# FOUNDATION FOR SUCCESS BLUEPRINT FOR THE FUTURE



Science Transforming Life®

# 2010 ANNUAL REPORT

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# FOUNDATION

A successful enterprise, like a well-constructed building, must have a strong foundation. More than 110 years of excellence in patient care, research and education have laid a rock-solid foundation for another century's worth of excellence. In addition, during the past three years National Jewish Health has assembled the building blocks for a successful implementation of *Decade of Innovation: Strategic Plan 2017*, our pioneering effort to develop the field of preventive and personalized medicine.





Michael Salem, MD President and CEO The Carole and Albert Angel Presidential Chair

# **Our Strategy Is On Track**

In February 2007 the National Jewish Health Board of Directors unanimously approved a 10-year strategic plan, *Decade of Innovation: Strategic Plan 2017*. That plan called for an ambitious expansion while continuing to lead as a preeminent academic health center.

As we were moving into the first years of our plan, very few foresaw the severe recession that would soon come. At National Jewish Health, we saw its impact in our investments, substantially increased demands for charity care and a challenging fundraising environment.

The strength of an institution, however, can be judged by its reaction to difficult times. Thanks to both commitment and sacrifices by a talented, creative, passionate and dedicated faculty and staff, and the guidance and help of our Board and Trustees, we are pleased to report that National Jewish Health has enjoyed a very successful year. Our investments have regained their value, benefits have been restored and charitable giving is recovering. We appear to have weathered the economic storm and are now looking over the horizon to a bright future.

In fact, during the first three years of our strategic plan, through the depths of the recession, we have enjoyed substantial growth — in patient care, research programs and new faculty. We have achieved all of the controllable milestones set for the plan's first three years, and are on track to continue fulfilling the strategic vision embodied in the original plan.

During the past three years we have created several new tools and infrastructure that will allow us to truly integrate our research and clinical efforts at the point of the patient. Among our accomplishments are:

- Substantial increase in new, distinguished research and clinical faculty
- Institutional tissue biobank
- · Electronic health records
- Comprehensive research database encompassing the biobank, electronic health records and other information resources
- Center for Genes, Environment and Health
- · Proteomics, mouse genetics facility
- Institute for Advanced Biomedical Imaging®
- Minimally Invasive Diagnostic Center
- Lung Cancer Center
- Molecular Diagnostics Laboratory
- · New strategic alliances
- New clinical services in cardiology, gastroenterology and NJ4kids in pediatrics
- Substantially increased patient volume and research funding

These new tools and infrastructure improvements will continue to serve as the foundation on which we will build the National Jewish Health envisioned in our 10year vision. Several of them are described in more detail in the following pages.

Our foundation, however is more than just PET scanners, research databases and gene sequencers. Generous donors are, and always have been, integral to the ongoing success of National Jewish Health. Larry Silverstein and his son Roger and the Hearst Foundations, highlighted on pages 8-10, are examples of steadfast donors who have supported us throughout our history. Dale Schuble and her family (page 17), the Boettcher Foundation (page 23), and 200 extraordinary guests at this year's Beaux Arts Ball (page 25) are examples of crucial support that will enable us to achieve success in the future.

The blueprint for that successful future is our strategic plan, which contains a powerful set of ideas and solutions that will allow us to:

- 1. Innovate and lead as an academic health center
- 2. Remain preeminent in our areas of focus
- 3. Maintain our collegial culture; and
- 4. Become more self-sufficient over time.

Every aspect of our plan is coordinated to fulfill our promise of applying the best science to improve the lives of millions of people across the country and around the world – Science Transforming Life<sup>®</sup>. Articles throughout this annual report describe how scientific research is leading us forward, revealing the causes of disease and prospects for treatments and cures.

On page 14, you can meet 25-year-old Lindsey Alexander, one of an increasingly valuable cohort of asthma patients in the Childhood Asthma Management Program continuation study, who have contributed to better asthma care for millions of patients.

Cell biologist David Riches, PhD, and his colleagues' efforts to understand the biological pathways leading to scarring in the lungs have revealed a class of enzymes that hold great promise for treating the devastating disease idiopathic pulmonary fibrosis (page 16). Exploring the intricate details of how molecules in the immune system bind and fit together has helped John Kappler, PhD, and his colleagues make important discoveries that point to treatments for cancer, diabetes and chronic beryllium disease (page 22).

Bringing such discoveries rapidly from the laboratories to the patient is the basic premise of our strategy. We continue to build translational research programs in

Tom Gart Chair, Board of Directors

asthma, COPD, cardiology, lung and other cancers, immunology, inflammation, and infectious diseases and allergies.

We are a victim of our success, however; we are rapidly outgrowing our existing facilities. Our newest building, the Iris and Michael Smith Clinics and Laboratories, is completely occupied, and we are now in the process of moving some departments off our main campus. We will need additional research and patient-care space if we are to continue our positive trajectory. We are developing a Master Campus Plan to address our urgent space needs.

In sum, this is an exciting time at National Jewish Health. We believe we have weathered the recent storm. After an impressive start, we have a detailed plan that lays out a comprehensive blueprint for the future.

There are still many challenges ahead of us. We feel confident, however, that if we continue to act boldly, National Jewish Health has a brilliant future.

Tom Gart and Michael Salem, MD

# **Building Blocks Lay a Foundation for Success**

In January 2007 the National Jewish Health Board of Directors approved *Decade of Innovation: Strategic Plan 2017*, which laid out a vision of National Jewish Health as a pioneer in the development of personalized medicine. In the three and a half years since, National Jewish Health has created several new institutional programs that lay the foundation for successful implementation of the strategic plan.

# MINIMALLY INVASIVE DIAGNOSTIC CENTER

Recent advances in technology have made it possible for pulmonologists, gastroenterologists and others to perform in an outpatient setting a variety of diagnostic and therapeutic procedures that previously required invasive surgery and a stay in the hospital. In late 2007 Ali Musani, MD, FCCP, joined the faculty to bring those advanced technologies to National Jewish Health in the Minimally Invasive Diagnostic Center (MIDC).

Dr. Musani performs early diagnosis and staging of lung cancer in patients who would otherwise wait months for a diagnosis. He places stents to open airways closed by cancer and other disorders. He frequently removes foreign bodies, from earrings to fish bones, that people have inhaled into their airways. Physicians throughout National Jewish Health also perform many other procedures in the MIDC, including bronchoscopy, endoscopy, colonoscopy, laryngoscopy and allergic desensitization.

# INTEGRATED BIOINFORMATION AND SPECIMEN CENTER

National Jewish has combined millions of data points and thousands of tissue samples

into an extraordinary tool that allows basic scientists and clinicians to collaborate on innovative research projects.

The Integrated Bioinformation and Specimen Center, or "biobank," contains blood, cells, urine, lung fluid, and other tissue samples collected from more than 2,000 patients. These tissue samples are linked through a database with electronic medical records, research data and other information from patients who donated them.

The biobank provides a rich resource for researchers to test hypotheses, search for clues to the origins of disease and understand the effects of different medications. Pediatrician Daniel Searing, MD, used the research database to discover that low levels of vitamin D are associated with more asthma symptoms and greater medication use. More important discoveries are sure to emerge from the database.

### **ELECTRONIC HEALTH RECORDS**

Electronic health records are widely recognized as an important tool to increase efficiency and safety in patient care. Instead of tracking down paper charts stored in remote filing rooms, physicians can instantly retrieve medical records on computers throughout the institution. They see a patient's history, track and order prescriptions, order tests and review results. Staff no longer struggle to read handwritten notes and prescriptions.

We are also developing an online patient portal that will allow patients to electronically view their own health information, refill prescriptions, email their doctors and nurses, and obtain information about their medical condition and upcoming tests.

## CENTER FOR GENES, ENVIRONMENT AND HEALTH

The Center for Genes, Environment and Health, led by David Schwartz, MD, offers expertise and cutting-edge technology to investigate the genetics of complex lung and immune-related conditions. The Center helps researchers understand how genes work in biological systems, how genetic variants contribute to disease and how treatments produce varied responses.

These strategies will enable the development of innovative approaches to disease prevention, early diagnosis and personalized therapeutic intervention.

# INSTITUTE FOR ADVANCED BIOMEDICAL IMAGING®

The Institute for Advanced Biomedical Imaging<sup>®</sup> at National Jewish Health, the result of a strategic alliance with Siemens Medical Solutions, combines our specialized expertise with advanced imaging technology from Siemens to provide unprecedented diagnostic capabilities for patients. Siemans and National Jewish Health are also collaborating on the development of novel diagnostic techniques such as better detection of potentially cancerous lung nodules, more precise characterization of chronic obstructive pulmonary disease, and reduced exposure to radiation.

# MOLECULAR DIAGNOSTICS LABORATORY

The Molecular Diagnostics Laboratory (MDx), led by Preveen Ramamoorthy, PhD, uses the wealth of information on genetics, proteomics and biological pathways to develop diagnostic and predictive tests. The MDx has developed 13 tests in its first three years, including a rapid test to identify individual flu strains, and one to predict a

patient's response to warfarin, prescribed for prevention of heart attacks and strokes.

The lab will soon offer tests for immune deficiency. Dr. Ramamoorthy and his colleagues are also planning tests for genetic mutations that could guide cancer treatment.

### **NEW EXPERIMENTAL TOOLS**

Several new experimental tools increase research capabilities on campus. A mouse transgenic facility allows researchers to investigate the role of different genes by adding, deleting, silencing or activating different genes in mice. The proteomics laboratory allows researchers to identify specific proteins in their biological samples. Scientists' ability to see inside cells has taken a major step forward with the upgrade of fluorescent microscopes, development of enhanced capabilities to image live cells, and the purchase of a state-of-the-art confocal microscope.



# **Growth Continues Through Economic Downturn**

In spite of the difficulties in the global economy National Jewish Health has expanded its faculty and staff, seen significant growth in patient visits, clinical revenue and research grants.

> "The hard-work, dedication and sacrifices of the faculty and staff at National Jewish Health have allowed us to overcome the most serious economic downturn in decades, and grow this institution as planned," said National Jewish Health President and CEO Michael Salem, MD.

