprivileged and Chronically Ill Children
2006 New York Real Estate & Construction Industries Dinner

Howard Evan Schlessel Foundation Fund
Mr. & Mrs. Walter Schlessel

The Schuble Family Foundation Fund for ILD Research
Joseph R. Schuble Sr.

Andrew Grayson Schultz & Thomas Britton Schultz Memorial Fund for Research in Disorders of the Immune System in Children
1989 New York Retail & Fashion Industries Dinner

Shapiro Family Fund for the Autoimmune Lung Center at National Jewish Health
Leslie & Lenny Shapiro

The Shirley Lee Sherr Fund for Research for Respiratory Diseases
Estate of Belle Sherr

The Joanne Siegel Memorial Fund for the Advancement of Pediatric Care
Lila Siegel, Family & Friends, & Dana Bischoff Noonan

The Stephen B. & Wendy Siegel Fund for Pediatric Asthma & Allergy Research
1992 New York Real Estate & Construction Industries Dinner

The Wendy Siegel Fund for Leukemia and Cancer Research
2013 New York Real Estate & Construction Industries Dinner

Ilse Silten Memorial Fund for Research in Immunology
R. G. Silten

The Clara and Larry Silverstein Fund for Pediatric Asthma and Allergy Research and Treatment
2013 New York Real Estate & Construction Industries Dinner

Amy Simkowitz-Rogers Fund
Sara Simkowitz, Thomas Rogers, & Lucy & Isidore Simkowitz

The Roselyn Simon Memorial Fund for Asthmatic Children
Brian Simon, Randy Simon, Robert Simon, MD, Gary Steiner & Rabbi Baruch Cohon

Samuel W. Spain Endowment for Excellence in Graduate Education
Mrs. Goldye M. Spain

Myra Specthrie Wilson Fund for Lung Cancer Research
David M. Wilson

Steven Spinola Fund for Infectious Diseases
1988 New York Real Estate & Construction Industries Dinner

Conrad D. Stephenson Laboratory for Research in Immunology
1981 New York Real Estate & Construction Industries Dinner

Leonard and Shirley Sterling Research Fund
Leonard & Shirley Sterling

Michael & Eleanore Stobin Laboratory for Pediatric Research
Eleanore & Michael Stobin

Burton M. & Rita Tansky Fund for Research on the Influences of Viruses on the Immune System
1988 New York Retail & Fashion Industries Dinner

The Owen D. and Jennifer B. Thomas Research Fund for Immunology
2000 New York Real Estate & Construction Industries Dinner

Tinkel-Wolfson Research Fund in Basic Immunology
Dr. & Mrs. Alexander Tinkel

The Ralph Tornberg Endowed Asthma Research Fund
Barbara Tornberg, Family & Friends

The Ronald Townsend Fund for Morgridge Academy
Ronald Townsend

Marsha & Kenneth L. Tucker Library Fund
Marsha & Kenneth L. Tucker

The Hal J. and Shari Upbin Fund for Immunology Research
2013 Retail & Fashion Industries Dinner

Van Pelt Foundation Research Fund
Directors of the Van Pelt Foundation

The Mark A. and Lisa J. Walsh Fund for Immunology and Allergy Research
2001 New York Real Estate & Construction Industries Dinner

Mary Nan West Memorial Fund
2001 San Antonio Dinner

Thomas D. Welch Memorial Fund for Antioxidant Research in Lung and Immune Diseases
1997 New York Real Estate & Construction Industries Dinner

Samuel L. Westerman Immunology Research Fund
Trustees of the Samuel L. Westerman Fund

Medora White Research Fund
Family & Friends in Dallas, Texas

The Helen Wohlberg & Herman Lambert Laboratory for Pharmacokinetics Research
Helen Lambert

Melvin & Elaine Wolf Pediatric Fund
Melvin & Elaine Wolf Foundation

Sidney A. Wolff Patient Education Program
Joseph C. & Clare F. Goodman Memorial Foundation

Wu & Ng Families Fund for Rehabilitation
Chin Hon & Pik Lin Wu

Allan & Joyce Zidell Tuberculosis Research Laboratory
Joyce & Allan Zidell

Ina Zipper Memorial Fund for Immunological Research
Family & Friends

The Natalie V. Zucker Research Center for Women Scientists – An Endowed Fund to Support Women Doctors and Researchers
Dr. Natalie V. Zucker

Zuckerman Family/Canyon Ranch Structural Biology/Crystallography Lab
Mel Zuckerman & Family, & Canyon Ranch
RESEARCH AND EDUCATIONAL SUPPORT

The following corporations, foundations, organizations and individuals provided research grants, contract and educational support for a variety of investigators and laboratories at National Jewish Health.

