

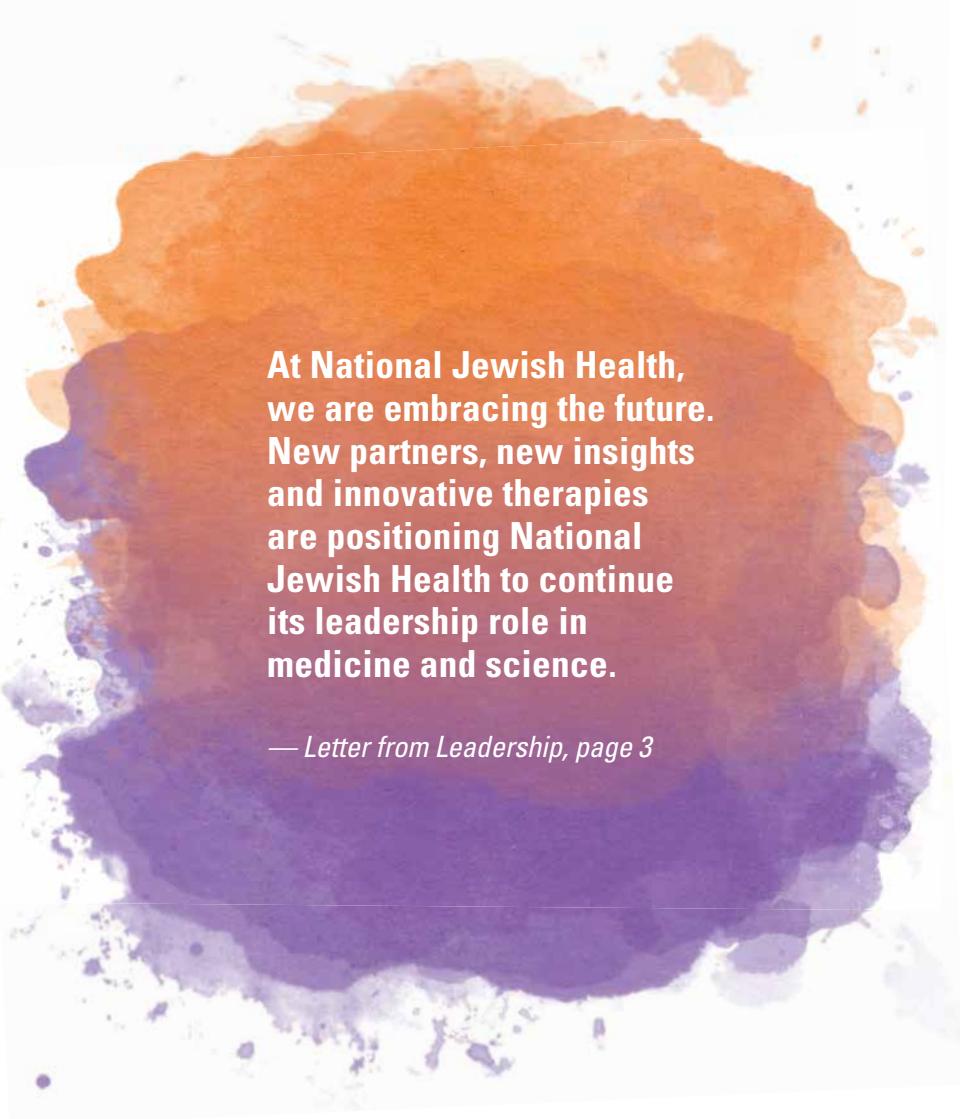


Embracing the Future

Annual Report
2014



Science Transforming Life™



**At National Jewish Health,
we are embracing the future.
New partners, new insights
and innovative therapies
are positioning National
Jewish Health to continue
its leadership role in
medicine and science.**

— Letter from Leadership, page 3

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*Rich Schierburg
Chair, Board of Directors*

*Michael Salem, MD
President and CEO*

Embracing Health Care's Future

Two trends continue to transform the field of medicine at an accelerating pace. First, the explosion of scientific knowledge is enabling physicians to practice personalized medicine — delivering the right treatment to the right person at the right time. Second, economic, social and legislative forces are reshaping the delivery of health care in the United States. The future of medicine demands agility and innovation to adapt and thrive in this rapidly changing environment.

At National Jewish Health, we are embracing the future. New partners, new insights and innovative therapies are positioning National Jewish Health to continue its leadership role in medicine and science.

In this past year, we have formed several collaborations and relationships that will extend and enhance our ability to provide unparalleled care for respiratory, cardiac, immune and related diseases, while also improving patient outcomes and managing costs.

In June, we completed our joint operating agreement with Saint Joseph Hospital in Denver and its parent, SCL Health. Our faculty and staff have been working with our colleagues at Saint Joseph to transform the way care is delivered within our organizations — both inpatient and outpatient. Beginning in December 2014, National Jewish Health patients will have access to a new, state-of-the-art 360-bed hospital jointly operated by National Jewish Health and Saint Joseph Hospital.

In December 2013, we extended our geographic reach through an agreement with the Icahn School of Medicine at Mount Sinai in New York City to jointly form the Mount Sinai – National Jewish Health Respiratory Institute at Mount Sinai Hospital in New York City.

Earlier this year, National Jewish Health intensive care specialists began providing remote, electronic intensive care services for 21 Banner Health hospitals across the West. We plan to extend our pediatric reach in the coming year.

Our agreements with Saint Joseph, SCL Health and Mount Sinai will also strengthen our research efforts through collaborations with those institutions. During the past year, we further strengthened our research enterprise and completed an in-depth strategic review that led to the creation of a new Department of Biomedical Research and Research Advisory Committee.

Our research into lung injury and repair, the interactions of medications for cystic fibrosis and the intricate details of immune activation help us identify new targets for life-saving therapy. We continue to develop new therapies to improve care, from first-ever treatments for idiopathic pulmonary fibrosis to personalized asthma care, and to work toward potential cures for food allergies. These are only a few of the stories that exemplify the leadership and accomplishments that National Jewish Health faculty and staff make happen every day.

At National Jewish Health, we are embracing the future of medicine.



Rich Schierburg
Chair, Board of Directors



Michael Salem, MD
President and CEO

Innovative Therapies

Embracing Healthy Skin

Jaxon Anderson was stuck in a cycle of painful dry, cracked skin and powerful steroid use. Since birth, Jaxon has suffered continuous flare-ups of his atopic dermatitis, which leave him scratching, bleeding and in pain. Recently, topical steroids were no longer working to clear his skin. That's when Jaxon and his family came to National Jewish Health.

For decades National Jewish Health has been treating atopic dermatitis patients with a therapy known as wet wrap or soak-and-seal. Patients soak in a warm bath for about 15 minutes, then cover themselves with topical medications and moisture-trapping creams or ointments. Then they spend about two hours dressed in one layer of damp clothing and another layer of dry clothing. The technique promotes healing by rehydrating atopic dermatitis patients' skin.

This year, research results confirmed the benefit of wet wrap therapy for atopic dermatitis. Children who underwent wet wrap therapy saw a 71 percent reduction in symptoms. They were able to maintain healthy skin a month after returning home, while also reducing their use of steroids. After two weeks of intensive, interdisciplinary care at National Jewish Health, including wet wrap therapy, Jaxon's skin is better than it has been in years, and his family has a new technique they can use to help keep it that way.



Jaxon Anderson takes a wagon ride while receiving wet wrap therapy for atopic dermatitis, which helps hydrate and heal his skin.



40,000

AMERICANS DIE OF
PULMONARY FIBROSIS
EACH YEAR

New Hope for Pulmonary Fibrosis Patients

Ed Duncan shouldn't be alive. More than 10 years ago, he was diagnosed with idiopathic pulmonary fibrosis (IPF), a deadly lung disease that kills about 40,000 Americans each year. "My doctor at National Jewish Health told me that half of IPF patients die within five years," Ed said. "When I asked him what happened to the other half, he said they die within 10 years." At that moment, Ed added another goal to his bucket list: living 10 more years. He also vowed to celebrate his 50th wedding anniversary, nine years away.

Those resolutions seemed ambitious, given that there were no approved medications for IPF. However, at National Jewish Health, Ed was enrolled in a clinical trial of the experimental medication pirfenidone. Six years later, in the spring of 2014, National Jewish Health faculty and their colleagues around the nation reported that pirfenidone and another medication, nintedanib, had slowed the rapid loss of lung function among IPF patients and may extend survival. Both medications were approved in October 2014 by the U.S. Food and Drug Administration.



Ed Duncan, pictured at left with his physician Jeff Swigris, MD, is among patients who have lived longer after taking new medications for idiopathic pulmonary fibrosis.

In early 2014, pulmonologist Gregory Cosgrove, MD, below, was named medical director of the Pulmonary Fibrosis Foundation, an organization that has played a vital role in rallying patients, physicians and politicians around the search for a cure.



While the treatments don't reverse the disease, they represent a major step forward, said Kevin K. Brown, MD, Vice Chair of Medicine at National Jewish Health and co-author of one of the trials.

This important step forward could not have happened without the expertise and dedication of physicians and researchers at National Jewish Health, who see more IPF patients than almost any other medical group.

National Jewish Health houses unparalleled clinical data and tissue samples collected for decades from patients treated here.

Building on this wealth of experience and information, physicians and researchers at National Jewish Health have described who gets the disease, its natural progression and the basic mechanisms underlying its relentless scarring. They have helped guide the research agenda and raised awareness of the disease. IPF patients at National Jewish Health participate in clinical trials of most new treatments and medications.

In October 2013, Ed and his wife celebrated their 50th wedding anniversary. In June 2014, he checked living 10 more years off his bucket list.

The Future of Food Allergy Treatments

There is no cure for food allergies. The only thing allergic patients can do is avoid the allergenic food and be prepared to respond to any accidental exposure. In severe cases, that can mean injecting epinephrine and going quickly to an emergency room.

National Jewish Health faculty and their colleagues in the Consortium of Food Allergy Research are evaluating a variety of methods aimed at desensitizing patients to allergenic foods, a strategy known as immunotherapy.