## **CLINICAL SERVICES**

Since the implementation of *Decade of Innovation: Strategic Plan 2017* National Jewish Health has offered new services in cardiology, gastroenterology, imaging, diagnostics, interventional pulmonology and lung cancer. We have also created a network of nine locations with multispecialty pediatric and adult clinics in Aspen, Vail, Highlands Ranch, Littleton, and south metro Denver; sleep centers in Broomfield and Littleton; and intensive care at Rose and Swedish medical centers.

### **PATIENT VISITS**

With the increase in faculty and services, National Jewish Health patient visits have grown significantly. Since the beginning of the 2008 fiscal year, outpatient clinic visits have grown 150 percent to more than 61,000 in the past year. (For detailed financial information, see the Financial Report on page 26.)

### WELLNESS

National Jewish Health wellness programs have enjoyed robust growth as well. Since January 2008, the tobacco-cessation quitlines have added six states (Iowa, New Mexico, Minnesota, Utah, South Dakota and Kentucky) to its client list bringing to 10 the number of states served. In that same period four health plans and companies (SuperWell Health Plans, CSX Corporation, Teletech and VF Corporation) signed up for Quitline services from National Jewish Health.

In early 2008, National Jewish Health expanded its wellness offerings, launching the FitLogix<sup>®</sup> weight-management program. The first FitLogix<sup>®</sup> customer, Colorado Public Employees Retirement Association, has been joined since then by companies that collectively employ more than 200,000 people.

### RESEARCH

Bolstering research efforts has been another key to our institutional growth. Our researchers have shown an extraordinary ability to develop compelling research proposals that earn funding. Proposals to study eczema and infections, food allergies, and lung genomics all earned multi-million dollar grants. Research funding, mostly from the National Institutes of Health (NIH),



grew to \$65 million in fiscal 2010, up 35 percent from 2007 in spite of flat NIH budgets.

# **FACULTY AND STAFF**

The hiring of faculty and staff has been vital for the growth. More than 70 new faculty members have been hired in the past three years. In addition more than 200 full-time staff positions have been added.

National Jewish Health did not escape the effects of the recession, however. All National Jewish Health employees sacrificed part of their compensation to preserve the maximum number of employees.

## TECHNOLOGY

More than \$27 million has also been invested in capital improvements, including upgrading and obtaining new technology, from the Institute for Advanced Biomedical Imaging<sup>®</sup> to the Minimally Invasive Diagnostic Center, the Integrated Bioinformation and Specimen Center and the Center for Genes, Environment and Health.

"We have made a substantial investments in both people and technology in the past several years," said Dr. Salem. "These investments allow National Jewish Health to remain at the cutting edge of medicine and science."

### **CAMPUS LIMITS**

Due to the growth, space is now at a premium on the 17-acre main Denver campus. Off-campus parking has been leased to accommodate additional employees. In the next year, several support staff departments will move off-campus to make room for additional faculty, staff and clinical rooms.

A master campus plan has been formulated to increase capacity on the main campus over the next several years.

# Silverstein Support a Family Affair in New York

At first glance Larry and Roger Silverstein seem quite different. Larry, CEO of Silverstein properties, sports a jubilant orange tie, striped shirt and flowing hair; his son, Roger, a senior vice president, dresses in muted colors and close cropped hair. But, in fact, the two have much in common. They're both sharp businessmen, unflappable in the complex, frenetic universe that is New York real estate. They're both passionate about their work and about the city whose skyline they help shape. And they both suffered from asthma — really awful, suck-your-breath-away asthma.

"I could barely breathe," said Larry, about his condition, which hit him worst in his thirties.

He tried everything he could find in New York. Nothing worked — until he took the 1,600mile flight to Denver and found an answer at National Jewish Health. It was 1965. Doctors at National Jewish were at the forefront of research. Then, as now, they thought out of the box. For Larry, they considered drugs other clinicians thought appropriate only for children. They worked.

"It was transformational!" he said, from his 38th floor office overlooking the Manhattan skyline. "Transformational! The treatment worked almost immediately."

Naturally, when Roger developed the condition in the 1990s, he also headed to National Jewish. "I had a hard time climbing stairs before I went to National Jewish Health," he said. Once treated, he started doing triathlons and marathons.

This led to something else Larry and Roger have in common: their dedication to National

Jewish Health. In a city where New Yorkers rarely have 15 minutes to spare, they have provided innumerable hours of support year after year, as trustees, donors and supporters of National Jewish Health events.

"They have been very generous donors," said Irving Borenstein, senior director of National Jewish Health special events in New York. "But it is not just about writing checks. They've rolled up their sleeves and opened up their homes. They have been instrumental in the success of our New York events."

In 1969, Larry Silverstein helped launch the Real Estate & Construction Industries' Winter's Eve Gala. Since then, his constant participation and close guidance have helped turn it into one of the industry's must-attend galas and the largest, most successful National Jewish Health event. Last year, in spite of difficult economic conditions, the Winter's Eve Gala raised more than \$2 million. Since 1969, it has raised close to \$50 million to support research and care at National Jewish Health.



New York real estate icon Larry Silverstein (left) and his son Roger have generously supported National Jewish Health since they were both successfully treated for asthma.

In recent years, Roger has focused on bringing a new generation of supporters into the National Jewish Health fold. Roger helped found the New York Air Society 20 years ago and has co-chaired it for the past three years. In April 2010 its cocktail benefit, "The Sky's the Limit," raised nearly \$170,000 for National Jewish Health.

Someone once asked Larry, "Why National Jewish Health?" — to which he replied, "I had asthma, and this was the one institution

that could help me. They're extraordinary." What's more, both he and Roger have referred friends — with happy results. They go in sick. They come back better.

"We're grateful for what National Jewish Health has done for our family," said Larry. "And we're impressed by the sensitivity of the doctors, the quality of care. They're really there for you, and we're committed to them 100 percent. " "Our support for National Jewish Health is unfettered," said Roger.

# Hearst Foundations: Support for the Long Haul

The Hearst Foundations have supported National Jewish Health for so long that their first contributions and its origins are shrouded in legend. There is no doubt, however, about its continuing support for excellence at National Jewish Health.

As the legend goes, sometime before the Second World War, one of William Randolph Hearst's employees came down with tuberculosis. Mr. Hearst, infamous newspaper magnate, took a special interest. He made sure the patient was well cared for, which included treatment at National Jewish Health. Mr. Hearst was so impressed with National Jewish Health, its doctors and its care, that he began supporting the institution through charitable gifts.

Well documented fact begins in 1946, when Mr. Hearst, donated \$150,000 to National Jewish Health for construction of the Hearst Research Laboratories. Called by the Denver Post "an important milestone not only in the history of Denver but in the history of medicine," these laboratories opened in 1951 and were home to Gardner Middlebrook, MD, one of the pioneers of early tuberculosis treatment with antibiotics.

In the decades since, the Hearst Foundations have awarded 28 different grants to National Jewish Health, just this year contributing \$150,000 to the endowment for the Environmental Lung Center.

"We are proud of our longstanding partnership," said Teri Yeager, senior program officer at the Hearst Foundations. "We are happy to support National Jewish Health because it has such a tradition of excellence and leadership in its field, and because we are confident that it will use our funds to make great advances in medicine."



William Randolph Hearst contributed \$150,000 in 1946 for construction of the Hearst Research Laboratories, in which Gardner Middlebrook, MD, (left) conducted some of his groundbreaking tuberculosis research. The Hearst Foundations have continued to support National Jewish Health for more than 60 years.

# BLUEPRINT

Institutional success requires a plan, just as successful building construction requires a blueprint. *Decade of Innovation: Strategic Plan* 2017, the 10-year strategic plan that National Jewish Health directors approved in 2007, lays out a plan for the future of National Jewish Health and personalized medicine. The following pages outline several initiatives, programs and projects National Jewish Health is pursuing as it fulfills its strategic vision.





Laurie Carr, MD, and Jeffrey Kern, MD

## **GUIDED BY EXPERIENCE**

Oncology Division Chief Jeffrey Kern, MD, brings experience developing thoracic oncology programs to his new position at National Jewish Health. Under his leadership, Case Western Reserve University and the University of Iowa developed nationally recognized thoracic cancer centers.

As he develops the program at National Jewish Health, he will apply lessons he learned in previous efforts. They include:

- Rapid communication with referring physicians and patients is critical.
- Diagnoses and treatment planning need to be done quickly during this stressful time for patients.
- Coordinated care is a signal feature of National Jewish Health and critical to patients with cancer.
- Hire personnel with expertise in specific areas – not generalists.
- Take total responsibility for care of patients.

# Lung Cancer Center Opens AMBITIOUS RESEARCH AND TREATMENT PROGRAM PLANNED

In April 2010, National Jewish Health opened the Lung Cancer Center, a significant milestone in the implementation of the 10-year strategic plan. With existing expertise in all facets of pulmonary medicine, and an existing patient population at higher risk for lung cancer, the Lung Cancer Center is a natural extension of services at National Jewish Health.

Pulmonologist Jeffrey Kern, MD, leads the new Oncology Division. He came to National Jewish Health from Case Western Reserve University, where he led a nationally recognized oncology program.

The Lung Cancer Center draws on existing National Jewish Health strengths in imaging, genomics, interventional pulmonology, immunology, pathology, and clinical research.

Dr. Kern has lured an impressive array of new talent from around the country to National Jewish Health. Laurie Carr, MD, formerly of the Fred Hutchinson Cancer Center in Seattle, Washington, joined the staff in early spring to oversee medical treatment, including chemotherapy, for our patients. Dr. Carr specialized in lung-cancer care at the Fred Hutchinson Cancer Center, and was involved in establishing its lung cancer program. Advanced practice nurse Bronwyn Long, a specialist in palliative care, came from the University of Minnesota to manage the practice. James Jett, MD, one of the nation's leading authorities in early cancer diagnosis and screening, joined the staff in October 2010.

"We have brought together a staff of dedicated, experienced oncologists and

nurses who have hit the ground running," said Dr. Kern.

Initially, the Lung Cancer Center is focusing on the diagnosis and treatment of lung cancer in cooperation with the University of Colorado, Swedish Medical Center, Rose Medical Center and other centers around the country. Patients will soon be eligible for participation in clinical trials of promising medications. A research program based on tumor biomarkers, drug discovery, cell biology and signaling and tumor immunology is also a key component of the integrated research and clinical program.

In the coming years, National Jewish Health will consider bringing radiation oncology and thoracic surgery in-house and treating additional cancers of the head, neck and gastrointestinal tract.