Actelion Clinical Research, Inc.
Aeolus Sciences Inc.
Afferent Pharmaceutical, Inc.
Aimmune Therapeutics, Inc.
Alex's Lemonade Stand Foundation
Allinaire Therapeutics
Alpha One Foundation, Inc.
AlphaNet, Inc.
American Heart Association
American Thoracic Society
American Lung Association
Amgen, Inc.
Anthera Pharmaceuticals, Inc.
Arena Pharmaceuticals, Inc.
AstraZeneca Pharmaceuticals LP
aTYR Pharma, Inc.
Augusta University
Bayer Healthcare
Pharmaceuticals, Inc.
Bellerophon Pulse Technologies, LLC
Benaroya Research Institute at Virginia Mason
BioResponse
Body Vision Medical, LTD
Boehringer Ingelheim Pharmaceuticals, Inc.
Boettcher Foundation
Boston Children’s Hospital
Boston Scientific Corporation
Brigham & Women’s Hospital
Celgene
Center for the Advancement of Science
Children’s Hospital of Pittsburgh
Children’s Hospital Philadelphia
Colorado State University
Colorado Department of Public Health & Environment
Complexa, Inc.
COPD Foundation
Corbus Pharmaceuticals, Inc.
CSL Behring LLC
Cystic Fibrosis Foundation
Cystic Fibrosis Foundation Therapeutics
DBV Technologies S.A.
Denver Health & Hospital Authority
Drawbridge Health, Inc.
Eli Lilly and Company
Eppley Foundation for Research
Evidera, Inc.
Fibrogen, Inc.
Fidia Pharma USA, Inc.
Flight Attendant Medical Research Institute
Forrest A Shook Foundation for Sarcoidosis Research
Gates Foundation
Genentech, Inc.
Gilead Sciences, Inc.
GlaxoSmithKline
Global Blood Therapeutics, Inc.
Grifols
Hoffman-LaRoche, Inc.
Horizon Therapeutics, LLC
Icahn School of Medicine at Mount Sinai
Incyte Corporation
Insmed, Inc.
IQVIA RDS, Inc.
Janssen Research & Development
Jecure Therapeutics, Inc
John Hopkins University
Juvenile Diabetes Research Foundation International
Kaiser Permanente
Linda Crnic Institute for Down Syndrome
Mallinckrodt ARD, Inc.
MatRx Therapeutics, Inc.
Medimmune, Inc.
Multiclonal Therapeutics, Inc.
National Institutes of Health
National Science Foundation
Northwestern University
Novartis Pharmaceutical Corp
Oak Ridge Associated University
OMERACT Special Interest Group
Optimum Patient Care Global Limited
Oregon Health & Science University
Ohio State University
Parexel International, LLC
Parker B. Francis Fellowship Program
Pearl Therapeutics, Inc.
Penn State Milton S. Hershey Medical Center
Pennsylvania State University
Pfizer, Inc.
Pharmaceutical Research Associates, Inc.
PneumRx, Inc.
Polinger
PPD Investigator Services, LLC
Promedior, Inc.
ProMetic BioTherapeutics, Inc.
ProQR Therapeutics I B.V.
Proteostasis Therapeutics, Inc.
Pulmonary Fibrosis Foundation
Reata Pharmaceuticals, Inc.
Regeneron Pharmaceutical, Inc.
Renovion
ResMed Corp
Respiriotics, Inc.
Rho, Inc.
Robert Wood Johnson Foundation
Rose Community Foundation
RTI International
Sanofi US
Sanofi Genzyme
Savara, Inc.
SciBac, Inc.
Seattle Children’s Hospital
Self Care Catalysts
Siemens Medical Solutions USA, Inc.
Smart Practice
State of Colorado
Teva Pharmaceutical
Theorem Clinical Research, Inc.
U.S. Department of Defense
U.S. Department of Veterans Affairs - Eastern Colorado Health Care System
U.S. Environmental Protection Agency
U.S. Food & Drug Administration
U.S. Health Resources & Services Administration
United Therapeutics Corporation
University of Alabama Birmingham
University of Arizona
University of California - San Francisco
University of Cincinnati
University of Colorado - Denver
University of Illinois at Chicago
University of Iowa
University of Nebraska Medical Center
University of North Carolina
University of Nottingham
University of Pittsburgh
University of Utah
Vanderbilt University
Vertex Pharmaceuticals
Viv HealthCare
Wake Forest University
Weill Cornell Medical College
CALIFORNIA
Los Angeles Real Estate and Financial Services Breath of Life Golf Classic
Chairs
Anthony Behrstock, Commonwealth Land Title
David Sonnenblick, Sonnenblick-Eichner Company