For more than a century, physicians have used immunotherapy to desensitize patients to pollen and other environmental allergies. Historically, the majority of patients who receive monthly shots containing the allergen develop tolerance and no longer react to those substances. However, given the extreme allergic response that food allergies can provoke, shots are not considered a safe method of immunotherapy.

Today, researchers at National Jewish Health are evaluating alternative strategies for peanut and egg allergies. For peanut allergy, they are assessing a fabric patch, similar to a nicotine patch, laced with peanut protein, which is absorbed through the skin. In another study, they are feeding small amounts of baked egg to patients. The baking process alters the allergenic protein, which may make it less likely to provoke a severe response while still helping to desensitize patients.

"Our hope is that these trials will help us develop the first active and preventive food allergy treatment, so patients no longer have to live in fear of their food allergies," said Donald Leung, MD, PhD, Chief of Pediatric Allergy and Clinical Immunology at National Jewish Health.

15 MILLION

AMERICANS WITH
FOOD ALLERGIES



*Study nurse Susan Leung is guiding
5-year-old Keely Graff through a clinical
trial of immunotherapy for peanut allergy.*

Asthma Care Becoming Personalized

Asthma is a complex disease with many different forms. In fact, some physicians think it is really several different disorders that share similar symptoms but have different causes and respond to different therapies. National Jewish Health physicians and researchers are working to personalize asthma care so that the right medicine is given to the right patient at the right time.



Michael Wechsler, MD, Director of the Asthma Program at National Jewish Health, is leading a national study to find more effective asthma treatments for African Americans such as Wayne Butler.

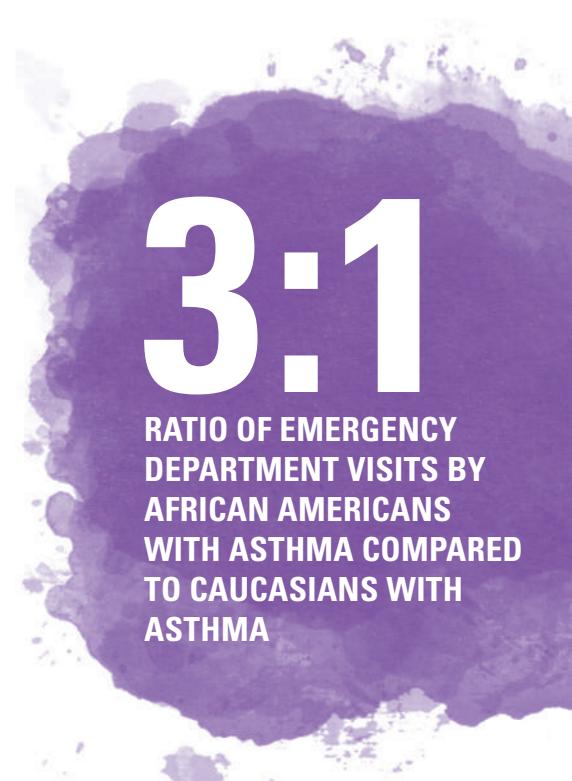
New Patent Helps Identify the Right Medication

National Jewish Health physician scientists Nathan Rabinovitch, MD, and Erwin Gelfand, MD, received a patent in 2014 for a new way to personalize asthma care. About a quarter of asthma patients respond better to medications known as leukotriene modifiers, while the majority respond better to inhaled corticosteroids. By measuring the relative levels in patients of two biomarkers — leukotrienes and eosinophils — Drs. Rabinovitch and Gelfand can identify patients likely to respond to leukotriene modifiers. That information can ensure that asthma patients receive effective medications when they need them.

Improving Asthma Therapy for African Americans

African Americans suffer worse asthma than most other groups. They have more urgent care visits and hospitalizations for asthma, as well as higher death rates. Researchers around the country, led by Michael E. Wechsler, MD, Director of the Asthma Program at National Jewish Health, have launched a large, multi-center study to determine the best therapy for uncontrolled asthma in African Americans. The Best African American Response to Asthma Drugs (BARD) study, funded by the National Heart, Lung, and Blood Institute, compares several combinations of medications and dosing regimens to find the one most likely to help African American patients.

"While national asthma guidelines provide recommendations for all patients with asthma, the guidelines were based on studies that included relatively few African Americans," said Dr. Wechsler. "This study will seek to narrow the disparity in asthma outcomes by customizing medical treatment for the African American population."



3:1

RATIO OF EMERGENCY
DEPARTMENT VISITS BY
AFRICAN AMERICANS
WITH ASTHMA COMPARED
TO CAUCASIANS WITH
ASTHMA

Rheumatologist Aryeh Fischer, MD, looked beyond Laurie Cahill's failing lungs to accurately diagnose her disease so she could once again enjoy life with husband, Jeff, and their dog.



New Insights

Lungs Often Overlooked in Rheumatic Disease

Laurie Cahill could hardly believe Aryeh Fischer, MD, Chief of Rheumatology at National Jewish Health, when he told her what had caused her breathing problems. After two weeks in a hospital with rapidly declining lung function and no definitive diagnosis or treatment, Laurie had come to National Jewish Health. Very quickly, Dr. Fischer recognized that Laurie had polymyositis, an autoimmune rheumatic disease more commonly associated with muscle inflammation than with lung disease.

Dr. Fischer's diagnosis and subsequent treatment with an immune suppressant improved Laurie's lung function, and almost certainly saved her life.

Laurie's case illustrates a point Dr. Fischer has been making in numerous academic publications and at professional conferences around the country. Rheumatic diseases are too often associated with specific parts of the body — rheumatoid arthritis with joint disease, scleroderma with skin and polymyositis

with muscle inflammation, for instance. These diseases, however, are not single organ problems, according to Dr. Fischer. In reality, they are systemic autoimmune diseases that can afflict several organs, especially the lungs. Laurie's polymyositis manifesting most strongly in the lungs is a perfect example.

Dr. Fischer says that patients with rheumatic diseases often benefit from a multi-disciplinary evaluation and management. This approach takes a team effort, a hallmark of care at National Jewish Health. A multi-disciplinary team comprehensively evaluates patients, looking not at just one organ or system, but at the whole person. By recognizing that breathing difficulties may actually be caused by rheumatic diseases such as rheumatoid arthritis or scleroderma, they recognize and treat rheumatic diseases that others may miss. As Dr. Fischer emphasizes a more comprehensive approach to patients, he and his colleagues may be redefining rheumatology.

1,500

MILES OF AIRWAYS IN THE
AVERAGE HUMAN LUNG



By studying the normal process of lung injury and repair, Elizabeth Redente, PhD (left), and Rachel Zemans, MD, seek to learn what causes lung disease and how to prevent it.

Lung Disease — When Repair Goes Awry

An adult can easily take 20,000 breaths a day, inhaling everything from pollen and dust to bacteria, viruses and environmental and industrial pollutants. These inhaled contaminants frequently injure the lungs, but a remarkable repair process renews the lungs almost daily. When the repair process goes awry, lung disease — from asthma to pulmonary fibrosis — can be the consequence.

Many researchers at National Jewish Health are focused on better understanding what happens when the lungs are injured and how they repair themselves. This work can offer new insights into disease and potential targets for treatment. Two young researchers, Elizabeth Redente, PhD, and Rachel Zemans, MD, were chosen in June 2014 to present their latest research on lung injury and repair at the Thomas L. Petty Aspen Lung Conference, an elite gathering of thought leaders in respiratory medicine and science.

Inflammation May Not Be So Bad After All

Fibrotic lung diseases occur when the lung continues producing scar tissue long after it is needed for normal wound repair. For years, physicians and scientists thought that inflammation led directly to pathological scarring, or fibrosis, of the lungs. Anti-inflammatory treatments, however, provided no significant benefit for patients. Dr. Redente and her colleagues discovered, somewhat surprisingly, that a pro-inflammatory molecule, known as TNF-alpha, can help remove scar tissue and get healing back on track.

Repairing and Restoring the Lung

Epithelial cells in the lungs' alveoli have a unique job. They not only must form a tight seal to hold water inside the body, but also need to be very thin so that gases can diffuse through them, allowing oxygen to enter the body and carbon dioxide to leave it. When that thin layer of cells is damaged by acute infection or toxic chemicals, water pours into the lungs, essentially drowning victims. Recovery depends on rapid replacement of those damaged cells. Dr. Zemans is deciphering the complex combination of molecular signals, cell division and shape change that allow this to happen. What she learns could be used to accelerate lung repair after severe injury.

Research Ranges from Bench to Bedside

At National Jewish Health, research efforts span the full spectrum, from investigation at the laboratory bench of basic biological functions to bedside evaluations of clinical outcomes. Two recent research findings demonstrate the breadth and impact of research at National Jewish Health.



John Kappler, PhD, studies the intricate interactions of the immune system with the environment.

How the Immune System Distinguishes Friend from Foe

Immunologist John Kappler, PhD, has spent most of his long and productive career studying the minute molecular and cellular interactions that allow the immune system to distinguish friend from foe. He and his many collaborators have discovered how the immune system recognizes pathogens, sounds the alarm and launches an immune response.

For several years, Dr. Kappler and his colleagues Shaodong Dai, PhD, at National Jewish Health, and Andrew Fontenot, MD, at the University of Colorado School of Medicine, have looked at how those interactions play out in a chronic lung disease caused by the industrial metal beryllium. They discovered how a tiny beryllium ion lodges itself deep within the immune system's sensors. By ever so slightly shifting a molecule here and changing an electric charge there, beryllium causes the immune system to launch an inappropriate, sometimes fatal, attack against its own lungs. They published their findings in the influential journal *Cell* in July 2014.

"This response resembles allergic hypersensitivity in that a metal ion causes an allergic reaction," said Dr. Kappler. "But it also resembles autoimmunity in that the immune system is mounting an attack against its own body. It is a newly discovered form of immune response, and may lead to new therapeutic strategies to treat and prevent the disease."



Cystic fibrosis patients, like Tara Goodwin, receive complex regimens of antibiotics to fight infections in their lungs.