"Our long-term vision is that we will develop a thoracic oncology program that will span all levels of clinical care, perform cutting-edge research, and become a leader in patient, community and physician education" said Richard Martin, MD, Chairman, Department of Medicine.



Cancer patient Linda Karsten has been grateful for the opportunity to ask questions and receive answers from advanced practice nurse Bronwyn Long and other Lung Cancer Center staff.

# **Communication is Key to Therapy for Lung Cancer Patients**

For Linda Karsten, communication is everything. Not only does it help ease fears during a difficult time, it may extend her life.

When Ms. Karsten, 53, came to the National Jewish Health Lung Cancer Center for diagnosis and treatment of her lung cancer, physicians and nurses both gave her their business cards with phone numbers and e-mail addresses. They told her to call anytime.

And she does, often seeking answers to questions and fears that inevitably arise for lung-cancer patients. When she doesn't call, they call her between rounds of chemotherapy to see how she feels and to make sure she is eating, sleeping and taking care of herself.

"If I have questions they always get right back to me with answers," said Ms. Karsten. "I feel welcomed instead of like I am a burden. They even known I like warm blankets and cranberry juice when I come in."

"Patients who feel comfortable in treatment, get sleep and eat well are stronger," said Advanced practice nurse Bronwyn Long. "Those patients are more able to stay strong and continue receiving treatment."

# **CAMP Study Offers Rare Asthma Insights**

When 8-year-old Lindsey Alexander and her younger brother, Tivis, first started coming to National Jewish Health in 1993 she thought it was fun. She got lots of attention, toys and other rewards for participating in an asthma research study. Today, as she continues to participate in a groundbreaking asthma study at age 25, she understands and is proud that she has contributed to better asthma care for millions of patients around the world.

At 17 years, the Childhood Asthma Management Program (CAMP) continuation study is one of the longest-running asthma studies in the world. Study subjects who enrolled as young children now have children of their own. Such long-term studies are rare and offer valuable insights into treatment outcomes, disease progression and risk factors that are impossible to discover in shorter studies.

With an application just submitted for four more years of funding from the National Institutes of Health, the CAMP continuation study and its cohort of faithful asthma patients are poised to become even more valuable, offering more insight into asthma and its possible link to chronic obstructive pulmonary disease.

### **PRODUCTIVE RESEARCH**

Results of the initial CAMP study, published in 2000, solidified the use of inhaled steroids as the most effective treatment for controlling asthma symptoms in children with persistent asthma. Since then CAMP researchers have shown that steroids do not significantly impact long-term growth and development. They have also learned that the medications fail to prevent longterm loss of lung function. As the study has continued, researchers have identified subsets of patients whose disease worsens, stays the same or improves, and several factors that may contribute to these different outcomes. Researchers have also identified several genes associated with asthma in this group of patients.

As the CAMP participants progress into adulthood National Jewish Health principal investigator, Stanley Szefler, MD, and his colleagues across the nation are focusing on the link between genetics, lung structure and asthma severity. They also plan to investigate a suspected link between asthma and later development of chronic obstructive pulmonary disease.

"The picture is starting to become clearer. We're learning how to better monitor, better predict and better treat asthma," said Dr. Szefler. "Every year that this study continues, our cohort of patients becomes more valuable, helping us to make new findings and identify new questions we can ask about asthma."



Lindsey Alexander (left) first entered the CAMP asthma studies when she was eight.



Pediatric allergist Dan Searing, MD, discovered evidence that vitamin D may play an important role in asthma.

# Vitamin D Linked to Asthma

It has long been known that vitamin D contributes to bone health. But researchers at National Jewish Health have found that it may also contribute to lung health, especially for patients with asthma.

In one study of adult patients with persistent asthma, Associate Professor of Medicine Rand Sutherland, MD, and his colleagues found that higher levels of vitamin D were associated with better lung function and increased responsiveness to corticosteroid medications. In another study, Assistant Professor of Pediatrics Daniel Searing, MD, and his colleagues showed that asthmatic children who had low levels of vitamin D were more allergic, had poorer lung function and used more medication. Laboratory experiments also indicated that vitamin D enhances the action of corticosteroids, the most effective controller medication for asthma. The findings suggest that vitamin D supplements may improve some patients' asthma while reducing the amount of medication they need to take. The researchers are now beginning a study to test that hypothesis.

# Basic Studies Suggest New Strategy for Pulmonary Fibrosis signaling pathways key to killing cells that scar

Cell biologist David Riches, PhD, sees an opportunity to apply basic scientific knowledge to treatments for an incurable disease. And he wants to grab it, now.

During normal wound healing, cells called fibroblasts deposit collagen and pull edges of the wound together so that normal tissue can be rebuilt. Once the tissue is restored, the fibroblasts die.

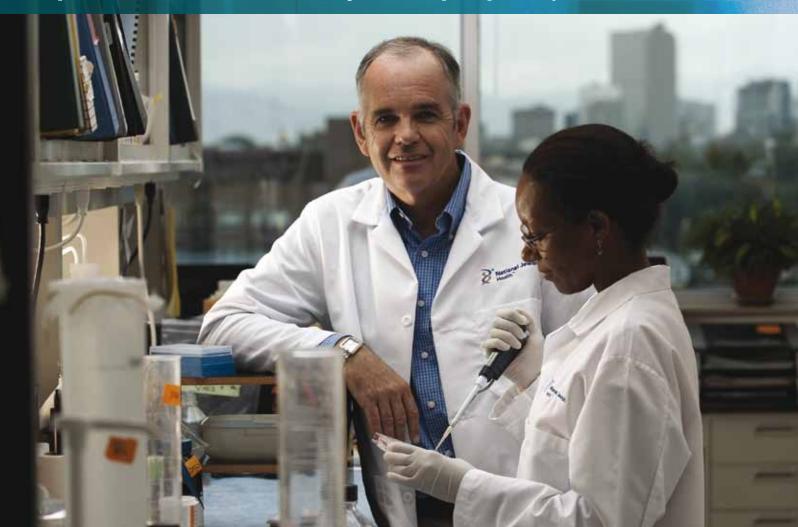
Scientists believe that the healing process in injured lungs sometimes goes haywire. Instead of dying off, fibroblasts remain in the lungs, depositing more and more collagen, building up scar tissue and leading to the fatal disease idiopathic pulmonary fibrosis. There is no cure or approved treatment for this disease.

Dr. Riches has spent much of his 30-year career trying to figure out why the healing process goes so tragically wrong and those fibroblasts won't die. In recent years, he and others have discovered numerous enzymes that disrupt the biological pathways leading to fibroblast death.

These enzymes hold real promise as therapeutic targets for idiopathic pulmonary fibrosis. Dr. Riches believes he and his colleagues will be able to block each individual enzyme with a small molecule. Small molecules make good medications because they can be manufactured inexpensively and are better absorbed by the body than large biomolecules used in many medications. Dr. Riches and colleagues Gregory Downey, MD, and Peter Henson, PhD, are planning to evaluate a variety of small molecules against these enzymes in cell culture and animal studies, then move the most promising candidates into human trials as rapidly as possible.

"It's about time to hit a home run," said Riches. "We need to find new, effective treatments for this disease."

Cell biologists David Riches, PhD, Amen Sergew, MD and their colleagues hope to apply knowledge of basic cell processes to treatment for an incurable lung disease, idiopathic pulmonary fibrosis.





Excellent care and advice that National Jewish Health provided to Joseph Schuble during his battle with pulmonary fibrosis inspired his wife, Dale (left), children and grandchildren to support research to find a cure.

# Family's Experience Inspires Support

Joseph Schuble was a fit and active real estate executive when he started experiencing shortness of breath in November 1994. Soon after, he was diagnosed with pulmonary fibrosis, a progressive and fatal scarring of the lungs.

Mr. Schuble's prognosis was grim. There is no cure for pulmonary fibrosis and patients live only three years on average after a diagnosis.

Two years after the initial diagnosis, Mr. and Mrs. Schuble traveled from their Maryland home to National Jewish Health, where they came under the treatment of Talmadge E. King, MD. After a full evaluation, Dr. King spent more than two hours with the Schubles, going over test results, explaining details about pulmonary fibrosis, and offering advice about medications that could come only from an expert with years of extensive experience with the disease.

Against the odds, Mr. Schuble survived for 10 more years, enjoying an active life

that included golf, travel, boating and time with family and friends, before finally succumbing in 2006 to complications related to the disease.

"My husband was diagnosed when he was 55. He could very well have died when he was 56 instead of 67," Dale Schuble said. "We always said the information and help we got from National Jewish Health made the difference."

The Schubles felt fortunate and grateful for not only the years Mr. Schuble lived after his diagnosis, but for the quality of those years. The family has expressed its gratitude through service and charitable gifts. They donated funds to purchase a microscope for research. They established a fund for ILD research. (Pulmonary fibrosis is one form of ILD, or interstitial lung disease.) In 2000, Mr. and Mrs. Schuble received the National Jewish Humanitarian Award and became trustees shortly thereafter. Two years later their son Joseph, Jr. and his wife, Jaymi, were honored with the same award. For the past four years, Mrs. Schuble and her two sons have sponsored the Joseph R. Schuble Memorial Golf Tournament in Maryland, which raises funds for ILD research. Just this past summer, Mrs. Schuble's grandchildren held a garage sale that raised more than \$2,000 for ILD research at National Jewish Health.

Today, Mrs. Schuble continues to be a trustee and to donate to research. Doctors suspect Mr. Schuble had a familial form of the disease. His father had symptoms similar to pulmonary fibrosis when he died, and Mr. Schuble's older brother had pulmonary fibrosis when he died in 2009.

"Obviously, if an incurable disease impacts your family, you are going to want to do something," Mrs. Schuble said. "I feel very connected to National Jewish. I am involved and give money for research to help find a cure that will help future generations."

# **Intensive Care Informed by Research** SCIENTIFIC EVIDENCE GUIDES HIGH QUALITY CARE

It was close to six o'clock on a Sunday evening when National Jewish Health intensivist Ken Lyn-Kew, MD, learned that a 23-year-old male with a rattlesnake bite was being airlifted to Dr. Lyn-Kew and his colleagues at the Swedish Medical Center's Intensive Care Unit.