Los Angeles Professional Services Black & White Ball
Honorees
Sydnee Breuer, Rosenthal & Rosenthal of California
Nicholas A. Rozansky, Brutzkus Gubner Rozansky Seror Weber LLP
Dinner Co-Chairs
Gail K. Bernstein
Robert Ezra, Freeman, Freeman & Smiley LLP
Ronald S. Friedman, Marcum LLP
Robert K. Lewin, CIT Commercial Services
Mark Levinson, Carlton Fields, LLP
Debbie Steinberg, Former Honoree

Hoops & Hoopla
Coaches
Peter Fox, RK Mechanical
Bill Gregor, Mortenson Construction
Jerry Lafiten, BKD, LLP
Crystal Peden, The CPI Group
Tom Tarver, Greiner Electric
Kris Wintroub, Greiner Electric

Assistant Coaches
Richard Kalisek, BKD, LLP
Mike Narum, The CPI Group
JR Wiles, Northpointe Bank

Charity Poker Night 3
Co-Chairs and Sponsors
Bo Brownstein & Francois Safieddine

Mercedes Benz of Denver Rev the Runway Fashion Show Presented by Neiman Marcus
Event Chairs
Molly Fortune
Streeter McClure
Libby Weaver
Honorary Chairs
Robin Chotin
Bonnie Mandarich
Abby Perlmutter Miller

FLORIDA
New Directions for Women Luncheon
Chairs
Susan W. Goldstein
Shirley Stern

New Mexico
36th Annual New Mexico Spirit of Achievement Awards Dinner
Honorees
The Cinco Amigos
Jason Harrington
William Lang
Steve Maestas
Jerry Roehl
Kevin Yearout
Ambassador Ed L. Romero
Dinner Chair
Sherman McCorkle

WASHINGTON, D.C.
22nd Annual Capital Area Breath of Life Golf Classic
Co-Chairs
Alan Bubes
Michael B. Scheffres, Scheffres Laundry Service

Honorary Chair
Solvin W. Gordon, Gordon Insurance
Robert M. Keats
Dale D. Schuble, Schuble Family Foundation

NATIONAL JEWISH HEALTH EVENTS
On February 23, 2019, more than 1,100 people gathered at the 22nd Annual Beaux Arts Ball to raise $2.3 million for National Jewish Health. Following a theme of “The World’s Greatest Showman,” the ballroom was transformed into a big top. As guests entered the room, they were greeted and entertained by acrobats rolling inside giant hoops, balancing acts, people on stilts, aerialists flying about the room and a fanfare of music and costumes. The entertaining theme led to serious business as the paddle-raising “fund-a-need” portion of the evening raised a record-breaking $760,000 for research and care of life-threatening allergies.

Grand Marshal Honorees
Faye & Steve Demby
Kathleen & William J. Hybl
Wendy & Jimmy Miller
Kate Paul & Michael Passmore

Event Co-Chairs
Katie & Adam Agron
Drs. Goldie & Joel Cohen
Alissa & Matt Joblon
Karen & Michael Long
Nancy & Earl Wright
Kerry & Dr. Gerry Zarlengo