\$48
MILLION
NATIONAL JEWISH HEALTH
RECEIVED IN RESEARCH GRANTS
IN FY 2014

For Cystic Fibrosis, Two Medications May Not Be Better Than One

Patients with cystic fibrosis (CF) are living longer than ever thanks in large part to new medications and therapies. Today, CF patients are often given several antibiotics simultaneously to aggressively fight bacterial infections that can damage their lungs.

In 2014, pulmonologists Dave Nichols, MD, and Jerry Nick, MD, published research showing that two of the most popular antibiotics in the CF arsenal — tobramycin and azithromycin — may actually interfere with each other and cause patients' lung function to decline when used at the same time.

The research team is conducting additional studies to confirm their findings, but at National Jewish Health they are already watching for any negative effects from using the two antibiotics together, and adjusting treatment if problems are identified.



263
THOUSAND

ADOLESCENTS WHO NEVER
SMOKED TOBACCO BUT
TRIED E-CIGARETTES

Speaking Out on Important Health Care Issues

National Jewish Health faculty have long been considered thought leaders in their areas of expertise. Their publications in journals and presentations at conferences influence medical and scientific communities worldwide and frequently inform the broader dialogue around key health care issues. Two opinion pieces authored by National Jewish Health experts were published on the editorial pages of *The New York Times* during this past year.

E-Cigarettes Have Taken Us Back 50 Years

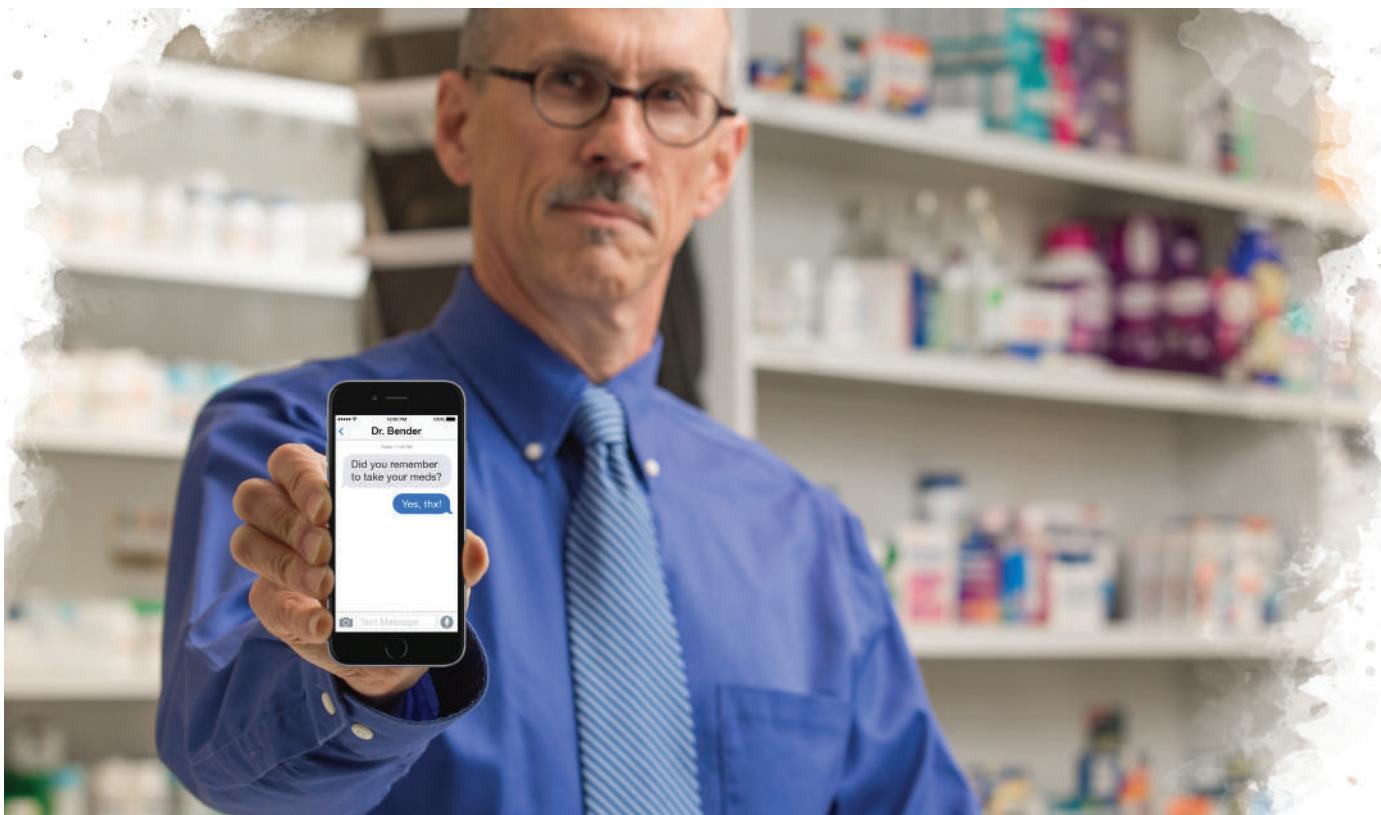
In late 2013, e-cigarettes burst onto the scene with seductive advertisements positioning these nicotine-delivery devices as a safe alternative to tobacco. David Tinkelman, MD, and Amy Lukowski, PsyD, serve respectively as the medical and clinical directors of the tobacco-cessation Quitline, which National Jewish Health operates for 12 states. They argued that too little is known about e-cigarettes and their use to determine whether they help people quit tobacco, or introduce non-smokers to the smoking habit. Further, Drs. Tinkelman and Lukowski pointed out the serious damaging effects that nicotine can have on the developing brains of children and young adults. They called for the U.S. Food and Drug Administration to set a minimum age for purchase of e-cigarettes; to regulate marketing, especially to youth; to establish standards for nicotine doses and additives in e-cigarettes; and to promote additional research into both the negative and positive aspects of e-cigarettes.

Take Your Medicine — An Unrecognized Opportunity to Improve Health, Reduce Costs

Bruce Bender, PhD, Head of Pediatric Behavioral Health, highlighted an unrecognized driver of illness and health care costs: people not taking their medicine. On average, about half of patients take their medications as prescribed. When asthma patients, transplant recipients and heart attack victims fail to take their medications, they suffer relapses that send them to the hospital and can disable or even kill them. Dr. Bender called for broader recognition of the problem and a sustained effort to assure that people use life-saving medications available to them.



Amy Lukowski, PsyD, and David Tinkelman, MD, have called for tighter regulation of e-cigarettes.



Bruce Bender, PhD, used text messages to increase teenagers' regular use of asthma medications.

New Collaborations

With a dramatically changing health care landscape, hospitals and providers are seeking new ways to improve care for patients while managing costs and continuing to invest in research and education — all important keys to the future. Recognizing these dynamics, National Jewish Health has continued to collaborate and develop new ways to extend care.

New Hospital Extends Care

The ability to treat patients along the full continuum of care is a critical part of the ultimate patient experience and a strategic goal for National Jewish Health. Finding the right partner for inpatient care ultimately led National Jewish Health to Saint Joseph Hospital and its nonprofit parent, SCL Health. In June 2014, the three organizations completed a joint operating agreement to collaboratively provide inpatient and outpatient care in Denver. The agreement will be further realized when Saint Joseph Hospital opens a 360-bed, \$623 million, state-of-the-art hospital in December 2014.

This innovative relationship brings together two of the leading health care providers in Denver. Their complementary strengths, similar missions and dedication to excellence will improve patient-centered care and bring value to health care delivery. Saint Joseph Hospital is the largest non profit teaching hospital in Denver.

Each organization will retain its own assets, employees and operations outside clinical care. National Jewish Health physicians will continue to see patients at the main National Jewish Health campus and 25 other locations throughout Colorado. Inpatients will be referred to the new hospital, a few minutes away, where doctors from both teams help deliver fully coordinated care. National Jewish Health will maintain its intense focus on research and education.

National Jewish Health | Saint Joseph Hospital

This architectural rendering shows the exterior of a modern hospital building. The building features a light-colored stone or concrete facade with large, blue-tinted windows. A prominent blue horizontal band wraps around the middle of the building, displaying the text "National Jewish Health | Saint Joseph Hospital". Below this band is a glass-enclosed entrance area supported by two large, grey, rectangular columns. The entrance leads to a paved plaza where a few people and cars are visible. To the left, a multi-story parking garage with a glass facade is partially visible. The overall design is clean and contemporary.

"By combining the expertise at both institutions, we will create a world-class Respiratory Institute that will advance respiratory health around the nation."

*— Richard Martin, MD
Chair, Department of Medicine
National Jewish Health*

Two Great Institutions Join Forces in New York

National Jewish Health is coming to New York City through another new relationship. National Jewish Health and the Icahn School of Medicine at Mount Sinai announced an agreement to create a new Respiratory Institute on the Icahn School of Medicine campus in New York City. The Icahn School of Medicine is ranked among the top medical schools in the United States and is the education and research hub for the entire Mount Sinai Health System. National Jewish Health is the leading respiratory hospital in the nation, with a global reach in research.

The Mount Sinai – National Jewish Health Respiratory Institute will provide the best care anywhere for respiratory and related diseases and distinguish respiratory care in the New York region. Additionally, the partnership will focus on conducting innovative research and expanding the teaching programs of the Icahn School of Medicine and National Jewish Health. The Respiratory Institute is scheduled to open in early 2015.



Intensive Care Reaches Patients Across the West

From a high-tech command center filled with cameras and computer monitors, Sherstin Lommatsch, MD, guides treatment for seriously ill patients across the Western United States. She is able to monitor patients in their rooms and direct treatment in real-time interactions with physicians, nurses and family members.

National Jewish Health now provides electronic intensive care services for 21 Banner Health hospitals. Through this agreement, these hospitals are able to utilize National Jewish Health expertise in intensive care remotely. National Jewish Health intensivists already provide in-person intensive care 24 hours a day at two hospitals in Denver. Dr. Lommatsch and the others who staff the Tele-ICU have access to patients' electronic health records, vital signs, high-end video links, and two-way communications. Banner has found that Tele-ICU technology improves care, saves lives and shortens ICU stays for patients.