> While National Jewish Health is best known for treatment of people with chronic diseases, doctors in the Division of Critical Care and Hospital Medicine see some of the most acute cases in medicine. National Jewish Health faculty have staffed and managed the intensive care unit at Rose Medical Center since 2006. They have provided hospitalist care at Rose since 2007. This past year, in September 2009, National Jewish Health began staffing and managing the intensive care unit at Swedish Medical Center.

> National Jewish Health staffs both ICUs with experts trained and board-certified in intensive care medicine. They practice medicine informed by research, based on scientific evidence of what works and what doesn't. And they have instituted a wide range of protocols and standardized order sets, which save time, reduce medical errors and assure consistent, comprehensive treatment for all patients.

> At Swedish, these practices have benefited both the hospital and its patients. Patients' length of stay in the ICU, their time on a ventilator, and hospital-acquired infections have all dropped since National Jewish Health began managing and staffing the ICU. Clinical trials of promising medications and protocols are now getting under way.

When snakebite victim Jonathan Finger arrived at the Swedish ICU, he was indeed desperately ill. His blood pressure was 60/30, too low to even push blood to the brain. He was pale as a ghost, and had been intubated because anaphylactic shock had closed his airways.

But Dr. Lyn-Kew and his colleagues were ready. Because National Jewish Health keeps board-certified intensivists on site 24 hours a day, seven days a week, they had been able to prepare the anti-venom medication and consult with a toxicologist about treatment for snakebites. They had pulled in a cart fully stocked with materials needed to insert a central venous catheter, which research has shown reduces infections and improves outcomes. Because Dr. Lyn-Kew was working with a printed order set for admissions, he had saved time and completed 75 percent of the orders before Mr. Finger even arrived.

The team worked furiously to save Mr. Finger's life, eventually administering a dozen doses of anti-venom as well as epinephrine and fluids. Within an hour, he had stabilized, and the team could begin standard ICU care, which included evidence-based protocols for ventilation, rolling to avoid bedsores, oral care to avoid ventilator-associated infections and medicine against stomach ulcers. Within 48 hours, Mr. Finger was released to the care of his family, alive and well.



Intensivist Ken Lyn-Kew, MD, explains to snakebite victim Jonathan Finger how evidence-based medicine and standardized protocols assure rapid, reliable care.

# **Standardized Care Improves Patient Safety**

One of the defining characteristics of patient care in intensive care units managed and staffed by National Jewish Health faculty has been the adoption of printed order sets for a variety of frequently encountered situations. Stephen Frankel, MD, Chief of Critical Care and Hospital Medicine, has been a driving force behind the adoption of these evidencebased protocols, which range from ICU admission to septic shock, respiratory failure and intravenous line insertion.

"While there are many uncertainties and nuances in the practice of medicine, research has shown that certain interventions definitively improve outcomes for the vast majority of patients," said Dr. Frankel. "Standardized protocols save time, reduce medical errors and assure that we provide the same high-quality, evidence-based care to each and every patient."

The protocols are based in the scientific literature and developed through a consensus of physicians and staff. The printed order sets assure that no step in a given procedure is missed or skipped by a person distracted by the chaos that can reign in the intensive care unit. Having the order set printed also allows staff to work more quickly since they don't have to write out instructions and orders each time they perform a procedure.

Anyone, from physicians to nurses to technicians, can raise objections if protocols are not being followed. On the other hand, physicians are not bound to the protocols if there is a reason to deviate. For instance, in the snakebite case described on the previous page, standard ICU protocol calls for patients to receive anti-clotting therapy. But since rattlesnake venom reduces the clotting ability of blood, doctors decided against this potentially dangerous step.

# Prepared for New Challenges POORLY UNDERSTOOD PULMONARY HYPERTENSION FOCUS OF RESEARCH EFFORT

Recognizing that many lung and heart conditions are interrelated, in 2007 National Jewish Health launched a cardiology division that has grown each year since. By 2010, with a faculty of four and a new cardiology suite, the division sees a wide variety of patients both with and without lung disease. It has developed special expertise in helping patients with the inflammatory disease sarcoidosis in the heart and foramen ovale, a hole between chambers of the heart.

> The division is now poised to launch a research program that addresses a widespread but little understood problem especially prevalent among National Jewish Health patients with respiratory disease – pulmonary hypertension.

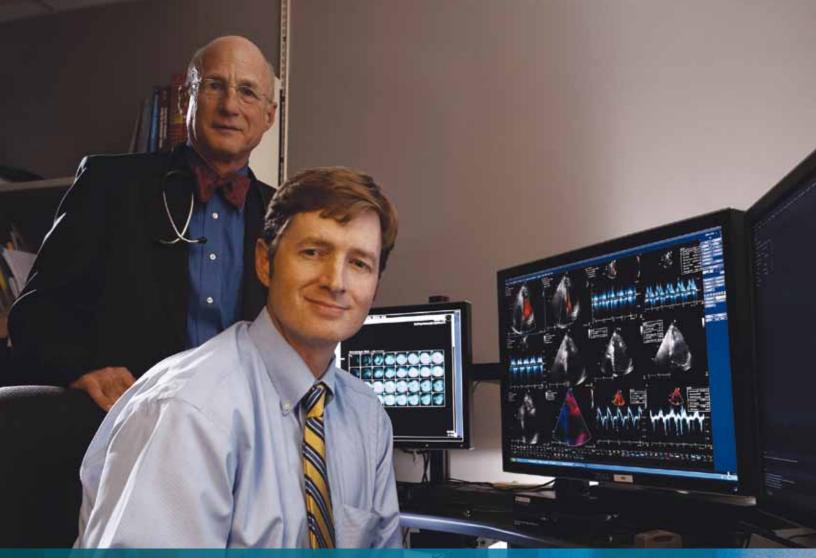
Pulmonary hypertension occurs when pressure builds up in the arteries leading to the lungs. That pressure makes it more difficult for the right side of the heart to pump blood through the lungs, which can cause shortness of breath. Over time, the right side of the heart may become enlarged and even fail.

Pulmonary hypertension is different from general hypertension, which involves arteries throughout the rest of the body.

Pulmonary hypertension is poorly understood, difficult to diagnose and there are few options for treatment. Most of the knowledge and treatment options involve patients who have pulmonary hypertension with no complicating disease. For 90 percent of patients, pulmonary hypertension is a complication of their lung disease. Therein lies the opportunity the cardiology division plans to pursue. "As we continue to grow we are recognizing that pulmonary hypertension is a common problem among our patients. However, it is little studied and often missed as a diagnosis," said J. Kern Buckner, MD, Acting Chief of the Division of Cardiology. "We now plan to develop a comprehensive, multi-disciplinary research and treatment program in pulmonary hypertension."

Cardiologists will work with pulmonologists and rheumatologists at National Jewish Health to identify pulmonary hypertension patients for research. Using state-of-theart imaging equipment, they will seek to develop better imaging techniques for pulmonary hypertension. They will then use those techniques and others to evaluate progression of the disease and effectiveness of targeted drugs. Dr. Buckner believes the research will help identify more effective pulmonary hypertension treatments and allow physicians to personalize treatments for individuals.

"The pulmonary and cardiac expertise at National Jewish Health coupled with our imaging capabilities make us well suited to be one of the nation's premier centers for pulmonary hypertension," said Dr. Buckner.



Cardiologists Kern Buckner, MD, and Brett Fenster, MD, plan to make National Jewish Health a leader in research and treatment of pulmonary hypertension.

# A Better Look at the Right Side of the Heart

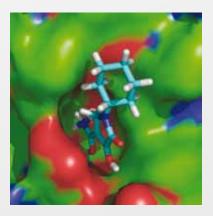
Currently the only way to definitively diagnose pulmonary hypertension is with an invasive cardiac catheter, which is inserted in a patient's neck or leg and threaded through blood vessels to the heart, where blood pressure is directly measured.

Imaging of the right side of the heart could theoretically be used to diagnose pulmonary hypertension in a non-invasive manner. The right side pumps blood to the lungs and is where high pressure in the pulmonary arteries can be detected. However, the shape and position of the right ventricle make it more difficult to image. And just as pulmonary hypertension has been a relatively neglected area of cardiology, so has imaging of the right side of the heart.National Jewish Health cardiologist Brett Fenster, MD, and radiologist Joyce Schroeder, MD, are working with research partner Siemens Medical Solutions to improve right-side cardiac imaging and to identify specific characteristics that define pulmonary hypertension. "The holy grail of this research would be to find a non-invasive way to diagnose pulmonary hypertension and to follow the progression of the disease," said Dr. Fenster. "We are very optimistic that we can find answers to these questions."

# When the Immune System Fails DISCOVERIES SUGGEST THERAPIES FOR CANCER, DIABETES, BERYLLIUM DISEASE

Immunologist John Kappler, PhD, has spent much of his extraordinary career answering basic questions about how the immune system functions. His work, done largely in collaboration with his colleague and wife, Philippa Marrack, PhD, has had tremendous impact on the field of immunology.





Learning exacly how molecules bind and fit together helps scientists see potential cures for disease.

This past year, however, Dr. Kappler has published papers on three specific diseases – cancer, diabetes and chronic beryllium disease – that may have tremendous impact on the practice of medicine.

"I have spent most of my scientific life thinking about how the immune system works when it's functioning properly, often at the most basic level," said Dr. Kappler. "More and more, however, I am drawn toward questions about diseases in which the basic rules seem to be violated: autoimmunity, cancer and hypersensitivity."

Ever since scientists first discovered that the immune system recognizes cancer cells as potentially harmful, they have dreamed of creating a vaccine to fight the disease. No one, however, could stimulate mildly interested T cells to fully activate and mount a vigorous attack against tumors. Dr. Kappler and Jill Slansky, PhD, who has specialized in cancer biology, probed the details of how a T cell recognizes a tumor, then tweaked a small protein fragment so that it would bind T cells more effectively. They used the fragment as a vaccine and elicited a powerful response that fought off cancer in mice.

In 2010 Dr. Kappler published papers with George Eisenbarth, MD, PhD, and Kathryn Haskins, PhD, that identified two peptides capable of causing diabetes. The findings offer potential targets for medications and sparked a theory on the causes of diabetes and autoimmunity in general.

In autoimmune diseases such as diabetes, lupus and multiple sclerosis, T cells mistakenly recognize the body's own tissue as foreign and initiate an immune attack against it. Such "autoreactive" T cells are usually destroyed during the development process if they recognize and bind to "self" peptides that are part of the organism's own body.