Event Executive Committee Members
Anne & Rich Baer
Sue & John Bolger
Sunny & Norman Brownstein
Brad Busse
Robin & Steven Chotin
Denise & Warren Cohen
Jennifer Crick & Justin Cooper
Lindsey & Stanton Dodge
Janie & David Eves
Debbie & Michael Feiner
Arlene & A. Barry Hirschfeld
Rebecca & Lewis Kling
Carrie & John Morgenridge
Shereen & Michael Pollak
Laszlo “Lots” Pook
Kristin & Blair Richardson
Ellen Robinson
Susan & Eddie Robinson
Maja & Mark Rosenquist
Linda & Rich Schierburg
Debbie & Don Silversmith
Kelly & Marc Steron
Ellen Stewart & Donald Vancil
Sarah Walker

Event Sponsors:
Presenting Sponsor
Morgridge Family Foundation

Greatest Showman Sponsor
Iris & Michael Smith

Platinum Sponsors
Arrow Electronics/Karen & Michael Long
The Baer Family
Hyde Park Jewelers/Shereen & Michael Pollak

Gold Sponsors
Baker Botts LLP
Bow River Capital Partners/Blair & Kristin Richardson Foundation
Brownstein Hyatt Farber Schreck
The Chotin Foundation/Richardson Foundation
David & Laura Merage Foundation
MDC Foundation
O’Melveny & Myers LLP
Willkie Farr & Gallagher LLP

Pictured left to right: Beaux Arts Ball Grand Marshals William J. Hybl, Steve and Faye Demby; National Jewish Health President and CEO, Michael Salem, MD; and Grand Marshals Kate Paul and Michael Passmore, and Wendy and Jimmy Miller
The New York real estate and construction industries gathered December 8, 2018, for the 50th consecutive year to raise funds in support of National Jewish Health. The 50th annual Winter’s Evening Real Estate and Construction Industries Dinner Dance at the Grand Hyatt New York honored Lloyd Goldman, president of BLDG Management Co., Inc., for his significant civic and charitable contributions and raised $2 million for pediatric allergy and respiratory care at National Jewish Health.
**Chairman’s Award**

The Chairman’s Award for Special Achievement is presented by the chair of the Board of Directors to recognize those who have made exceptional contributions to National Jewish Health.

**2019**  
The Greiner Family  
Ronald S. Friedman  

**2015**  
Murray D. Fischer  

**2013**  
Anne & Norman K. Jacobson  
Neva & Marvin I. Moskowitz  

**2011**  
Boettcher Foundation  
Adolph Coors Foundation  
Kenneth L. Tucker  

**2010**  
Molly Blank  
H. A. & Mary K. Chapman Charitable Foundation  
Mrs. Frances B. Cohen  
Brian Greenspun  

**2008**  
Edelstein Family Foundation  
Mrs. Edith S. McAllister  
Milton Schneiderman  

**2006**  
Doug & Dale Anderson  
Bella Feinstein  
Alex Fryburg  
Rachel Kodanaz  
Taner Kodanaz  
Steve G. Schorr  

**2005**  
Amy M. Murnick, Jay M. Murnick & Lee S. Murnick  
(New York AIR Society)  
Myra Schaps  
Van Pelt Foundation  

**2004**  
Grand Aerie Order of Eagles  
C.L.C. Kramer Foundation  
Armstrong McDonald Foundation  
Abraham & Sonia Rochlin Foundation  

**2003**  
Carol Aaron  
Philip Leitman  
Lucille Raphael  
Dale & Joseph Schuble  
Ralph Tornberg  

**2002**  
Daniel Freed  
Irina Jacobson  
Jeffrey H. Kapor  
Samuel Lewis  
Robert Paller  
Lila Siegel  
David Sonnenblick  

**2001**  
Joan & Stanford Alexander  
Herbert L. Ash, Esq.  
Bruce H. Corbin  
John Knott  
Ambrose Monell Foundation  
Vickie & Trygve E. Myhren  

**1999**  
Carole & Albert Angel  
Marianne Cohn  
Roger Gibson  
David Liniger  
Samuel J. Rosenfeld  
Melba Steeg  

**1998**  
Maurice Austin  
William Gold II  
Mike O’Callaghan  
Ron Ruskin  
Allan Zidell  

**1997**  
Joseph J. Carroll  
Walter F. Imhoff  
Donald W. Hoagland  
Wendy Siegel  
William D. White Jr.  

**1996**  
Leonard Boxer  
Larry Buchanan  
Kenneth Chirba  
Cary Marmis  
Henry Zarrow  
Jack Zarrow  

**1995**  
Joseph Berenbaum, Esq.  
Sunya Kronstadt  
Michele S. Marvins  
New York AIR Society  

**1994**  
Robert L. Mettler  
Carol D. Nichols  
Randy Rutherford  

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**President’s Award**

The President’s Award, presented by the president of the institution, pays tribute to business and philanthropic leaders whose support goes far beyond the usual to promote the mission and vision of National Jewish Health.