Financial Report

Fiscal year 2014 was one of tremendous opportunity and development for National Jewish Health. We signed a joint operating agreement with Saint Joseph Hospital and SCL Health for our Colorado-based clinical programs. This arrangement enables us to provide inpatient care in a new, jointly managed hospital that will open in December 2014. Providing the ultimate patient experience along the full continuum of care, from outpatient to inpatient, is a signal tenet of our 10-year strategic plan. This agreement will allow us to achieve this goal much sooner than anticipated.

We also closed an agreement to create a joint Respiratory Institute with the Icahn School of Medicine at Mount Sinai in New York City, which will enable us to impact the lives of many more patients who cannot travel to Denver. Both ventures are expected to add significantly to our future financial success.

Patient revenues grew 7.3 percent during the year. We acquired two substantial oncology and hematology practices as complements to our lung cancer strategy. National Jewish Health physicians also began providing nightly Tele-Intensive Care Unit services for 21 additional hospitals across five western United States. On a challenging note, in January, Medicare began denying payment for many laboratory services done on the same day as a physician visit. This hit National Jewish Health harder than many providers because of the intensive work-ups that we perform in a short time for our unique tertiary and quaternary referral patients from around the United States. In spite of this, net patient revenue grew by \$8.6 million.

Thanks to our loyal donor base, we raised \$30 million for the second year in a row. The ongoing success of our fundraising efforts will enable us

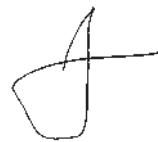
to continue expanding the reach of our clinical and research programs.

Research funding across the country continues to be negatively impacted by the flat National Institutes of Health budget. National Jewish Health scientists continue to pursue new funding sources. Non-federal funding increased more than 20 percent during the year. Total grant funding remained flat for the year.

Expenses increased approximately 5 percent during the year. The majority of the increase is attributable to the significant legal and other costs incurred to close our arrangements with Saint Joseph Hospital and its parent SCL Health, and the Icahn School of Medicine at Mount Sinai, and to the expenses related to the acquisition and operation of the new oncology and hematology practices.

National Jewish Health investments benefited from strong financial markets. More than \$17 million in investment gains were recorded. Total net assets increased \$11.6 million for the year.

We continue to execute our strategic plan, which will enhance our ongoing financial performance. Through new ventures and expansion of clinical programs, investments in our research enterprise and our continued fundraising success, National Jewish Health will achieve another 115 years of programmatic and financial success on behalf of the patients we serve.



Larry Silverstein

Treasurer

Statement of Activities

CONSOLIDATED STATEMENTS OF ACTIVITIES (in millions)

Revenues, Gains and Other Support:

	2014	2013
Net Patient Service Revenue	\$117.6	\$109.0
Health Initiatives Revenue	8.2	7.8
Grant Revenue	48.3	48.8
Contributions	29.8	30.1
Investment Returns	17.3	10.5
Other Income	9.8	9.5
Total Revenues	\$231.0	\$215.7
Expenses:		
Academic Services	\$88.3	\$87.0
Clinical Services	70.2	61.3
Administration and Fiscal Support	26.7	24.4
Support Services	10.9	11.0
Health Initiatives and Marketing	11.9	12.9
Fund Development	7.7	8.0
Other Expenses	3.7	4.8
Total Expenses	\$219.4	\$209.4
Increase (Decrease) in Net Assets	\$11.6	\$6.3
Net Assets Beginning of the Year	\$176.3	\$170.0
Net Assets End of Year	\$187.9	\$176.3

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (in millions)

Assets:

	2014	2013
Cash and Cash Equivalents	\$4.1	\$7.7
Accounts Receivable — net	34.8	25.7
Investments — at fair value	107.9	109.6
Other Assets	41.6	35.5
Property, Plant and Equipment — net	92.5	97.1
Total Assets	\$280.9	\$275.6

Liabilities and Net Assets:

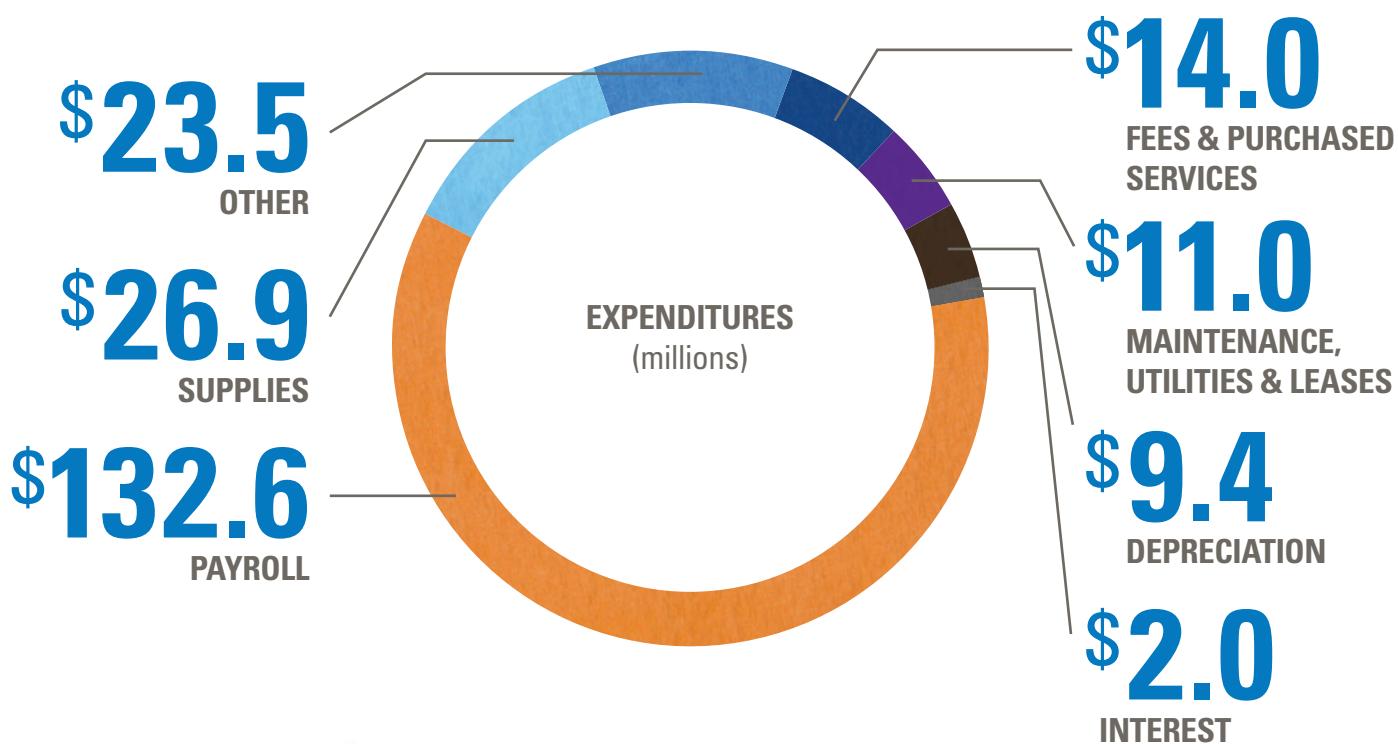
	2014	2013
Accounts Payable and Current Liabilities	35.1	36.4
Long-term Debt	43.7	47.1
Other Long-term Liabilities	14.2	15.8
Net Assets	187.9	176.3
Total Liabilities and Net Assets	\$280.9	\$275.6

102,379

PATIENT VISITS IN FY 2014

33%

INCREASE IN PATIENT REVENUE
SINCE 2010



50

STATES WHERE PATIENTS
CAME FROM IN FY 2014

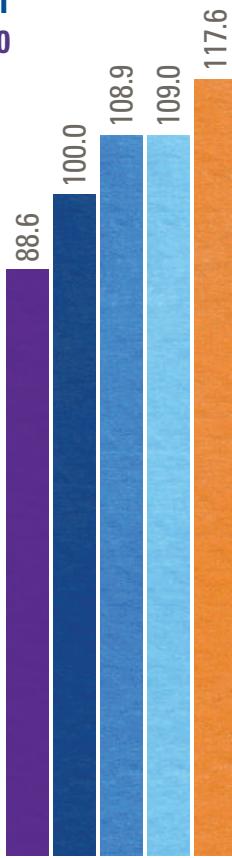
1,615

NATIONAL JEWISH HEALTH
EMPLOYEES

54%

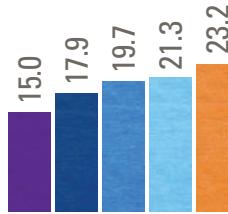
INCREASE IN CHARITY CARE
& UNCOLLECTED MEDICAID
SINCE 2010

2014
2013
2012
2011
2010



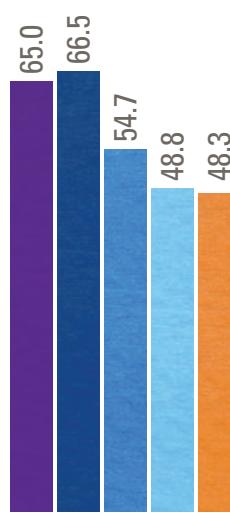
PATIENT SERVICE REVENUE (millions)

Demand for National Jewish Health expertise continues to grow.



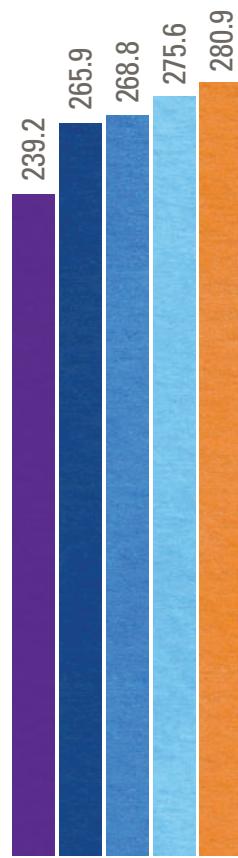
RESEARCH GRANT REVENUE (millions)

National Jewish Health researchers have looked increasingly to non-federal sources of funding to offset flat federal research budgets and increased competition.