Dr. Kappler and his colleagues proposed that autoreactive T cells escape destruction because they never encounter the "self" peptides during development in the thymus. But they do encounter them elsewhere in the body and trigger an autoimmune attack.

Dr. Kappler also probed the intimate details of T-cell binding to make another discovery, along with crystallographer Shaodong Dai, PhD, and immunologist Andrew Fontenot, MD, which suggested potential therapies for chronic beryllium disease.

All three research results are being followed up to see if they can be translated to therapies for human disease.

"When I think about the "end game" for my career, being able to have something profound to say about any of these diseases would satisfy me no end," said Dr. Kappler.

# **Boettcher Foundation Provides Crucial Support**

In April, crystallographer Shaodong Dai, PhD, discovered the shape of a biological molecule, which suggested how it might cause an incurable and sometimes fatal lung disease. The molecule, HLA-DP2, is inherited by some people and has been associated with chronic beryllium disease. Dr. Dai showed that it has an abnormal pocket, which seems perfectly suited to binding the metal beryllium. That would allow HLA-DP2 to present beryllium to the immune system and trigger chronic beryllium disease.

The results suggested a clear line of research to Dr. Dai, a young researcher in

the Department of Immunology. He wanted to find a small molecule that could fill that pocket, prevent beryllium from attaching to it, and thus develop the first treatment that actually stops the disease process. Several potential candidates that Dr. Dai identified were already FDA-approved medications.

The NIH declined to fund the research. The Boettcher Foundation, however, recognized the potential in Dr. Dai's proposal. It awarded him \$300,000 as part of its Webb-Waring Biomedical Research Program to pursue this promising line of research. Although the NIH funds the vast majority of research at National Jewish Health, providing more than \$55 million last year, philanthropic foundations and individuals often provide crucial funding for young investigators and pilot projects that have trouble securing funding through other avenues.

"This grant has been invaluable," said Dr. Dai. "It allowed me to pursue a line of research that I truly believe can make a difference in people's lives. It will also help me launch my career as an independent investigator."

By revealing the exact shape and interactions of molecules on immune-system cells Shaodong Dai, PhD, (left) and John Kappler, PhD, have gained insight into chronic beryllium disease, cancer and diabetes.



# Food, Eczema Programs Build on Success RESEARCH SEEKS TREATMENTS FOR INCREASINGLY COMMON DISEASES

Patients from around the country travel to National Jewish Health for expertise and treatment of severe food allergies and atopic dermatitis. Current and future patients received good news in 2010 when the National Institutes of Health (NIH) announced that two major research efforts for these diseases will be funded for five more years. The funding will allow researchers to better understand and treat these diseases, which affect so many and are on the rise.

## ECZEMA AND DRUG-RESISTANT STAPH INFECTIONS

Atopic dermatitis is the most common skin disease in the general population, affecting 20 percent of children. Also known as eczema, atopic dermatitis is characterized by repeated bouts of dry, itchy, irritated skin, which can make life miserable.

The NIH awarded \$31 million to National Jewish Health to lead a consortium of medical centers seeking to better understand skin infections associated with atopic dermatitis. The research extends an effort that has already identified several factors associated with patients' susceptibility to skin infections and a potentially dangerous reaction to smallpox vaccines.

Because of frequent bacterial infections, and possibly because of repeated antibiotic use to fight them, many atopic dermatitis patients develop antibioticresistant *staphylococcus aureus* (MRSA) infections. Although MRSA patients are isolated at National Jewish Health and other hospitals, these patients commonly have contact with friends and family outside the healthcare setting, and could be a source of infections in a wider population. "MRSA is a significant public health threat that needs to be contained," said principal investigator Donald Leung, MD, PhD, Professor of Allergy and Clinical Immunology. "We want to find out why these patients are susceptible to staph infections, particularly MRSA, and learn how we can prevent them from developing and spreading to others."

# TREATMENTS FOR FOOD ALLERGY

The Consortium of Food Allergy Research, of which National Jewish Health is an original member, will foster new approaches to prevent and treat food allergies with a new five-year \$30-million grant that extends a promising program already underway.

Researchers at National Jewish Health previously began clinical trials aimed at desensitizing allergic patients to peanuts and eggs, and have reported promising initial findings. They also initiated an observational study to determine what factors correlate with the remission or continuation of food allergy.

All of these studies will continue under the new initiative, as well as an additional study to try desensitizing allergic patients by applying peanut protein to their skin. They will also expand research on the genetic causes of food allergy and study eosinophilic gastrointestinal disease, which is associated with food allergies.

"We need to find better ways to treat and prevent food allergy and improve the quality of life of those with the disease," said Assistant Professor of Pediatrics David Fleischer, MD. "Food allergies are difficult to manage, because even when people avoid allergenic foods there is still a risk of accidental exposure."



At the Beaux Arts Ball in Denver, Jack Littauer and his sister, Lianna, helped raise more than \$600,000 in 15 minutes.

# Family's Story Helps Raise Funds for Food-Allergy Research

In less than 15 minutes, during the 2010 Beaux Arts Ball in Denver, more than 200 guests contributed an astonishing \$600,000 to support research and patient care for pediatric food allergies.

Attendees at the ball were inspired to donate by the story of 5-year-old Jack Littauer and his family. By the time he was 4, Jack had already been rushed to the hospital four times for allergic reactions to food, once landing in the intensive care unit.

"There's something about going into a hospital and seeing your son with IVs in his arms and he's not moving....there's no way to describe what that feels like," said Jack's father, Fred, during a short video shown at the ball.

A 10-day visit to the interdisciplinary pediatric day program at National Jewish Health, helped the Littauers definitively identify what Jack was and was not allergic to, restoring several previously eliminated foods from his diet. Staff at National Jewish also helped Jack's asthma and taught the family how better to manage and cope with his food allergies. He has not had a serious reaction since.

After the video, hundreds of people raised their paddles in a reverse auction to fund pediatric food-allergy research. Starting with two extraordinary gifts of \$100,000, then two more of \$50,000, hundreds of people continued contributing in amounts ranging from \$25,000 down to \$500.

"The outpouring of encouragement and donations that were given to this very important cause was amazing," said Jack's mother, Kristy. "National Jewish Health changes lives. It certainly changed ours."

# **Financial Report**

National Jewish Health completed a very strong financial year as the US began to recover from the severe global recession. Net assets for the year increased by \$14.7 million, and operations generated \$24 million of positive cash flow. We continue to be widely recognized and ranked as the number one institution in America – and the world – in respiratory health.

One key strength of National Jewish is our dedicated employees who all sacrificed to preserve jobs for their colleagues. Combined with tight expense controls, their sacrifice made it possible to thrive during tough economic times. We are pleased to report that as of January 2010, all compensation was restored to employees.

While we controlled expenses, we remained faithful to our core mission and continued to grow substantially in our patient care and research efforts, consistent with our 10-year strategic plan. Net revenue from clinical services grew more than 13% from 2009. Revenues from research activities increased more than 14%. The loss from operations was the lowest recorded in the last decade. Thanks to both our loyal donors and strong expense controls, development raised a net of \$17.6 million. Additionally, the investment portfolios experienced strong returns. recording more than \$9.3 million in realized and unrealized gains.

National Jewish Health has implemented the first three years of a strategic plan that will allow us to innovate and lead as an academic health center, remain pre-eminent in our areas of focus, maintain our collegial culture, and become more financially self-sufficient over time. We were able to achieve our early goals through the efforts of our talented, passionate and dedicated faculty and staff, and with the guidance and help of our Directors and Trustees around the country.

We are well positioned, with a strong foundation, to move forward with our 10-year strategic plan. It is also clear that we will not be able to achieve our goals out of present earnings. The space provided by our newest building, the Iris and Michael Smith Clinics and Laboratories, is full. We are now space-constrained and moving some departments off campus. Fifty percent of our buildings on campus are more than 50 years old. We plan to continue leading the world as a premier academic health center, and therefore must continue to vibrantly build our institution locally and nationally.

The management team, with the support of the Board and Trustees, has demonstrated over the last several years the ability to meet every challenge. By growing and investing in facilities, faculty, staff, technology, business opportunities and new programs, we will be able to serve more patients and continue our world-renowned research, clinical and education programs.

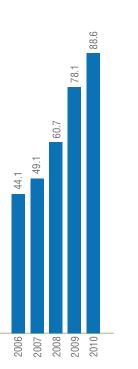
Sincerely,

Larry Silverstein Treasurer

# **Statement of Activities**

CONSOLIDATED STATEMENTS OF ACTIVITIES (IN MILLIONS)	2010	2009
Revenues, gains and other support:Net Patient Service RevenueHealth Initiatives Revenue.Grant Revenue.Contributions.Investment ReturnsOther Income.Total Revenues	9.6 	\$78.1 12.8 56.9 25.6 (10.4) 7.4 <b>\$170.4</b>
Expenses:Academic Services.Clinical Services.Administration and Fiscal Support.Support Services.Health Initiatives and MarketingFund Development.Other Expense.Total Expenses.	46.6 19.7 10.6 11.4 5.5 4.7	\$81.1 46.0 18.2 10.4 11.4 6.9 5.0 <b>\$179.0</b>
Increase (decrease) in Net Assets Net Assets Beginning of the Year Net Assets End of Year	. \$141.6	\$(8.6) \$150.2 \$141.6
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (IN MILLIONS)	2010	2009
Assets:Cash and Cash EquivalentsAccounts Receivable - netInvestments - at fair valueOther AssetsProperty, plant and equipment - netTotal Assets	24.9 . 100.2 19.2 88.0	3.7 35.1 76.7 17.7 93.3 <b>\$226.5</b>
Liabilities and Net Assets:Accounts Payable and Current LiabilitiesLong-term DebtOther Long-term LiabilitiesNet AssetsTotal Net Assets and Liabilities	45.7 13.5 . 156.3	22.4 49.6 12.9 141.6 <b>\$226.5</b>

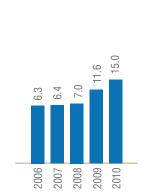
## PATIENT SERVICE REVENUE (MILLIONS)



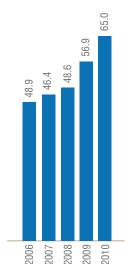
With additional faculty and staff available to meet continued strong demand for National Jewish Health expertise, we have continued to care for increasing numbers of patients and doubled patient service revenue in five years.