**2018**  
Robert E. Helpern  

**2017**  
Erwin W. Gelfand, MD  

**2014**  
William Gold II  
Philip H. Karsh  
Edward A. Robinson  

**2013**  
The Hearst Foundations  
Dr. Antonio J. L. Simoes  

**2011**  
Roger A. Silverstein  
Allan Zidell  

**2010**  
Rich Baer  
Natalie Zucker  

**2009**  
Diane & Charles Gallagher Family Foundation  

**2008**  
Monfort Family Foundation  

**2005**  
Myra Levy  
Sherman McCorkle  
Drs. Harold & Mary Zirin  

**2003**  
Thomas M. Flexner  
James D. Kuhn  
Milton Morris  
Wendy Siegel  

**2002**  
Molly Blank  

**2001**  
Seryl & Charles Kushner  

**2000**  
Louise & Richard Alderson  

**1999**  
The Honorable Ben Nighthorse Campbell, U.S. Senator  

**1998**  
Norman Brownstein  

**1996**  
Alan Landsburg
Lorber Award

The Arthur B. Lorber Award for Distinguished Service, the highest honor at National Jewish Health, recognizes singular achievement in helping to advance medical science. Under Arthur Lorber’s leadership, the Sheltering Home at National Jewish Health grew from an orphanage into the premier treatment and research center for respiratory diseases in the United States.

2017
Carrie & John Morgridge
2012
The Honorable Daniel K. Inouye, U.S. Senator
2010
Michael & Iris Smith
2008
Norman Brownstein, Esq. Wendy Siegel
2004
Herbert L. Ash
2002
The Fund to Cure Asthma
   Nancy & James Berry Hill
   Marjorie & Stephen Raphael

2001
Albert D. Angel
2000
Sunya P. Kronstadt
1999
Robert L. Mettler
1997
Carol D. Nichols
1996
Peter M. Henson
1995
Burton M. Tansky
1994
Larry A. Silverstein
1993
Leonard M. Perlmutter
1991
J. Peter Grace
1990
Philippa Marrack, PhD, & John Kappler, PhD
1989
Conrad D. Stephenson
1988
Cecil Green & Howard V. Rickenberg, PhD
1987
Richard S. Farr, MD
1986
Robert L. Silber & David S. Touff
1985
Arthur Robinson, MD
1984
Dollie & Jack Galter
1983
Richard N. Bluestein
1982
Andrew Goodman

Legacies of Hope

The Legacies of Hope is a society established to recognize all those supporters who have included National Jewish Health in their estate and financial plans, including a will, charitable gift annuity, trust or insurance policy. These gifts will live on for generations, helping to ensure that National Jewish Health will continue its mission.

The following names are new Legacies of Hope members who added National Jewish Health to their estate plans July 1, 2018 – June 30, 2019.

Arizona
Diane Goss Reynolds
Daniel & Gail S. Tenn

California
Anonymous
Janet E. Grove & Carolyn Greer-Gili
Natalie G. Hall
Philip Malinsky

Colorado
Anonymous
Gil & Nancy Berman
Golda and Shelly Friedstein
A. Barry and Arlene Hirschfeld
Margie Z. McNamara

Illinois
Anonymous
Elisabeth W. Szegho
Lester Sutker

Kansas
Dixie Childs-Smith*
Robert Litan

Maryland
Anonymous

Michigan
Anonymous

Nevada
David Salo

New Jersey
Elizabeth A. Keat

New Mexico
Gary Weisbart

New York
Anonymous
Anonymous
Georgia George
Barry L. Hartglass
Edward Meckeneck
William M. Troetel

Pennsylvania
Anonymous
Anonymous
Antonio J. L. Simoes

Texas
Anonymous
Alfred D. Hughes
Patricia Hughes

Virginia
Anonymous
Herman S. Blumenthal

Wisconsin
Anonymous
Those who remember National Jewish Health in their estate plans leave a lasting legacy in support of our programs. During fiscal year 2019, the friends listed below remembered National Jewish Health with bequests that will further our mission.