CHARITY CARE & UNCOLLECTED MEDICAID (millions)

Charity care is an important part of the National Jewish mission.



NET ASSETS AND LIABILITIES (millions)

National Jewish Health has maintained consistent growth.

NATIONAL JEWISH HEALTH FACULTY

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Brian J. Day, PhD, Vice Chair of Research
Jeffrey A. Kern, MD, Vice Chair of Finance

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Howard Weinberger, MD
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Section of Community Research

Lisa C. Cicutto, RN, PhD

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Tristan Huie, MD
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Vipin Malik, MD
Jason McCarl, MD
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Peter Stubenrauch, MD

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Carrie A. Horn, MD
Manisha Sahni, MD
Lauren E. Sarnat, MD
Amy Silverberg, MD

Inpatient Service

Susan Kotake, MD

National Jewish Health South Denver

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Charlene E. Brady, MD
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Luciano Lemos-Filho, MD, MMSc
Robert M. Maulitz, MD
Richard D. Mountain, MD
Ahmad Rashid, MD
David A. Taryle, MD
Mary L. Warner, MD
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1996 New York Real Estate & Construction Industries Dinner

Harriet Freed Fund for Lupus Research

Daniel Freed, Family & Friends

Isadore & Anne Freeman Fund for Pulmonary Research

Isadore Freeman

The Dr. Gerald J. and Dorothy R. Friedman Endowed Research Fund

The Gerald J. and Dorothy R. Friedman Foundation for Medical Research

The Fund to Cure Asthma

Nancy & James Berry Hill; Marjorie & Stephen Raphael

Dollie & Jack Galter Pediatric Research Laboratories

Dollie Galter Patrons: Philip Rootberg & Co. Hotel Employees and Restaurant Employees International Union

Melvin Garb Foundation Endowed Fellowship for Basic Immunology Melvin Garb Foundation	Aron H. and Irma B. Jacobson Fund for Children with Asthma Irma B. Jacobson & A.J. Contracting Company, Inc.
Jennie R. Gauger Memorial Fund Estate of Paul W. Gauger	Anthony M. & Lena M. Javancie Trust for Asthma and Emphysema Research Billie Javancie
Barry Ginsberg Memorial Fund Family & Friends	Leonard Kaplan Fund Edith Kaplan
The Fannie Gluck and Katy Bodansky Endowment Fund to Support Indigent Care Estate of Samuel Gluck	Samuel & Alma Kates Emphysema Research Fund Lore Kates
Murray & Charlotte Goldberg Fund Charlotte & Murray Goldberg	Dr. Abraham J. Kauvar, MD, Presidential Award Abraham J. Kauvar, MD, and Jean Kauvar
Andrew Goodman Memorial Fund 1993 New York Retail & Fashion Industries Dinner	Annual Conference on Excellence in Research Abraham J. Kauvar, MD, and Jean Kauvar
Nena Goodman Memorial Fund for the Clinical Research Center 1998 New York Retail & Fashion Industries Dinner	Herman F. Kerner Immunology Research Fund Herman F. Kerner
The Beth and Jim Gold Fund for Pediatric Allergies 2007 New York Retail & Fashion Industries Dinner	Boris & Jacqueline Kliot Fund for Pediatric Pulmonary Research 1990 New York Retail & Fashion Industries Dinner
Jacob I. Goldstein Fund Estate of Jacob I. Goldstein	The John R. and Karen K. Klopp Fund for Childhood Asthma and Environmental Research 2005 New York Real Estate & Construction Industries Dinner
The Willie Mae and Alexander Goldstein Sr. Endowed Fund for Pediatric Programs Alexander Goldstein Sr. and Willie Mae Goldstein Foundation	The Doris M. Knauff Memorial Fund for ILD Research Mr. J. William Knauff III
Paula Gordon Research Fund for Anaphylactic Shock Joan J. Gordon & Edward S. Gordon	The Fraeda and Bill Kopman Fund for COPD Programs William H. and Fraeda Kopman
J. Peter Grace Fund for Immunologic and Respiratory Disease Research J. Peter Grace	The Lana Cain Krauter and Philip J. Krauter Fund for Basic and Cancer Research 2001 New York Retail & Fashion Industries Dinner
Julian S. Greenspun Fund to Cure Cancer Beverly Greenspun & Family	James D. & Marjorie Kuhn Fund for the Childhood Asthma Management Program at National Jewish Health 1994 New York Real Estate & Construction Industries Dinner
The Janet Grove Fund for Lung Disease & Lung Cancer 2000 New York Retail & Fashion Industries Dinner	The Dr. Albert J. Kukral Memorial Fund for Respiratory Infections 2004 New York Real Estate & Construction Industries Dinner
Joan L. Hafey Memorial Fund for Pulmonary Fibrosis Research Mark Stroock	The Morgridge Academy Fund Sunshine Chapter of JMRC
George W. Hansen Research Fund Robert J. Cruikshank & Friends in Houston, Texas	Laporte Crystallography Imaging Center Allen Laporte
Hasbro Children's Foundation Program in Pediatric Asthma Hasbro Children's Foundation	Joshua Lehman Asthma Research Fund Ilona V. Katonah, Family & Friends
William Randolph Hearst Research Endowment for the National Research Center for Environmental Lung Disease William Randolph Hearst Foundation	Richard & Emmy Lou Levin Research Fund for Immune System Diseases Emmy Lou & Richard Levin
Holliday Memorial Fund for Lung Cancer Research 2011 New York Real Estate & Construction Industries Dinner	J. Leonard and Myra Levy Family Fund Mrs. Myra Levy & Family
The Elva and Lewis Humphreys and Sally Leonard Endowed Fund for Indigent Patients in Kansas and Texas Mr. & Mrs. Lewis H. Humphreys	Liberty Electric Fund for Asthma Research Mr. & Mrs. Harvey Ball; Mr. & Mrs. Robert Frank
Robert and Anne Ivanhoe Fund for the Research and Care of Rheumatoid Arthritis and Immune-Related Diseases 2012 New York Real Estate & Construction Industries Dinner	William R. & Nora H. Lichtenberg Pediatric Asthma Fund Linda Lichtenberg Kaplan & The Lichtenberg Foundation
	Lord & Taylor Laboratory for Research in Lung Biochemistry 1981 New York Retail & Fashion Industries Dinner

- Sidney M. Louis Memorial Fund**
S. M. Louis Fund, Inc.
- Steve Love Fund for Asthma Research**
Homestead Elementary School
- Lung Cancer Research**
Anonymous
- The Harold and Reba Martin Fund for Respiratory Research**
Harold & Reba Martin
- The Arthur C. and Elizabeth R. Martinez Fund for Childhood Asthma**
1994 New York Retail & Fashion Industries Dinner
- Michele Sharney Marvins Fund for Pediatric Indigent Care**
Mrs. Alex Goldstein Sr.
- Esther Mathias Fund for Treatment and Research in Medicine, Nursing and Psychology**
Rudolf E. S. Mathias and Camille Mathias
- William C. McCahill Jr. Fund for Research in Lung Diseases**
1989 New York Real Estate & Construction Industries Dinner
- Jonathan L. and Wendy S. Mechanic Fund for Lung Cancer and COPD Research and Treatment Programs**
2009 New York Real Estate & Construction Industries Dinner
- The Dorris Marcus Mendelsohn Endowment Fund**
Estate of Dorris Marcus Mendelsohn
- The Robert L. and Susan T. Mettler Fund for Clinical Research in Childhood Asthma**
1999 New York Retail & Fashion Industries Dinner
- Evelyn and Leonard Lauder Fund**
The Lauder Foundation
- Milken Family Program in Children's Pulmonary Diseases**
Milken Family Medical Foundation
- The Robert C. Miller Endowed Fund in Occupational and Environmental Medicine**
Janet Schaumburg
- Arthur J. Mirante II Fund for Immunological Research**
1990 New York Real Estate & Construction Industries Dinner
- William J. & Ruth Morrison Research Fund**
Ruth & William J. Morrison
- Abraham Moskowitz Laboratory for Asthma Research**
Neva & Marvin Moskowitz
- Bruce E. and Wendy F. Mosler Fund for Treatment and Research of Pediatric and Adult Asthma**
2010 New York Real Estate & Construction Industries Dinner
- Joseph & Gail Moss Asthma Research Fund**
Gail & Joseph Moss
- Theodore and Maxine Murnick Family Endowed Fund for Pediatric Asthma Research**
Theodore & Maxine Murnick
- Ira & Jacqueline Neimark Laboratory Clinical Pharmacology in Pediatrics**
1985 New York Retail & Fashion Industries Dinner
- Lee S. and Joyce L. Neibart Fund for Pediatric and Adult Immunology and Rheumatology**
2008 New York Real Estate & Construction Industries Dinner
- Dolores and Walter Neustadt Jr. Pediatric Asthma Research Fund**
Wal-Dot Foundation
- New Mexico Fund for Indigent Care**
Annual Albuquerque Dinner Donors
- Carol D. Nichols Research Laboratories in Immunodeficiency Diseases**
1985 New York Real Estate & Construction Industries Dinner
- The Arnold & Regina Orlick Fund for Pediatric Immunodeficiencies**
1997 New York Retail & Fashion Industries Dinner
- The Maurice J. Oringer Fund for Immunologic Research**
Estate of Maurice J. Oringer
- Morris Perlmutter Fund for Research in Immunology**
Sunya P. Kronstadt, Family & Friends
- Mary Pickford Fund for Emphysema Research**
Mary Pickford Foundation
- Bernard Polonsky Fund for Capital Equipment**
Bernard Polonsky
- The Gene & Ruth Posner Foundation's Center for Pulmonary Rehabilitation**
The Gene & Ruth Posner Foundation
- Nathan and Rose B. Posner Research Fund for Emphysema and COPD**
Nathan & Rose B. Posner
- The Wayne Pralle Memorial Fund for Emphysema and Other Chronic Obstructive Pulmonary Diseases (COPD)**
2003 New York Real Estate & Construction Industries Dinner
- Mitchel & Florence Kutner Rambar Memorial Fund**
Ann R. & Edgar Clark
- Rhode Island Fund for LUNG LINE**
Rhode Island Friends
- Rhode Island Fund for Pediatric Asthma Research**
2006 Humanitarian Award Luncheon
- Chauncey & Veda H. Ritter Research Program in Arthritis**
Mr. & Mrs. Chauncey Ritter
- Linnie Belle Roberts Memorial Fund for Research in Asthma**
Jack Roberts
- Justyn C. Rosen Family Resource Center**
Justyn C. Rosen
- The Eleanor T. and Samuel J. Rosenfeld Endowed Fund for Asthma Research**
The Samuel J. and Eleanor T. Rosenfeld Family Foundation
- Louis and Freda Rubenstein Endowment Fund for Indigent Care**
Mrs. Louis Rubenstein
- Barbara & LeRoy Rubin Fund for Asthma Research**
Barbara & LeRoy Rubin
- Dr. Nancy Lynne Ruby Fund for Asthma Research**
Mrs. Robert N. Ruby