# CHARITY CARE & UNCOLLECTED MEDICAID (MILLIONS)

## **RESEARCH GRANT REVENUE (MILLIONS)**

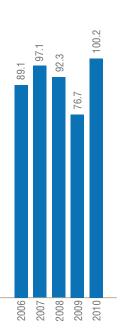


Although the recent recession has officially ended, demand for charity care continues to increase.

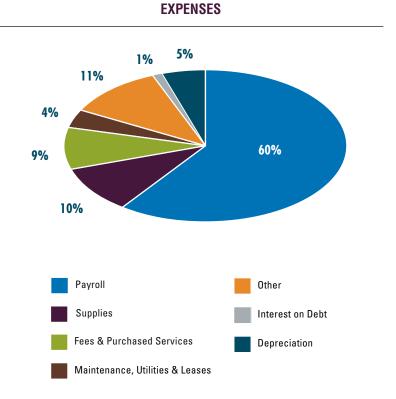


National Jewish Health faculty successfully competed for funding under the American Recovery and Reinvestment Act.

# **INVESTMENTS (MILLIONS)**



National Jewish Health investments have rebounded strongly from recent lows to new highs.



# **Events Around the Country Raise Enthusiasm, Support for National Jewish Health**

From Los Angeles to Denver, New York and beyond, supporters of National Jewish Health gather at dozens of philanthropic events across the nation every year. These events provide not only a good time for attendees, but raise invaluable support and enthusiasm for National Jewish Health. Below are pictures from some of our recent events.



It's not all hard work being on the National Jewish Health board as Director Barb Gallagher (left) demonstrates as she and Julie Pearson channel the Supremes at Cocktails & Karaoke.



National Jewish Health celebrated its 110th anniversary in October 2009 during its annual Board and Trustee joint meeting. Denver Mayor John Hickenlooper (center) joined National Jewish Health President and CEO, Michael Salem, MD, (left) and Board Chair Tom Gart (right) for the celebration.



The 2009 New York Real Estate and Construction Industries Dinner raised more than \$2 million in December to benefit National Jewish Health. Dinner leaders included (L. to R.) Steve Siegel, Michael Salem, Klara Silverstein, Larry Silverstein, Wendy Mechanic, Jonathan Mechanic, Wendy Siegel, Lee and Joyce Neibart.

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# NATIONAL JEWISH HEALTH AWARDS

### CHAIRMAN'S AWARD RECIPIENTS

The Chairman's Award for Special Achievement is presented by the Chairman of the Board of Directors to recognize those who made exceptional contributions to National Jewish Health during the past year.

2010	Molly Blank H. A. & Mary K. Chapman	2000	Evelyn Best Paul R. Charron
	Charitable Foundation		Sherman McCorkle
	Mrs. Frances B. Cohen		Howard Michnick
	Brian Greenspun		Milton Morris
2009	No awards given	1999	Carole & Albert Angel
2008	Edelstein Family Foundation		Marianne Cohn
	Mrs. Edith S. McAllister		David Liniger
	Milton Schneiderman		Roger Gibson
2007	No awards given		Samuel J. Rosenfeld
2006	Alex Fryburg		Melba Steeg
	Bella Feinstein	1998	Maurice Austin
	Doug & Dale Anderson		Mike O'Callaghan
	Steve G. Schorr		Bill Gold
	Rachel Kodanaz		Ron Ruskin
	Taner Kodanaz		Allan Zidell
2005	Amy M. Murnick, Jay M. Murnick,	1997	Joseph J. Carroll
	Lee S. Murnick (New York A.I.R. Society)		Walter F. Imhoff
	Myra Schaps		Donald W. Hoagland
	Van Pelt Foundation		Wendy Siegel
2004	Armstrong McDonald Foundation		William D. White Jr.
	C.L.C. Kramer Foundation	1996	Leonard Boxer
	Abraham & Sonia Rochlin Foundation		Larry Buchanan
	Grand Aerie Order of Eagles		Kenneth Chirba
2003	Carol Aaron		Cary Marmis
	Philip Leitman		Henry Zarrow
	Lucille Raphael		Jack Zarrow
	Dale and Joseph Schuble	1995	The A.I.R. Society New York City
	Ralph Tornberg		Joseph Berenbaum, Esq.
2002	Daniel Freed		Sunya Kronstadt
	Irma Jacobson		Michele S. Marvins
	Jeffrey H. Kapor	1994	Robert L. Mettler
	Samuel Lewis		Carol D. Nichols
	Robert Paller		Randy Rutherford
	Lila Siegel		
	David Sonnenblick		
2001	Joan & Stanford Alexander		
	Herbert L. Ash, Esq.		
	Bruce H. Corbin		
	John Knott		
	Ambrose Monell Foundation		
	Vickie & Trygve E. Myhren		

# NATIONAL JEWISH HEALTH AWARDS

LORBER AWARD RECIPIENTS The Arthur B. Lorber Award for Distinguished Service, National Jewish Health's highest honor, recognizes singular achievement in helping to advance medical science. Under Arthur Lorber's leadership, the Sheltering Home grew from an orphanage into the premier treatment center for respiratory diseases in the United States.

2010	Michael & Iris Smith	1996	Peter M. Henson
2009	No award given	1995	Burton M. Tansky
2008	Norman Brownstein, Esq.	1994	Larry A. Silverstein
	Mrs. Wendy Siegel	1993	Leonard M. Perlmutter
2007	No award given	1992	No award given
2006	No award given	1991	J. Peter Grace
2005	No award given	1990	Drs. Philippa Marrack &
2004	Herbert L. Ash		John Kappler
2003	No award given	1989	Conrad D. Stephenson
2002	The Fund To Cure Asthma	1988	Cecil Green & Howard V.
	Nancy & James Berry Hill		Rickenberg, PhD
	Marjorie & Stephen Raphael	1987	Richard S. Farr, MD
2001	Albert D. Angel	1986	Robert L. Silber & David S. Touff
2000	Sunya P. Kronstadt	1985	Arthur Robinson, MD
1999	Robert L. Mettler	1984	Dollie & Jack Galter
1998	No award given	1983	Richard N. Bluestein
1997	Carol D. Nichols	1982	Andrew Goodman

### PRESIDENT'S AWARD RECIPIENTS

The President's Award, which is given only occasionally, pays tribute to business and philanthropic leaders whose support goes far beyond the usual to promote the mission and vision of National Jewish Health.

2010	Rich Baer	2003	Thomas M. Flexner
	Natalie Zucker		James D. Kuhn
2009	Diane & Charles Gallagher Family		Milton Morris
	Foundation		Wendy M. Siegel
2008	Monfort Family Foundation	2002	Molly Blank
2007	No award given	2001	Seryl & Charles Kushner
2006	No award given	2000	Louise & Richard Alderson
2005	Drs. Harold & Mary Zirin	1999	Honorable Ben Nighthorse Campbell
	Sherman McCorkle	1998	Norman Brownstein, Esq.
	Myra Levy	1996	Alan Landsburg
2004	No award given		

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Donors who endow the chairs, professorships and fellowships as well as the faculty and staff who hold these distinguished positions help make possible ongoing biomedical research and education.

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	Mycobacterial and Respiratory Infections, Department of Medicine
Irene J. & Dr. Abraham E. Goldminz Professor of	Chair under funding
Immunology and Respiratory Medicine	
Ida & Cecil Green Professor of Cell Biology	John C. Cambier, PhD, Chairman, Integrated Department of Immunology
The Catherine Kramer Professor of Clinical Mycobacteriology	Leonid B. Heifets, MD, PhD, Director, Mycobacteriology
	Reference Library, Department of Medicine
The Catherine Kramer Scientist in Pediatric Medicine	Donna L. Bratton, MD, Associate Professor of Pediatrics, Division of Allergy
Marjorie & Stephen Raphael Chair in Asthma Research	Chair appointment under consideration
Margaret A. Regan Professor of Pulmonary Inflammation	Peter M. Henson, PhD, Professor, Department of Pediatrics
Veda H. and Chauncey H. Ritter Chair in Clinical Immunology	Rafeul Alam, MD, PhD, Professor of Medicine and Head, Division of Allergy
	and Clinical Immunology
Cetalie & Marcel Weiss Chair in Pulmonary Medicine	Robert J. Mason, MD, Professor and Associate Vice President, Academic
	Affairs, Director, Environmental Lung Center
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	Unit and Director of the Clinical Research Unit, Department of Pediatrics
Wollowick Family Foundation Chair in COPD Research	Chair under funding
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	Professor, Department of Medicine, Pediatrics and Immunology

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Edelstein Family Chair in Pediatric & Clinical Immunology	Donald Y. M. Leung, MD, PhD, Professor, Head, Division of Pediatric Allergy
	and Immunology
Rebecca Runyon Bryan Chair in Cystic Fibrosis	Jerry A. Nick, MD, Associate Professor, Department of Medicine

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Basic Immunology
Janet S. Lewald Fellowship in Basic Immunology
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Helen Wohlberg & Herman Lambert Fellowship in Cancer Biology
Young Family Endowed Fellowship for Pulmonary Diseases (under funding)

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t L. & Susan T. Mettler Fund For Clinical Research in	1999 New York Retail & Fashion Industries Dinner
od Asthma	The Lauder Foundation
	Evelyn and Leonard Lauder Fund
nily Program in Children's Pulmonary Diseases	Milken Family Medical Foundation
	Janet Schaumburg
lirante, II Fund for Immunological Research	1990 New York Real Estate & Construction Industries Dinner
& Ruth Morrison Research Fund	Ruth & William J. Morrison
Moskowitz Laboratory for Asthma Research	Neva & Marvin Moskowitz
Gail Moss Asthma Research Fund	Gail & Joseph Moss
& Maxine Murnick Family Endowed Fund for Asthma Research	Theodore & Maxine Murnick
ueline Neimark Laboratory Clinical Pharmacology in Pediatrics	1985 New York Retail & Fashion Industries Dinner
oyce L. Neibart Fund for Pediatric and	2008 New York Real Estate & Construction Industries Dinner
nmunology and Rheumatology	
Walter Neustadt, Jr. Pediatric Asthma Research Fund	Wal-Dot Foundation
co Fund for Indigent Care	Annual Albuquerque Dinner Donors
ichols Research Laboratories in Immunodeficiency Diseases	1985 New York Real Estate & Construction Industries Dinner
& Regina Orlick Fund for Pediatric Immunodeficiencies	1997 New York Retail & Fashion Industries Dinner
<b>10</b> NATIONAL JEWISH HEALTH ANNUAL REPORT	