ARIZONA
Harry & Sylvia C. Mayer
Glen Michael Millard
Wanda Wright

ARKANSAS
Alvin S. Tilles

CALIFORNIA
Barbara D. Amberson
Florence E. Buckley
Astrea Garner Gorin
Harold Halperin
Claudia Hellmann
Lorane W. Katz
Miriam Lasker
Harry W. Ofshay
Charles & Mary Lee Scheid

COLORADO
Howard Bagdad
Lillian Bloom
Hazel M. Crismon
Bernice C. Eisenberg
Gloria S. Fine
Arthur Hayutin
Edith G. Held
Betty J. Hoch
Terrie L. McAlarney
Esther J. Pressel
Daniel M. Scariano
Regina M. Quackenbush

CONNECTICUT
Beatrice Mangin

FLORIDA
Harry Eisenoff
Miriam M. Krell
Edythe B. Sheinbaum
Marion R. Stallman

ILLINOIS
Jeanette Chalet
Harold Heyward
Nanette Joelson
Michael Neigoff
Morris Thikoll

LOUISIANA
Sol I. Courtman, M.D.

MICHIGAN
Elizabeth Van Leeuwen

MISSOURI
Robert B. Kahn

NEVADA
David Eddings
Joseph Raba, Jr.

NEW HAMPSHIRE
Harry G. Lehnert

NEW JERSEY
Ethel & Alex Kargman Endowment Fund of the Jewish Community Foundation of New Jersey
Gerda Petzall
Esther D. Rose Family Trust
Sidney Rose Family Trust
Larry Stock

NEW MEXICO
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Former Asthma Patient Runs 100th Half-Marathon for National Jewish Health

Fifty years after receiving life-saving asthma care at National Jewish Health, Kevin Buron used his passion for running to raise funds for the hospital.

“By the time I was 2, I had been hospitalized eight times, and the doctors that were treating me in the Chicago area were not able to get my asthma under control,” said Buron, who now lives in St. Paul, Minnesota. “The doctors told my parents they needed another solution, as they were out of options.”

National Jewish Health was the solution. “My grandmother and I took a train to Denver, and National Jewish Health became my home for the next 18 months,” said Buron. “National Jewish Health never charged my family for any of the services I received.”

Hospital faculty and staff provided outstanding care and treatment, educated Kevin’s parents about asthma, and ultimately helped him gain control of his condition. He said his parents credited National Jewish Health with saving his life.

While traveling through Denver recently, Kevin and his wife, Michelle, visited the nation’s leading respiratory hospital. They were impressed by what they saw, and Kevin became inspired to give back by raising funds for the hospital’s Pediatric Sleep Center.

Children in the Pediatric Sleep Center are evaluated for sleep disorders, such as sleep apnea and restless sleep, as well as for problems falling or staying asleep. Pediatric sleep experts determine the cause of each child’s sleep disorder and develop personalized recommendations to improve their quality of life. Patients have access to the latest pediatric clinical trials and most effective treatments to help them get the sleep they desperately need.

In May, Buron, an avid runner, collected and matched contributions in honor of his participation in his 100th half-marathon, which he ran in Lake Minnetonka, Minnesota. “I wanted to say thank you for what National Jewish Health did for my family and me so many years ago,” Buron said. “Achieving this milestone would not have been possible without the incredible care I received as a child.”
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Zwicker Electric Co., Inc. (NY)
Marc J. Zwillinger & Kirsten J. Chadwick (MD)

*Deceased
National Jewish Health is the leading respiratory hospital in the nation. Founded 120 years ago as a nonprofit hospital, National Jewish Health today is the only facility in the world dedicated exclusively to groundbreaking medical research and treatment of patients with respiratory, cardiac, immune and related disorders. Patients and families come to National Jewish Health from around the world to receive cutting-edge, comprehensive, coordinated care.
#1 in Respiratory Care

National Jewish Health has been named the #1 hospital in the nation for pulmonary care by *U.S. News & World Report* in its 2019 – 2020 Best Hospital rankings. This is the 18th year National Jewish Health has been in the #1 spot on that list.

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