- M. Ronald & Myrna Ruskin Clinical Immunology Diagnostic Laboratory**
1984 New York Retail & Fashion Industries Dinner
- The Richard B. and Bette A. Saltzman Fund for Food and Other Allergies**
1999 Real Estate & Construction Industries Dinner
- Thomas J. and Laurie Saylak Fund for Underprivileged and Chronically Ill Children**
2006 New York Real Estate & Construction Industries Dinner
- Howard Evan Schlessel Foundation Fund**
Mr. & Mrs. Walter Schlessel
- The Schuble Family Foundation Fund for ILD Research**
Joseph R. Schuble Sr.
- Andrew Grayson Schultz & Thomas Britton Schultz Memorial Fund for Research in Disorders of the Immune System in Children**
1989 New York Retail & Fashion Industries Dinner
- Shapiro Family Fund for the Autoimmune Lung Center at National Jewish Health**
Leslie & Lenny Shapiro
- The Shirley Lee Sherr Fund for Research for Respiratory Diseases**
Estate of Belle Sherr
- The Joanne Siegel Memorial Fund for the Advancement of Pediatric Care**
Lila Siegel, Family & Friends & Dana Bischoff Noonan
- The Stephen B. & Wendy Siegel Fund for Pediatric Asthma & Allergy Research**
1992 New York Real Estate & Construction Industries Dinner
- The Wendy Siegel Fund for Leukemia and Cancer Research**
2013 New York Real Estate & Construction Industries Dinner
- Ilse Silten Memorial Fund for Research in Immunology**
R. G. Silten
- The Klara and Larry Silverstein Fund for Pediatric Asthma and Allergy Research and Treatment**
2013 New York Real Estate & Construction Industries Dinner
- Amy Simkowitz-Rogers Fund**
Sara Simkowitz, Thomas Rogers and Lucy & Isidore Simkowitz
- The Roselyn Simon Memorial Fund for Asthmatic Children**
Brian Simon, Randy Simon, Robert Simon, MD, Gary Steiner and Rabbi Baruch Cohon
- Samuel W. Spain Endowment for Excellence in Graduate Education**
Mrs. Goldye M. Spain
- Steven Spinola Fund for Infectious Diseases**
1988 New York Real Estate & Construction Industries Dinner
- Conrad D. Stephenson Laboratory for Research in Immunology**
1981 New York Real Estate & Construction Industries Dinner
- Leonard and Shirley Sterling Research Fund**
Leonard and Shirley Sterling
- Michael & Eleanore Stobin Laboratory for Pediatric Research**
Eleanore & Michael Stobin
- Burton M. & Rita Tansky Fund for Research on the Influences of Viruses on the Immune System**
1988 New York Retail & Fashion Industries Dinner
- The Owen D. and Jennifer B. Thomas Research Fund for Immunology**
2000 New York Real Estate & Construction Industries Dinner
- Tinkel-Wolfson Research Fund in Basic Immunology**
Dr. & Mrs. Alexander Tinkel
- The Ralph Tornberg Endowed Asthma Research Fund**
Barbara Tornberg, Family & Friends
- The Ronald Townsend Fund for Morgridge Academy**
Ronald Townsend
- Marsha & Kenneth L. Tucker Library Fund**
Marsha & Kenneth L. Tucker
- The Hal J. and Shari Upbin Fund for Immunology Research**
2001 Retail & Fashion Industries Dinner
- Van Pelt Foundation Research Fund**
Directors of the Van Pelt Foundation
- Vestal Triage Room**
Maxine & Don E. Vestal
- The Mark A. and Lisa J. Walsh Fund for Immunology and Allergy Research**
2001 New York Real Estate & Construction Industries Dinner
- Mary Nan West Memorial Fund**
2001 San Antonio Dinner
- Thomas D. Welch Memorial Fund for Antioxidant Research in Lung and Immune Diseases**
1997 New York Real Estate & Construction Industries Dinner
- Samuel L. Westerman Immunology Research Fund**
Trustees of the Samuel L. Westerman Fund
- Medora White Research Fund**
Family & Friends, Dallas, Texas
- The Helen Wohlberg & Herman Lambert Laboratory for Pharmacokinetics Research**
Helen Lambert
- Melvin & Elaine Wolf Pediatric Fund**
Melvin & Elaine Wolf Foundation
- Sidney A. Wolff Patient Education Program**
Joseph C. & Clare F. Goodman Memorial Foundation
- Wu & Ng Families Fund for Rehabilitation**
Chin Hon & Pik Lin Wu
- Allan & Joyce Zidell Tuberculosis Research Laboratory**
Joyce & Allan Zidell
- Ina Zipper Memorial Fund for Immunological Research**
Family & Friends
- The Natalie V. Zucker Research Center for Women Scientists – An Endowed Fund to Support Women Doctors and Researchers**
Dr. Natalie V. Zucker
- Zuckerman Family/Canyon Ranch Structural Biology/ Crystallography Lab**
Mel Zuckerman & Family & Canyon Ranch

RESEARCH AND EDUCATIONAL SUPPORT

The following corporations, foundations and organizations provided research grants, contract and educational support for a variety of investigators and laboratories at National Jewish Health.

Alamosa County Public Health Department	Grifols	Rocky Vista University
Alpha One Foundation Inc.	Health Resources & Services Administration	Sanofi-Aventis U.S. Inc.
American Lung Association	Hoffman-LaRoche Inc.	Savara Inc.
American Thoracic Society	Howard Hughes Medical Institute	Siemens Medical Solutions USA Inc.
Amgen Inc.	Intermune Inc.	Sigma-Tau Pharmaceuticals, Inc.
ASH - American Society of Hematology	Janssen Research & Development	Skippy Frank Translational Medicine & Life Sciences Fund
Astellas Scientific and Medical Affairs	Jessie Ball duPont Fund	State of Colorado
Baylor College of Medicine	Juvenile Diabetes Research Foundation International	University of California, San Francisco
Benaroya Research Institute at Virginia Mason	La Jolla Institute for Allergy & Immunology	University of Colorado, Boulder
Boehringer Ingelheim Pharmaceuticals Inc.	Lawrence C. Fuller Diabetic Memorial Fund	University of Colorado, Denver
Boettcher Foundation	Medimmune Inc.	University of Illinois
Bristol-Myers Squibb Company	Monsanto Company	University of Illinois at Chicago
Caring for Colorado Foundation	Mount Sinai School of Medicine - NYU	University of Michigan
Colorado Health Foundation	n30 Pharmaceuticals	University of Nebraska Medical Center
Cystic Fibrosis Foundation	National Blood Foundation	University of North Carolina
Cystic Fibrosis Foundation Therapeutics	National Council on Family Relations	University of Utah
Denver Health & Hospital Authority	National Institutes of Health	University of Wisconsin
Department of Labor	Novartis Pharmaceutical Corp.	UT Southwestern Medical Center
Duke University	Parker B. Francis Fellowship Program	Virginia Commonwealth University
The Eppley Foundation for Research	Patient-Centered Outcomes Research Institute	Vanderbilt University
FiteBac SkinCare LLC	Pearl Therapeutics, Inc.	Vertex Pharmaceuticals
Flight Attendant Medical Research Institute	Pennsylvania State University	Weill Cornell Medical College
Genentech Inc.	Pfizer Inc.	William & Ella Owens Medical Research Foundation
Gilead Sciences Inc.	The Potts Memorial Foundation	Yale University
GlaxoSmithKline Research & Development LTD	Pulmonary Fibrosis Foundation	

NATIONAL JEWISH HEALTH EVENTS

Humanitarian Award and Spirit of Achievement Award recipients were honored at National Jewish Health events throughout the country this year.

California

Bella Sera in the Desert

Founders Committee

Madeleine Larson, Chair

Stephen W. Arent

Deborah S. Breslawsky

Betty Gates

Carol Rumpf

Philip D. Winn

Los Angeles Breath of Life Golf Classic

Co-Chairs

Anthony Behrstock, Commonwealth

Murray Fischer, Attorney-at-Law

David Sonnenblick, Sonnenblick-Eichner Company

Los Angeles Professional Services

Black and White Ball

Honorees

Debbie Steinberg, CIT Trade Finance

Paul Zaffaroni, ROTH Capital Partners

Dinner Co-Chairs

Ronald S. Friedman, Marcum LLP

Martin Hughes, Moss Adams, LLP

Robert K. Lewin, CIT Trade Finance

Auction Committee Chair

Sydnee Breuer, Rosenthal & Rosenthal of California, Inc.