# PRIVATE PHILANTHROPIC FUNDS & LABORATORIES

# FUNDS AND LABORATORIES

FUNDS AND LABORATORIES	ESTABLISHED B
The Maurice J. Oringer Fund for Immunlogic Research	Estate of Maurice J.
Morris Perlmutter Fund for Research in Immunology	Sunya P. Kronstadt,
Mary Pickford Fund for Emphysema Research	Mary Pickford Foun
Bernard Polonsky Fund for Capital Equipment	Bernard Polonsky
The Gene & Ruth Posner Foundation's Center for Pulmonary Rehabilitation	The Gene & Ruth Po
Nathan & Rose B. Posner Research Fund for Emphysema and COPD	Nathan & Rose B. P
The Wayne Pralle Memorial Fund for Emphysema and	2003 New York Rea
Other Chronic Obstructive Pulmonary Diseases (COPD)	
Mitchel & Florence Kutner Rambar Memorial Fund	Ann R. & Edgar Clar
Rhode Island Fund for LUNGLINE®	Rhode Island Friend
Rhode Island Fund for Pediatric Asthma Research	2006 Humanitarian
Chauncey & Veda H. Ritter Research Program in Arthritis	Mr. & Mrs. Chaunce
Linnie Belle Roberts Memorial Fund for Research in Asthma	Jack Roberts
Justyn C. Rosen Family Resource Center	Justyn C. Rosen
The Eleanor T. & Samuel J. Rosenfeld Endowed Fund for Asthma Research	The Samuel J. & Ele
Louis and Freda Rubenstein Endowment Fund for Indigent Care	Mrs. Louis Rubenst
Barbara & LeRoy Rubin Fund for Asthma Research	Barbara & LeRoy Ri
Dr. Nancy Lynne Ruby Fund for Asthma Research	Mrs. Robert N. Ruby
M. Ronald & Myrna Ruskin Clinical Immunology Diagnostic Laboratory	1984 New York Reta
The Richard B. & Bette A. Saltzman Fund for Food and Other Allergies	1999 Real Estate &
Thomas J. & Laurie Saylak Fund for Underprivileged and	2006 New York Rea
Chronically III Children	
Howard Evan Schlessel Foundation Fund	Mr. & Mrs. Walter S
The Schuble Family Foundation Fund for ILD Research	Joseph R. Schuble,
Andrew Grayson Schultz & Thomas Britton Schultz Memorial Fund for	1989 New York Reta
Research in Disorders of the Immune System in Children	Entate of Balla Char
The Shirley Lee Sherr Fund for Research for Respiratory Diseases The Joanne Siegel Memorial Fund for the Advancement of Pediatric Care	Estate of Belle Sheri Lila Siegel, Family &
The Stephen B. & Wendy Siegel Fund for Pediatric Asthma & Allergy Research	1992 New York Rea
Ilse Silten Memorial Fund for Research in Immunology	R. G. Silten
Amy Simkowitz-Rogers Fund	Sara Simkowitz, The
The Roselyn Simon Memorial Fund for Asthmatic Children	Brian Simon, Randy
	Rabbi Baruch Coho
Samuel W. Spain Endowment for Excellence in Graduate Education	Mrs. Goldye M. Spa
Steven Spinola Fund for Infectious Diseases	1988 New York Rea
Conrad D. Stephenson Laboratory for Research in Immunology	1981 New York Rea
Leonard & Shirley Sterling Research Fund	Established by Leon
Michael & Eleanore Stobin Laboratory for Pediatric Research	Eleanore & Michael
Burton M. & Rita Tansky Fund for Research on the Influences of	1988 New York Reta
Viruses on the Immune System	
The Owen D. & Jennifer B. Thomas Research Fund for Immunology	2000 New York Rea
Tinkel-Wolfson Research Fund in Basic Immunology	Dr. & Mrs. Alexande
The Ralph Tornberg Endowed Asthma Research Fund	Barbara Tornberg, F
The Ronald Townsend Fund for the Kunsberg School	Ronald Townsend
Marsha & Kenneth L. Tucker Library Fund	Marsha & Kenneth I
The Hal J. & Shari Upbin Fund for Immunology Research	2001 Retail & Fashi
Van Pelt Foundation Research Fund	Directors of the Van
Vestal Triage Room	Maxine & Don E. Ve
The Mark A. & Lisa J. Walsh Fund for Immunology and Allergy Research	2001 New York Rea
Mary Nan West Memorial Fund	2001 San Antonio D
Thomas D. Welch Memorial Fund for Antioxidant Research in	1997 New York Rea
Lung and Immune Diseases	
Samuel L. Westerman Immunology Research Fund	Trustees of the Sam
Medora White Research Fund	Family & Friends, Da
The Helen Wohlberg & Herman Lambert Laboratory for	Helen Lambert
Pharmacokinetics Research	
Melvin & Elaine Wolf Pediatric Fund	Melvin & Elaine Wol
Sidney A. Wolff Patient Education Program	Joseph C. & Clare F.
Wu & Ng Families Fund for Rehabilitation	Chin Hon & Pik Lin
Allan & Joyce Zidell Tuberculosis Research Laboratory	Joyce & Allan Zidell
Ina Zipper Memorial Fund for Immunological Research	Family & Friends
The Natalie V. Zucker Research Center for Women Scientists -	Dr. Natalie V. Zucker
An Endowed Fund to Support Women Doctors and Researchers	

# An Endowed Fund to Support Women Doctors and Researchers Zuckerman Family/Canyon Ranch Structural Biology/Crystallography Lab

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	Estate of Maurice J. Oringer
	Sunya P. Kronstadt, Family & Friends
	Mary Pickford Foundation
	Bernard Polonsky
-	
1	The Gene & Ruth Posner Foundation
	Nathan & Rose B. Posner
	2003 New York Real Estate & Construction Industries Dinner
	Ann R. & Edgar Clark
	Rhode Island Friends
	2006 Humanitarian Award Luncheon
	Mr. & Mrs. Chauncey Ritter
	Jack Roberts
	Justyn C. Rosen
1	The Samuel J. & Eleanor T. Rosenfeld Family Foundation
1	
	Mrs. Louis Rubenstein
	Barbara & LeRoy Rubin
	Mrs. Robert N. Ruby
	1984 New York Retail & Fashion Industries Dinner
	1999 Real Estate & Construction Industries
	2006 New York Real Estate & Construction Industries Dinner
	בססט ואטאי דטות וופמו בסגמנס מ סטווסנו טטווטוו ווומטסנוופס בווווופו
	Mr. & Mrs. Walter Schlessel
	Joseph R. Schuble, Sr.
	1989 New York Retail & Fashion Industries Dinner
	Estate of Belle Sherr
	Lila Siegel, Family & Friends & Dana Bischoff Noonan
arch	1992 New York Real Estate & Construction Industries Dinner
	R. G. Silten
	Sara Simkowitz, Thomas Rogers, Lucy & Isidore Simkowitz
	Brian Simon, Randy Simon, Robert Simon, MD, Gary Steiner and
	Rabbi Baruch Cohon
	Mrs. Goldye M. Spain
	1988 New York Real Estate & Construction Industries Dinner
	1981 New York Real Estate & Construction Industries Dinner
	Established by Leonard and Shirley Sterling
	Eleanore & Michael Stobin
	1988 New York Retail & Fashion Industries Dinner
	2000 Now Vork Doal Estate & Construction Industries Dinner
	2000 New York Real Estate & Construction Industries Dinner
	Dr. & Mrs. Alexander Tinkel
	Barbara Tornberg, Family & Friends
	Ronald Townsend
	Marsha & Kenneth L. Tucker
	2001 Retail & Fashion Industries Dinner
	Directors of the Van Pelt Foundation
	Maxine & Don E. Vestal
	2001 New York Real Estate & Construction Industries Dinner
	2001 San Antonio Dinner
	1997 New York Real Estate & Construction Industries Dinner
	Trustees of the Samuel L. Westerman Fund
	Family & Friends, Dallas, Texas
	Helen Lambert
	Melvin & Elaine Wolf Foundation
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	Dr. Natalie V. Zucker

Mel Zuckerman & Family & Canyon Ranch

# **RESEARCH & EDUCATIONAL SUPPORT**

The following corporations, foundations and organizations provided research grants, contract and educational support for a variety of investigators and laboratories at National Jewish Health.

Actelion Clinical Research, Inc. ALK-Abello, Inc. American Cancer Society American College of Allergy, Asthma & Immunology American College of Rheumatology American Heart Association American Lung Association Amgen, Inc. Arthritis Foundation **Bayer HealthCare Pharmaceuticals Boettcher Foundation** BioCryst Pharmaceuticals, Inc. bioMérieux sa Brigham & Women's Hospital Cancer League of Colorado, Inc. Cancer Research Institute Centocor Ortho Biotech, Inc. Chemizon, Inc. Children's Hospital Los Angeles State of Colorado Columbia University The COPD Foundation, Inc. **Coalition for Pulmonary Fibrosis** Colorado School of Public Health **Cystic Fibrosis Foundation Cystic Fibrosis Foundation** Therapeutics Denver Children's Hospital Denver Health and Hospital Authority Diasorin S.p.A. **Duke University** Embla Systems Eastern Research Group, Inc.

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University of Arizona University of California at Los Angeles University of Colorado at Denver University of Colorado at Denver Health Science Center University of Medicine & Dentistry of New Jersey University of Michigan University of Michigan University of Pittsburgh University of Wisconsin Vertex Pharmaceuticals Incorporated

These federal agencies provide research grants, contracts and educational support for many investigators and laboratories at National Jewish Health.

Centers for Disease Control and Prevention Department of Defense Department of Energy Environmental Protection Agency Health Resources and Services Administration National Institutes of Health

# NATIONAL JEWISH HEALTH EVENTS

Humanitarian (H) Award and Spirit of Achievement (SA) Award recipients were honored at National Jewish Health events throughout the country this year.