Colorado

Aspen Bella Sera

Presented by

Nancy and Richard Rodgers

Co-Chairs

Yoly and Mark Davis

Susan and Lloyd Miller

Laura and Lantz Welch

Cocktails with Class

Stirring Committee

Marc Cohen, MBH Enterprises

Hadley Cox, CB Richard Ellis

Andrew Duke, ANB Bank

Zach Frisch, Unreasonable Network

Barb Gallagher, Nordstrom FSB

Jay Johnson, CRESA

Jessica Milstein, Denver Health Foundation

Brian Parks, Galvanize

Dana Pluss Parks, DPP Communications, LLC

Kyle Ramstetter, Lockton Companies -

Denver

Ashleigh Rothhammer, Insurance-Forums.com

Brian Schmitt, Hilti

Ellen Stewart, Berenbaum Weinshien PC

Taylor Schierburg Surroz

Brad Trujillo, Raymond James

Quinn Washington, Zerry's Clothier & Rentals

National Jewish Health Golf Classic

Chair

Marc Steron

Committee

Stanton Dodge, Dish Network

David Engleberg, Paragon Investment Properties, LLC

Mike Harms, ICON Venue Group

Marc Paolicelli, RK Mechanical

Lazlo Pook, National Jewish Health

Dan Raap, SimplexGrinell, LP

Eddie Robinson, Robinson Management

Meyer Saltzman, RubinBrown, LP

Hoops & Hoopla

Coach Committee

Alana Berland, Denver Public Schools

Denise Cito, CED

Peter Fox, Trautman & Shreve

William Gregor, Mortenson Construction

Jerry Laflen, BKD, LLP

Fred Lai, Fentress Architects

Fred Lazar, FedEx Corporation

Ward Mahanke, TST, Inc. of Denver

Tom Tarver, Greiner Electric

Ryan Wilson, GE Johnson

Construction Company

Kris Wintroub, Greiner Electric

Florida

New Directions for Women — Florida

Chair

Elaine Weinberg, Morgan Stanley

Committee

Karen Alleyne-Means, HERLIFE Magazine-South Florida

Dawn Burke, Dawn of Designs

Chim Francisco, Juice Plus

Kathy Fryburg

Rhona Guberman

Judy Haas

Dolores Hartzmark

Anne Jacobson

Lisa Jensen

Jane Mandell

Barbara Manus,

Travel Group International

Linda Myrick

Myrna Norwitz

Glenaan Robbins

Arleen Roberts

Donna Robins

Sally Rossi-Rosenberg

Lila Siegel

Sheila Stern

Shirley Stern

Barbara Tornberg

Georgia

Atlanta Golf Outing

Hosts

Arthur M. Blank

Peter J. Mallen*

Robert Paller

*Deceased

Illinois

New Directions for Women — Chicago

Executive Committee

Barbara L. Morgenstern

Billie Ross

Maureen J. Shure

Lois S. Zoller

New Mexico

New Mexico Spirit of Achievement

Awards Dinner

Honorees

Joanne Fine

Michael Keleher, Keleher & McLeod

Thomas Keleher, Keleher & McLeod

William Keleher, Keleher & McLeod

Susan and Al Unser Sr., Unser

Racing Museum

Dinner Chair

Marcia Hembree, Bank of Albuquerque

Dinner Treasurer

Valerie Dodd, CenturyLink

Mistress of Ceremonies

Debbi Moore, Rio Rancho Regional Chamber of Commerce

New York

Financial Industries Dinner

Honoree

William D. Brewer, Winston & Strawn LLP

Dinner Chair

Albert Spada, RBS Citizens Business Capital

Honorary Chair

Craig Stillwagon, PNC Business Credit

Dinner Treasurer

John G. Kalyvas, Winston & Strawn LLP

Induction of Trustee

Joseph Pollicino Jr., Wells Fargo Bank, N.A.

Fund to Cure Asthma Golf & Tennis Tournament

Golf Tournament Co-Chairs

Robert E. Helpern, Tannenbaum Helpern

Syracuse & Hirschtritt LLP

Stephen B. Siegel, CBRE, Inc.

Tennis Tournament Co-Chairs

Yao Fu Bailey, Menaker & Herrmann LLP

Roger Soo, NL Financial Alliance

Chair Emeritus

Samuel B. Lewis, SBL Property
Consultants, LLC

Fund To Cure Asthma Founders

Nancy & James Berry Hill

Marjorie & Stephen Raphael

The Sky's The Limit Benefit Cocktail Party – AIR Society

Honoree

Michael A. Rodriguez, President, Alliance
Building Services

Co-Chair

Justin E. Magazine, Savills

Co-Chair and Founding Member

Roger A. Silverstein, Silverstein
Properties, Inc.

Honorary Chairs

Richard J. Mack, Mack Real Estate Group

Jason D. Pizer, Trinity Real Estate

Peter G. Riguardi, Jones Lang LaSalle
Americas, Inc.

Chair Emeritus and Founding Member

Kathy A. Chazen, CLU, ChFC,
National Financial Networks LLC

Co-Chair Emeritus

Peter Galperin, Galperin Design, Inc.

Founding Members

Michael Comras, The Comras Company

Bruce Dobozin, M.D., Allergy & Asthma

Keith Locker, Inlet Capital, LLC

Stacey Locker

Jeffrey L. Rubin, HUB International
Northeast Limited

Washington, D.C.

18th Annual Capital Area Breath of Life Golf Classic

Tournament Co-Chairs

Robert Keats

Greg Keats

Franklin Paulson



The 11th annual HOOPS & Hoopla on April 5, 2014, at Sports Authority Field at Mile High in Denver featured a viewing party for the college basketball semi-final championship games, arcade games and more. It raised more than \$100,000 for Morgridge Academy.



Golfers celebrate the end of a round at the Los Angeles Real Estate and Financial Services Breath of Life Golf Classic Presented by the Stanley and Joyce Black Family Foundation on May 5, 2014, at El Caballero Country Club.



The 2014 National
Jewish Health and L.A.
Professional Services
Black and White Ball
honored Debbie Steinberg
and Paul Zaffaroni on
June 7, 2014, at the
Beverly Hills Hotel.



BEAUX ARTS BALL

More than 1,200 guests came together for the 2014 Beaux Arts Ball, "Gatsby," on February 22, 2014. This annual, black-tie, sold-out event raised more than \$2 million for National Jewish Health. It was held at the Hyatt Regency Denver at Colorado Convention Center.

Presenting Sponsor

The Morgridge Family Foundation

Platinum Sponsors

Joyce Zeff
First Western Trust Bank
The Gill Foundation
Sage Hospitality
Noble Energy

Gold Sponsors

The Anschutz Foundation
Anne and Rich Baer
Brownstein Hyatt
Farber Schreck
Rebecca and Lewis Kling
David and Laura
Merage Foundation

Grand Marshals

Kathy and Ted Brown
Robin and Cole Finegan
Tim Gill and Scott Miller
Debbie and Don Silversmith

Co-Chairs

Lindsey and Stanton Dodge
Ann and Tripp Kerr
Bridget and David Kornder



Pictured from left: Board Chair Rich Schierburg and Linda Schierburg; Grand Marshals Tim Gill and Scott Miller; Cole and Robin Finegan; Don and Debbie Silversmith; President and CEO Michael Salem, MD; and Grand Marshal Ted Brown and his daughter, Andrea Maurer.



The 2014 Beaux Arts Ball took guests back to the opulent 1920s on New York's Long Island. A Leonardo DiCaprio (as Jay Gatsby) look-alike welcomed guests to the party. The entertainment featured two aerialists who twirled on lengths of silk high above the dining room, which was filled with white feathers, flowers and crystals. Throughout the evening, singers and a full orchestra performed 1920s songs for professional dancers. Later, the band Party Crashers set the beat for guests who packed the dance floor.

1,200

GUESTS ATTENDED THE 2014
BEAUX ARTS BALL, "GATSBY"

2013 A WINTER'S EVENING

New York Real Estate & Construction Industries Dinner

Leaders in the real estate and construction industries honored prominent New Yorkers Klara and Larry Silverstein at "A Winter's Evening" Dinner Dance on Saturday, December 14, 2013. The 44th annual gala raised \$2.9 million to benefit National Jewish Health. The event also established The Wendy Siegel Fund for Leukemia and Cancer Research in honor of the event's Executive Chair since 1984, Wendy Siegel, and The Klara and Larry Silverstein Fund for Pediatric Asthma and Allergy Research and Treatment.

Honorees

Klara & Larry Silverstein

Dinner Chairs

Lisa Silverstein, Silverstein Properties, Inc.
Roger Silverstein, Silverstein Properties, Inc.

Dinner Executive Chair

Wendy Siegel

Dinner Co-Chairs

Leonard Boxer, Stroock & Stroock &
Lavan, LLP
Martin S. Burger, Silverstein Properties, Inc.
Marty Cohen, Cohen & Steers, Inc.
Joseph A. DeLuca, Joseph A. DeLuca, Inc.
Marc Holliday, SL Green Realty Corp.
Robert J. Ivanhoe, Greenberg Traurig, LLP
James D. Kuhn, Newmark Grubb Knight Frank
Charles Kushner, Kushner Companies
Jared C. Kushner, Kushner Companies
Jonathan L. Mechanic, Fried, Frank, Harris,
Shriver & Jacobson, LLP
Bruce E. Mosler, Cushman & Wakefield, Inc.
Lee S. Neibart, Ares Management LLC
Peter G. Riguardi, Jones Lang LaSalle
Mitchell E. Rudin, Brookfield Office Properties
Stephen B. Siegel, CBRE
Norman Sturner, Murray Hill Properties, LLC



Larry and Klara Silverstein accept the National Jewish Health Humanitarian Award at the 2013 Real Estate and Construction Industries Dinner on December 14, 2013, in New York.



Two generations of the Silverstein family are supporters of National Jewish Health. From left: Tal Kerret with his wife and Larry and Klara's daughter, Lisa Silverstein; National Jewish Health President and CEO Michael Salem, MD; Humanitarian Award Recipient and National Jewish Health Treasurer Larry Silverstein; National Trustee and Larry and Klara's son, Roger Silverstein; Humanitarian Award Recipient Klara Silverstein; and Roger's wife, Stacey Silverstein.

\$2.9
MILLION

RAISED FOR NATIONAL
JEWISH HEALTH BY THE
2013 A WINTER'S EVENING

CHAIRMAN'S AWARD

The Chairman's Award for Special Achievement is presented by the Chair of the Board of Directors to recognize those who made exceptional contributions to National Jewish Health during the past year.

2013

Anne & Norman K. Jacobson
Neva & Marvin I. Moskowitz

2011

Kenneth L. Tucker
Boettcher Foundation
Adolph Coors Foundation

2010

Molly Blank
H. A. & Mary K. Chapman Charitable Foundation
Mrs. Frances B. Cohen
Brian Greenspun

2008

Edelstein Family Foundation
Mrs. Edith S. McAllister
Milton Schneiderman

2006

Alex Fryburg
Bella Feinstein
Doug & Dale Anderson
Steve G. Schorr
Rachel Kodanaz
Tanner Kodanaz

2005

Amy M. Murnick, Jay M. Murnick & Lee S. Murnick (New York AIR Society)
Myra Schaps
Van Pelt Foundation

2004

Armstrong McDonald Foundation
C.L.C. Kramer Foundation
Abraham & Sonia Rochlin Foundation
Grand Aerie Order of Eagles

2003

Carol Aaron
Philip Leitman
Lucille Raphael
Dale & Joseph Schuble
Ralph Tornberg

2002

Daniel Freed
Irma Jacobson
Jeffrey H. Kapor
Samuel Lewis
Robert Paller
Lila Siegel
David Sonnenblick

2001

Joan & Stanford Alexander
Herbert L. Ash, Esq.
Bruce H. Corbin
John Knott
Ambrose Monell Foundation
Vickie & Trygve E. Myhren

2000

Evelyn Best
Paul R. Charron
Sherman McCorkle
Howard Michnick
Milton Morris

1999

Carole & Albert Angel
Marianne Cohn
David Liniger
Roger Gibson
Samuel J. Rosenfeld
Melba Steeg

1998

Maurice Austin
Mike O'Callaghan
William Gold II
Ron Ruskin
Allan Zidell

1997

Joseph J. Carroll
Walter F. Imhoff
Donald W. Hoagland
Wendy Siegel
William D. White Jr.

1996

Leonard Boxer
Larry Buchanan
Kenneth Chirba
Cary Marmis
Henry Zarrow
Jack Zarrow

1995

New York AIR Society
Joseph Berenbaum, Esq.
Sunya Kronstadt
Michele S. Marvins

1994

Robert L. Mettler
Carol D. Nichols
Randy Rutherford

LORBER AWARD

The Arthur B. Lorber Award for Distinguished Service, the highest honor at National Jewish Health, recognizes singular achievement in helping to advance medical science. Under Arthur Lorber's leadership, the Sheltering Home at National Jewish Health grew from an orphanage into the premier treatment and research center for respiratory diseases in the United States.

2012	2001	1994	1987
The Honorable Daniel K. Inouye, U.S. Senator	Albert D. Angel	Larry A. Silverstein	Richard S. Farr, MD
2010	2000	1993	1986
Michael & Iris Smith	Sunya P. Kronstadt	Leonard M. Perlmutter	Robert L. Silber & David S. Touff
2008	1999	1991	1985
Norman Brownstein, Esq. Wendy Siegel	Robert L. Mettler	J. Peter Grace	Arthur Robinson, MD
2004	1997	1990	1984
Herbert L. Ash	Carol D. Nichols	Philippa Marrack, PhD, & John Kappler, PhD	Dollie & Jack Galter
2002	1996	1989	1983
The Fund To Cure Asthma Nancy & James Berry Hill Marjorie & Stephen Raphael	Peter M. Henson	Conrad D. Stephenson	Richard N. Bluestein
	1995	1988	1982
	Burton M. Tansky	Cecil Green & Howard V. Rickenberg, PhD	Andrew Goodman

PRESIDENT'S AWARD

The President's Award pays tribute to business and philanthropic leaders whose support goes far beyond the usual to promote the mission and vision of National Jewish Health.

2014	2010	2003	2000
William Gold II Philip H. Karsh Edward A. Robinson	Rich Baer Natalie Zucker	Thomas M. Flexner James D. Kuhn Milton Morris Wendy Siegel	Louise & Richard Alderson
2013	2009	2002	1999
The Hearst Foundations Dr. Antonio J. L. Simoes	Diane & Charles Gallagher Family Foundation	Molly Blank	The Honorable Ben Nighthorse Campbell, U.S. Senator
2011	2008	2001	1998
Roger A. Silverstein Allan Zidell	Monfort Family Foundation	Seryl & Charles Kushner	Norman Brownstein, Esq.
	2005		1996
	Drs. Harold & Mary Zirin Sherman McCorkle Myra Levy		Alan Landsburg

LEGACIES OF HOPE

The Legacies of Hope is a society established to recognize all those supporters who have included National Jewish Health in their estate and financial plans, including a will, charitable gift annuity, trust or insurance policy. These gifts will live on for generations, helping to ensure that National Jewish Health will continue its mission.

The following names are new Legacies of Hope members who added National Jewish Health to their estate plans between July 1, 2013, and June 30, 2014.

Alaska

Anonymous

Arizona

Anonymous (3)
Karen Rebb

Arkansas

Manford H. & Bella B. Levy

California

Anonymous (2)
Marian R. Breitbart
Ida Louise Grace
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Lovelace Women's Hospital (NM)

Lowell 17 LLC (CO)	Lowell Milken/Milken Family Foundation (CA)	Mr. & Mrs. Ryan P. O'Shaugnessy (CO)
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Lunada Bay Corporation (CA)	Mr. & Mrs. Myron M. Miller (CO)	Susan & Alex Obbard (UT)
Gene Luscombe (TX)	Mr. & Mrs. Robert L. Miller (CO)	Lionel Okun (CA)
M & M Plumbing & Heating, Inc. (NY)	Linda E. Miller-Ciriachi (OH)	One West Bank (CA)
Mac's Motors, LLC (CO)	Mr. & Mrs. Michael J. Mills (CO)	Oneida Cold Storage Company, LLP (CO)
Rob MaCoy Jr. (CO)	Milo Kleinberg Design Associates (NY)	Onestop Internet (CA)
The Madison Group Inc. (CO)	Milrose Consultants Inc. (NY)	Lee Opolinsky (CA)
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Mr. & Mrs. Ward Mahanke (CO)	The Suzy, Nancy and Carol Minkoff Charitable Fund (MD)	Jesse H. & Susan Oppenheimer Foundation (TX)
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Mandell Cardiac Care Center, P.A. (FL)	Monigle Associates (CO)	Pall Corporation (NY)
Manhattan Woods Golf Club (NY)	The Montage Beverly Hills (CA)	Mr. & Mrs. Robert Paller (GA)
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Marin Management Corp. (NY)	Mary D. Morgan (VA)	Paramount Group Inc. (NY)
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Amelia and Julius Marks Charitable Foundation (OH)	Mr. & Mrs. Steven J. Morris (CO)	Mr. & Mrs. Brian Parks (CO)
Brian R. Marlowe Foundation (NJ)	Morse Family Foundation (CO)	Mr. & Mrs. Lee Payne (CO)
Philippa C. Marrack, PhD (CO)	Moss Adams, LLP (CA)	PEAK Resources, Inc. (CO)
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Dr. & Mrs. Richard J. Martin (CO)	MSA Security (NY)	Doris Peek (FL)
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Messner Reeves LLP (CO)	Norgen Consulting Group, Inc. (NY)	Proskauer Rose LLP (FL)
Mesta Construction, Inc. (NY)	North Mill Capital LLC (NJ)	Prosser Stevens Real Estate Investments (CA)
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Ray's Restaurants (GA)
Charles L. Read Foundation (NJ)
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Sanitas Skincare (CO)
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SBA Plumbing Corp (NY)
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Siemens Caring Hands Foundation (FL)
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Suki Home Services (CT)	Wealthplan Network (CA)	Accuval Associates, Inc. (NY)
James M. Sullivan (CO)	Wearable Integrity Inc. (CA)	Adam Leitman Bailey, PC (NY)
Sunshine Chapter (FL)	Travis Webb (CO)	Ann Adams (CO)
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Peter Helburn (CO)
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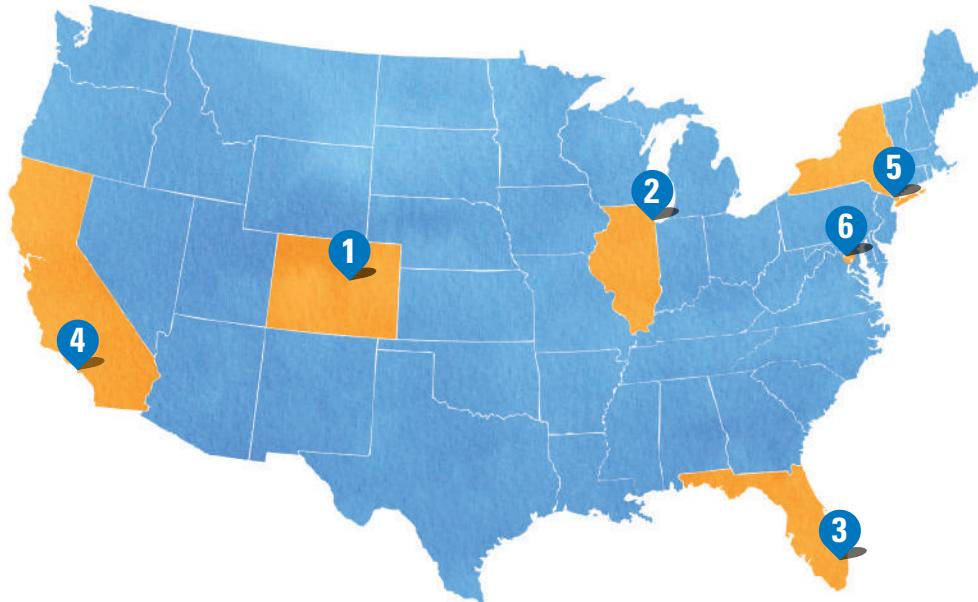
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