#### ALBUQUERQUE, NM

### New Mexico Spirit of Achievement Award Dinner

Honorees: Dale Dekker, Dekker/Perich/ Sabatini, LTD (SA) Clara Apodaca, National Hispanic Cultural Center Foundation (SA) *Co-Chairs:* Adelmo (Del) Archuleta, Molzen-Corbin & Associates Cynthia Reinhart, KPMG, LTD *Treasurer:* Debbi Moore, Rio Rancho Regional Chamber of Commerce

### ASPEN, CO

### Bella Sera

*Co-Honorees:* Madeleine & Karl Larson, Trustees Linda & David Stein *Co-Chairs:* Louise & David Gitlitz Alex Kaufman Rozanne & Billy Rosenthal

### ATLANTA, GA

## **Atlanta Golf Outing**

Hosted by: Arthur M. Blank Peter J. Mallen, Trustee Robert I. Paller, Trustee

# BOCA RATON, FL

VIP Kids Luncheon Honorees: Lauren Daitch Lillian Grodin Rita Haddow Dolores Hartzmark Debra Jacobs Jewel Prince *Co-Chairs* Judy Haas Lila Siegel, Trustee

### LAS VEGAS, NV

#### Mike O'Callaghan Memorial Breath of Life Golf Classic

*Co-Chairs:* Steve Schorr, Cox Communications, Inc. Brad Schnepf, Marnell Properties, LLC

# DALLAS, TX

Dallas Bella Sera Honorees: Candy & Ike Brown, Trustees *Co-Chairs:* Rozalyn & Robert Colombo Pat & Paul Fulchino Debbie & Eric Green Laurie & Todd Platt Barbara & Sheldon Stein

# DENVER, CO

Beaux Arts Ball Grand Marshals: Christie & Walter Isenberg, Sage Hospitality Susan & Lee McIntire, CH2M HILL Debra & Kenneth Tuchman, TeleTech

## **Cocktails & Karaoke**

*Co-Chairs:* Brian Parks and Dana Pluss Parks

### Hoops & Hoopla<sup>s</sup>™

Coaches: David Greiner, Greiner Electric Josh Hanfling, The AMMA Group Brent Hines, Independent Financial Consultants Jerry Laflen, BKD, LLP John Kamprath, Krische Construction Ward Mahanke, TST Inc. of Denver Sean Nohavec, UMB Bank of Colorado Brian Parks, Park & Associates Rick Pastor, WESCO Rich Schierburg, Peregrine Group Development, LLC

### LAYTONSVILLE, MD

#### Joseph R. Schuble Memorial Golf Tournament

Honorary Chairs: Dale Schuble J. R. Schuble Steven Schuble *Co-Chairs:* Neal M. Charkatz, The Goodman-Gable-Gould Co./Adjusters International Neal J. B. Simon, Highline Wealth Management

#### LOS ANGELES, CA

LA Professional Services 50th Anniversary Celebration Chair: Mark D. Brutzkus, Ezra Brutzkus Gubner LLP

### NEW YORK, NY

Financial Industries Dinner Honoree: Carl A. Toriello, Jefferies Finance, LLP (H) Chair: Harry C. Steinmetz, Weiser, LLP Treasurer: Thomas Brady. Jefferies Finance, LLP

### 13th Annual Fund to Cure Asthma Golf Tournament

Tournament Co-Chairs: Robert E. Helpern, Tannenbaum, Helpern, Syracuse & Hirschtritt, LLP Stephen B. Siegel, CB Richard Ellis, Inc. Chairman Emeritus Samuel Lewis, Goodstein Management, Inc.

### New York AIR Society "The Sky's

the Limit" Benefit Co-Chairs: Roger A. Silverstein, Silverstein Properties, Inc. Benjamin S. Thrush, HUB International Northeast

### Winter's Eve Real Estate & Construction Industries Dinner

Honoree: Jonathan L. Mechanic, Fried, Frank. Harris, Shriver & Jacobson LLP (H) Co-Chairs: Stephen B. Siegel, CB Richard Ellis Larry Silverstein. Silverstein Properties, Inc. Honorary Chairs: Leonard Boxer, Stroock & Stroock & Lavan LLP Marty Cohen, Cohen & Steers, Inc. Michael D. Fascitelli. Vornado **Realty Trust** Jeffrey J. Feil. The Feil Organization Thomas M. Flexner, Citigroup Marc Holliday, SL Green Realty Corp. Charles Kushner, Kushner Companies Aby J. Rosen, RFR Holding LLC Richard Ruben, Ruben Companies

Robert Speyer, Tishman Speyer Co-Chairs: James D. Kuhn, Newmark Knight Frank Bruce E. Mosler, Cushman & Wakefield, Inc. Peter G. Riguardi, Jones Lang LaSalle Mitchell E. Rudin, CB Richard Ellis Treasurers: Joshua Mermelstein, Fried, Frank, Harris, Shriver & Jacobson LLP Robert Sorin, Fried, Frank, Harris, Shriver & Jacobson LLP Souvenir Program Chair: Paul Allegretti, CB Richard Ellis

### SAN ANTONIO, TX

# San Antonio Humanitarian Award Luncheon

Honoree:
Bill Greehey, NuStar Energy
Co-Chairs:
Michael Beldon, Beldon Roofing
Company
Patrick B. Frost, Frost National Bank
Honorary Chair:
Thomas (Tom) C. Frost, Frost
National Bank
Emcee:
Deborah Knapp

## WASHINGTON, DC

### **DC AIR Society's Derby Day**

*Co-Chairs:* Justin Magazine Josh Simon

#### Washington, DC Humanitarian Award Brunch

Honoree: Leonard Shapiro (H) *Co-Chairs:* Karen & Robert Keats Melanie & Larry Nussdorf

# 2009 WINTER'S EVE NEW YORK REAL ESTATE & CONSTRUCTION INDUSTRIES' DINNER

# IN HONOR OF JONATHAN L. Mechanic

The gala, held in December in New York City, established the Jonathan L. and Wendy S. Mechanic Fund for Lung Cancer and COPD Research and Treatment Programs.

### HONOREE'S CIRCLE: GIFTS OF \$50,000 OR MORE

Kushner Companies Susan & Samuel Lehrman Klara & Larry Silverstein

#### FOUNDERS: GIFTS OF \$25,000 OR MORE

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#### BENEFACTORS: GIFTS OF \$10,000 OR MORE

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# 2010 BEAUX ARTS BALL

# MIDNIGHT IN THE GARDEN

The night of the Beaux Arts Ball, guests raised their auction paddles to support the 2010 Fund-a-Need, which supported research and patient care in pediatric food allergies. Four-year-old Jack Littauer told how much he likes coming to National Jewish Health for treatment of severe food allergies from his home in Las Vegas, his parents and sister standing proudly next to him. National Jewish Health raised \$600,000 to support children like Jack. Overall, the ball raised a record-breaking \$2.2 million to support National Jewish Health.

Silver Sponsors

*Grand Marshals:* Christie & Walter Isenberg Susan & Lee McIntire Debra & Ken Tuchman

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2010 Beaux Arts Ball Grand Marshalls (I to r) Lee and Susan McIntire, Ken and Debra Tuchman, and Christie and Walter Isenberg gather with National Jewish Health President and CEO Michael Salem, MD, (third from right), before the gala event in Denver, which raised a record-breaking \$2.2 million for National Jewish Health.

# HONOR ROLL OF PHILANTHROPY

# ANNUAL GIVING CIRCLES

National Jewish Health's accomplishments this year are due in large part to the individuals, corporations and foundations recognized as 2010's most esteemed donors by the philanthropic circles. These donors help forge the collaborative environment that leads to innovative solutions to chronic respiratory, allergic and immune diseases.

#### PATHBREAKER'S CIRCLE

**\$5,000,000-\$9,999,999** Anonymous David & Leigh Eddings

### **PIONEER'S CIRCLE**

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**\$100,000-\$249,999** Anonymous Estate of Alex Berger, Jr. Cohn Family Foundation Edelstein Family Foundation ExxonMobil Foundation Mr. & Mrs. Jonathan D. Gray Estate of Armand L. Greenhall Estate of Morris H. Harris Estate of Bernie Hutner William E. Keller John J. Kohberger Lidow Foundation Ambrose Monell Foundation Morgridge Family Foundation Estate of Pearl Reiter Sunny & Leonard Ropfogel The Schramm Foundation TeleTech Community Foundation Tuchman Family Foundation

# HONOR ROLL OF PHILANTHROPY

### LIFETIME ACHIEVEMENT SOCIETIES

#### FRANCES WISEBART JACOBS FOUNDER'S SOCIETY (\$10,000,000+)

Auxiliaries of National Jewish Health David & Leigh Eddings

# THE CHAIRMAN'S SOCIETY (\$5,000,000-\$9,999,999)

Anonymous Estate of Milton Morris Iris & Michael S. Smith

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Gifts to National Jewish Health that are included in estate plans leave a lasting contribution to the institution. Bequests in fiscal year 2010 from these friends will help us continue our work.

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Frances Carol McAtee

National Jewish Health is grateful for the generous contributions from individuals, corporations and foundations from across the country and around the world. Following is a list of those who made gifts of \$500 or more in fiscal 2010.

**\$500,000-\$999,999** Anonymous (FL)

# \$100,000-\$499,999

Anonymous (CA) Cohn Family Foundation (CA) Edelstein Family Foundation (MN) ExxonMobil Foundation (TX) Mr. & Mrs. Jonathan D. Gray (NY) William E. Keller (NM) John J. Kohberger (PA) Lidow Foundation (CA) Ambrose Monell Foundation (NY) Morgridge Family Foundation (CO) Sunny & Leonard Ropfogel (KS) The Schramm Foundation (CO) TeleTech Community Foundation (CT) Tuchman Family Foundation (CO)

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The auxilians come from all walks of life. Some join because they have been helped personally by National Jewish Health. Others have a family member or friend with a chronic illness. Some simply want to help. But they are all united in a common goal: to devote their time, talent and resources to making sure that National Jewish Health expertise is available to everyone who seeks help.

The auxiliary chapters have worked with communities across the country for 81 years as fund-raisers, educators and public relations envoys for National Jewish Health. Many auxilians also contribute personal gifts through bequests and trusts.

For information on auxiliary chapters in your area, please call Terrie Baros at 1.800.423.8891, extension 1064.

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